

## **HMIC Value for Money Profile 2014**

## **Nottinghamshire Police**

compared with all forces in England & Wales

The forces in the most similar group can be identified in the charts in this section by using the key below

- a Nottinghamshire
- **b** Kent
- **c** Bedfordshire
- d Lancashire
- e Essex
- f South Yorkshire
- **g** Leicestershire
- **h** Hertfordshire

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#### Annexes

For annexes listing crime codes, POA categories, POA coding details and a list of major PFI schemes see... <a href="http://www.justiceinspectorates.gov.uk/hmic/programmes/value-for-money/value-for-money-profiles/">http://www.justiceinspectorates.gov.uk/hmic/programmes/value-for-money/value-for-money-profiles/</a>

#### Introduction

Data about a single force can never reveal all there is to know. The insight comes from putting a force's data side by side with others so that the differences are revealed. The purpose of HMIC's Value for Money (VfM) profiles is to allow you to compare your force's performance, and the costs of achieving it, with that of other forces. With the challenges of austerity the VfM profiles provide a key tool not only to help discover areas of high cost or poor performance, but also to identify other forces which are achieving more with less.

The VfM profiles are:

- designed for use by force management and police and crime commissioners (PCCs) and local policing bodies as well as HMIC;
- wide ranging, covering a large amount of information in a single, easy to use, document;
- presented in a single format to allow you to focus attention on the main differences which require explanation and action to improve;
- timely being published during October, when key budget decisions are being taken;
- not league tables or targets they are designed to give information, not judgments.

Each profile has two parts: a summary (published separately), and this more detailed profile; both are available on our website. They are designed to be investigative tools to draw attention to large, and possibly unexplained, differences in costs or performance. These should be followed up to confirm whether resources are being used efficiently and effectively.

## What has changed since last year?

The main changes this year are:

- 1) Changes related to the Police Objective Analysis (POA) definitions and categories:
  - the introduction of events under operational support
  - the removal of interpreters and translators from criminal justice arrangements
  - the merging of contact management units and central communications units under dealing with the public.
  - presentation of additional data on collaboration costs and staffing arrangements (discussed below)
  - additional detail on the costs of PCCs/local policing bodies
- 2) Additional data on incidents including trends since 2012/13.
- Removal of the victim satisfaction page because of the difficulty in making meaningful comparisons between forces.
- 4) The annexes are now published as a separate document (available from HMIC website at http://www.justiceinspectorates.gov.uk/hmic/)

#### **Feedback**

Many forces worked with us throughout the production of the VfM profiles, and we are grateful to those that provided us with feedback and comments. HMIC is always keen to hear from users how the profiles can be improved. If you have any suggestions, or any analysis which you think might be useful to include, please contact Lawrenceroy.morris33@hmic.gsi.gov.uk or call 0203 513 0517.

## How do I use the profiles?

The profiles are designed to prompt questions rather than to provide judgements. They are produced each autumn to help inform budget decisions for the following year. A survey by HMIC in 2013 showed that around 90 percent of forces which responded were using them for this purpose.

Most of the data are presented as bar charts so you can see how your force compares with others. Your force is highlighted in black with forces in your 'most similar group' (MSG) shown in blue. MSG forces share similar demographics (more details about MSG can be found below). Finally, a horizontal line runs across each bar chart, and represents the average across all forces.

The profiles are presented as 'logic trees' with the data broken down progressively from left to right. By following the branches of the logic tree, you can identify the reason(s) for differences between your force and others. For example, is a force spending more on police officers because there are more of them (officers per head of population), because they are more expensive (cost per officer), or because it is spending more on overtime?

Most pages also include tables which lay out the main data presented in the charts as well as some additional comparisons. From left to right they show:

- a short description
- the relevant volumes (e.g. staff numbers/total costs/numbers of crimes)
- a ratio for comparison (e.g. staff per head of population)
- the average costs per head of population.
- the 'difference' which
  - o for costs shows how much more, or less, it is costing your force as a result of the difference from the average;
  - o for crimes/outcomes shows how many more, or fewer, crimes/outcomes your force is recording as a result of the difference from the average; and
  - o for workforce shows how much larger, or smaller, your force's workforce is as a result of the difference from the average.
- Chevrons (<<) against these highlight whether your force is an outlier for this item (whether the force is in the top or bottom 10 percent and the effect of the difference is greater than £1 per head of population).

An example is shown on the following page.

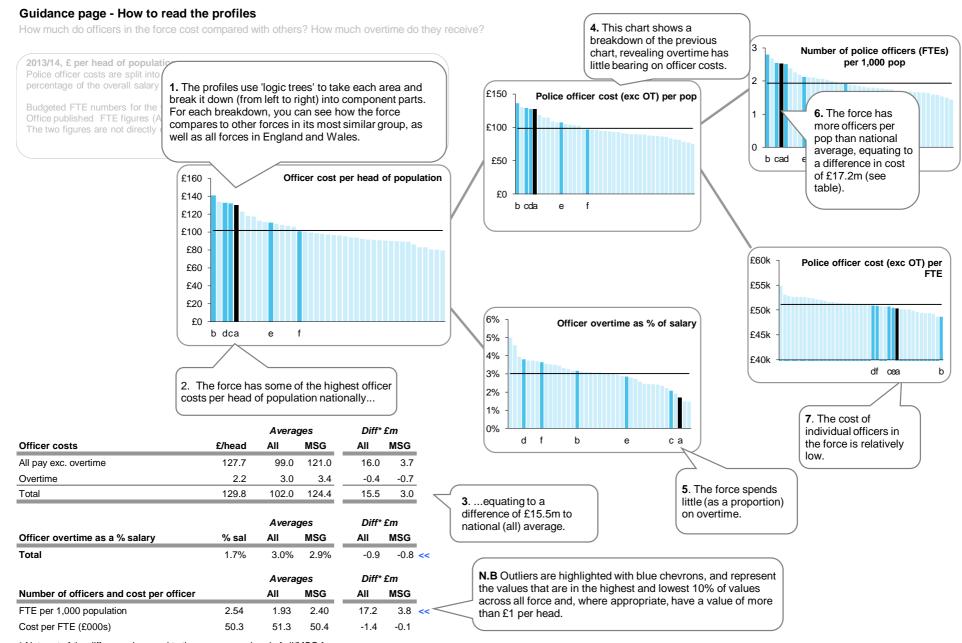
#### Note on Crime Data Integrity

HMIC has recently completed an inspection into the way police forces in England and Wales record crime data. The interim report on crime data integrity (published in May) identified serious concerns about the crime recording process. HMIC found weak or absent management and supervision of crime recording, significant under-recording of crime, serious sexual offences not being recorded, and some offenders having been issued with out-of-court disposals when their offending history could not justify it. The full thematic report on this work will be published in November 2014 and will be available from the HMIC website (see above).

#### Note on Collaboration

For the majority of forces that are not involved in significant or large-scale collaborations, the use of net expenditure should provide an adequate comparison. However, as the use of collaboration increases in scale, the way data are collected and presented needs to adapt. For 2014/15 additional headings were added to the POA, separating out staff and third party costs and income related to collaboration. This has enabled us to include notes on major collaborations on the relevant 'use of resources' pages. Where possible, we have also included notes on how these collaborations were reported by the forces concerned - either using a 'lead force' or 'shared services' model as set out in the POA guidance.

The main POA objectives where collaborations were reported are: intelligence, investigations, investigative support, operational support and support functions. As we present costs net of earned income, costs in collaborating forces should be broadly comparable with other forces. The main exception is costs per FTE staff, which can be distorted if the collaboration is reported using the 'lead force' model (where all staff are shown as based in the force providing the service, rather than split across the forces taking part in the collaboration).



<sup>\*</sup> Net cost of the difference in spend to the average per head of all/MSG forces.

## Frequently asked questions

## What is the purpose of the most similar group (MSG) comparison?

The MSG were designed to offer a fairer comparison of levels of crime between forces as they group forces with similar demographics. While MSG comparisons do not entirely take account of the fact that some areas have higher costs than others, they are used here to compare costs since forces in a high crime MSG (such as large urban forces) are likely to have greater resources such as more officers, staff and PCSO. While most forces share similar demographics with the rest of their group, there are a few that are less closely aligned (the Metropolitan Police Service, Dyfed-Powys Police, Surrey Police and the City of London Police). Apart from the City of London Police, the remaining forces are still included with a most similar group, but their appearance as an outlier means they need to be treated with caution. MSG were last updated for the 2013 VfM profiles using data from the 2011 Census.

## What checks have been applied to the data?

The data presented in the profiles are subject to a systematic checking process:

- The Chartered Institute of Public Finance and Accountancy (CIPFA) applies arithmetic and reconciliation checks to the financial data provided to them from forces.
- Each force is asked to check its statistical outliers (where its costs are significantly different from average and/or from its return for the previous year).
- Each force receives a draft profile to check the figures before publication. This year HMIC and CIPFA ran five teleconferences to discuss particular sections of the profiles and agreed actions to improve the quality and presentation of the final data.

Each year forces identify some anomalies or inconsistencies which HMIC attempts to resolve. Some require forces to make changes to their data, but not all are able to do so in time. A handful of inconsistencies are harder to resolve prior to publication because they require broader changes and agreement. These were discussed in the teleconferences and actions were identified to improve the data for next year.

## Which population figures are used?

The profiles use mid-2013 population estimates (the latest available) to align with Home Office publications, especially those on crime rates.

## Which workforce figures are used?

The profiles include staff numbers drawn from two data sets: the Home Office annual data return (ADR 502), which is a snapshot at 31 March each year of full-time equivalent staff in post, and the Police Objective Analysis (POA) which counts the average, budgeted, full-time equivalent staff. Given the differences between the two, it is not surprising that the figures do not align completely. In general, the profiles use POA budgeted staff numbers to make detailed financial comparisons between forces. However, POA is a relatively recent invention and, prior to 2011/12, it was not checked by HMIC. Consequently, it cannot provide a series long enough to show changing trends over time. In contrast, ADR has been checked over several years so is used to present trends on police officers, PCSO and police staff. It is also used where equivalent data are not available from POA.

## Which crime figures are used?

The VfM profiles include the crime statistics published by the Office for National Statistics in July 2014, and contain data for the 12 months to March 2014. Outcome and 'no-crime' data come from the Home Office and cover the same period. The alignment of crime and outcomes occurs annually, so using more up to date crime data would break that relationship (and would not show much difference between force rankings in any case).

## What types of average are used?

Unless stated otherwise, the simple average of all and MSG forces are used. Except for their own profiles, the City of London Police and the Metropolitan Police Service are omitted from the averages and the charts because they are outliers in most categories.

## What rule is used to highlight outliers?

The difference is highlighted if the indicator puts the force in the top or bottom 10 percent and the effect of the difference is greater than £1 per head of population.

## Where can I find further contextual information to help me understand the data?

Further contextual information can be found in the notes section of the CIPFA data available to subscribers via the CIPFA statistics website (http://www.cipfastats.net/)

## Section One - Costs, workforce and demand/performance

This section looks at how a force deploys its workforce and the associated costs for each of the 12 headline categories within the Police Objective Analysis (POA). POA subcategory information on costs is also presented.

POA estimates are used for all cost and workforce data unless stated otherwise. These data are taken as a snapshot as at 18 October. Any updates to the data made after this time will not be reflected in the profile. Home Office Annual Data Requirement (ADR) data is used where relevant POA data is not available. Examples include officers by rank, sickness rates, restricted/recuperative duty rates, officers' length of service and leavers/joiners.

With the exception of special constables, workforce data comprises full-time equivalent (FTE) figures. In POA estimates these are calculated as the number of staff budgeted for each staff type. Police workforce figures published by the Home Office are based on those in-post as of 31 March and 30 September of each year. The two sets of figures are not, therefore, directly comparable.

### Key to the data and calculations

<u>Net revenue expenditure:</u> The profiles use a different calculation for net revenue expenditure to the Chartered Institute of Public Finance and Accountancy (CIPFA); it is calculated as total expenditure minus earned income to show the total cost of policing to the taxpayer.

Earned income: Where earned income is referred to, this covers partnership income, sales fees charges and rents, special police services, reimbursed income and interest.

Averages: All averages in this section (unless otherwise stated) are simple, unweighted England and Wales averages, including the force in question. As the Metropolitan Police and City of London Police data distorts the chart scales, they have been excluded from all charts and averages except for those in their own profiles.

<u>Difference to most similar group (MSG) / All force</u>: Differences are calculated on standardised data, as opposed to absolute values. Calculation is as follows: (Force cost per head - MSG cost per head) multiplied by population = absolute cost of difference

<u>Police officer as spend % of gross expenditure:</u> We have chosen to show the proportion of spend on officers (including overtime) by function. Calculation is as follows: (Police officer spend + Police officer overtime) / Gross Revenue Expenditure (GRE) = police officer spend as % of GRE.

National policing: To more accurately compare forces, national policing is not included in totals of spend and workforce (unless stated otherwise).

Operational front line, frontline support and business support: In HMIC's *Policing in Austerity: Rising to the Challenge* (July 2013), ADR data was used to split the police workforce into these three groups. Here, we map these categories using POA data for consistency with the rest of the profile. Since counter-terrorism/special branch is a national policing function, we do not include this as a front line role (for the reason given above). Due to this, and the previously described differences between the ADR and POA workforce data, the totals and proportions may not match those published elsewhere. The list of POA categories and their classifications are given in Annex 3.

Please note that, throughout the profiles, rounding may cause apparent discrepancies between totals and the sums of the parts.

#### How to use this section

Users may wish to focus on those charts where the force is an outlier, i.e. where they are significantly different from the average. Outliers are highlighted with blue chevrons and indicate that the force falls within the highest or lowest 10% and, where applicable, the financial value is greater than £1 per head. They should consider exploring the reasons for any differences by looking at the force as a whole, using relevant local knowledge. Staffing levels should also be considered in the context of workforce modernisation, collaboration efforts and the outsourcing of services.

Please note that, in some cases, not all plots are given; room is given to those areas with the highest costs. Further, throughout the profiles the chart scales vary and as a result the differences shown may not be as significant as they first appear.

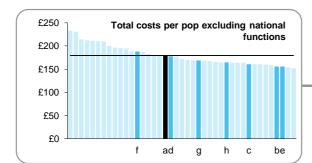
## Income and expenditure - Overview

How much does the force spend in each area of business compared with others? How much does it earn in income?

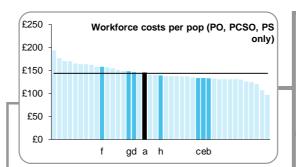
#### Cost per head of population

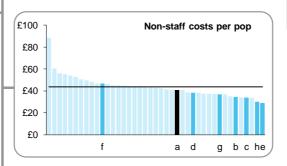
The profiles calculate net revenue expenditure (NRE) as total expenditure minus earned income to show the total cost of policing to the taxpayer. Note that this is different from NRE as reported in the raw POA data.

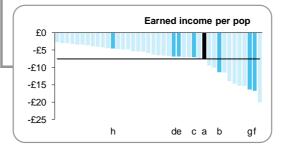
To compare forces, national policing functions (such as counter-terrorism/special branch) are excluded from the data analysis and charts.

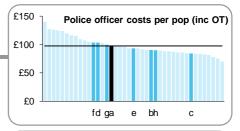


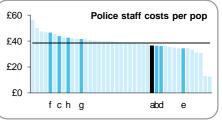
Population	1107k					
			Ave	erages	Diff*	£т
	£m	£/head	All	MSG	All	MSG
Police officers	109.2	98.7	97.8	95.5	1.0	3.5
Police staff	40.3	36.4	38.5	39.8	-2.3	-3.7
PCSOs	10.4	9.4	7.1	6.7	2.5	3.0
Workforce	159.9	144.4	143.4	141.9	1.1	2.8
Non-staff costs	45.4	41.0	43.7	36.3	-3.0	5.2
Earned income	-8.3	-7.5	-7.6	-9.7	0.1	2.4
Net revenue exp.	197.0	177.9	179.5	168.6	-1.8	10.3
National policing**	1.2	1.1	4.0	3.1	-3.2	-2.2
Total inc nat. pol.	198.2	179.0	183.5	171.7	-5.0	8.1

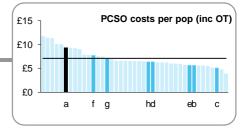












Source: POA estimates 2014/15

Nottinghamshire

<sup>\*</sup> Net cost of the difference in spend to the average per head of all/MSG forces.

<sup>\*\*</sup> Note that national policing has been included in the table only for reference so that the totals reconcile to the financing totals later in this section.

## Income and expenditure - Spend by function

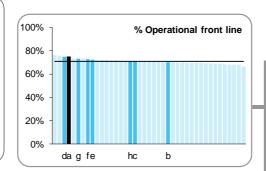
What proportion of spend is on the front line or in business support compared with others? What proportion is spent in visible functions?

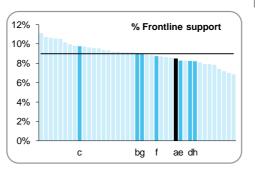
#### Cost per head of population

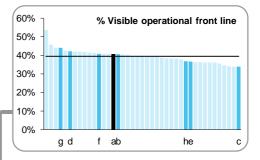
Police workforce roles are split into three categories: operational front line, frontline support and business support. The front line is further broken down into visible and non-visible roles (see Annex 3 for a breakdown by POA category). These plots show the NRE in each category. To compare forces, national policing functions are excluded.

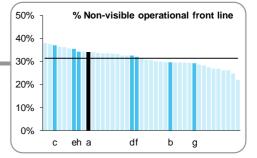
Collaboration and outsourcing affect workforce numbers so costs, rather than FTE figures, are presented.

Note that in *Policing in Austerity: Rising to the Challenge* (July 2013), HMIC define frontline support as *operational support*. Since this is the name of a POA category, *frontline support* is used here to avoid confusion.

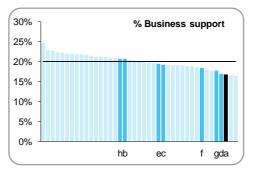








	NRE £m	Force Avera		ages	MSG Diff** £m
	NKE ZIII	breakdown	All	MSG	2111
Visible	75.2	40.8%	39.6%	39.5%	2.3
Non-visible	62.8	34.0%	31.4%	33.0%	1.8
Operational front line	138.0	74.8%	70.9%	72.5%	4.1
Frontline support	15.7	8.5%	9.0%	8.7%	-0.4
Business support	30.9	16.7%	20.1%	18.7%	-3.7
Other*	12.5				
Total (NRE)	197.0	100.0%	100.0%	100.0%	



<sup>\*</sup> Functions classified as Other do not fit into any of the three categories. They are not included in the percentage figures. See Annex 3 for details.

Source: POA estimates 2014/15

Nottinghamshire

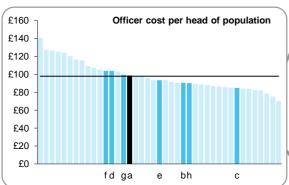
<sup>\*\*</sup> Net cost of the difference in proportion spent in each category compared to the average of MSG forces.

## Income and expenditure - Workforce costs - Officers

How much do officers in the force cost compared with others? How much overtime do they receive?

#### Cost per head of population

Police officer costs are split into salary and overtime (OT). OT costs are also shown as a percentage of the overall salary costs. To compare forces, national policing functions are excluded.



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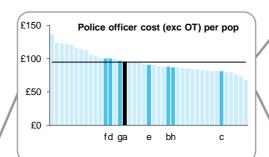
FTE police officers	2,088 (exc national policing functions)
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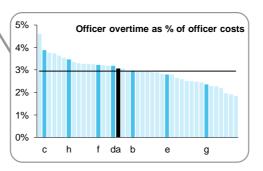
			Averages		Averages Diff*:		£m
Officer costs	£m	£/head	All	MSG	All	MSG	
All pay exc. overtime	105.9	95.6	94.9	92.5	0.8	3.4	
Overtime	3.3	3.0	2.9	3.0	0.2	0.1	
Total	109.2	98.7	97.8	95.5	1.0	3.5	

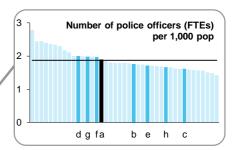
		Averages		Diff* £m	
Officer overtime as a % salary	% sal	All	MSG	All	MSG
Total	3.1%	2.9%	3.1%	0.1	-0.1

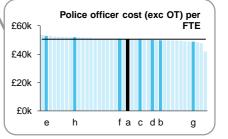
Number of officers and cost per officer		Averages		Diff* £m	
	Force	All	MSG	All	MSG
FTE per 1,000 population	1.89	1.88	1.83	0.5	3.4
Cost** per FTE (£000s)	50.7	50.6	50.7	0.2	-0.0

<sup>\*</sup> Net cost of the difference in spend to the average per head of all/MSG forces.









Source: POA estimates 2014/15

Nottinghamshire

<sup>\*\*</sup> Cost excludes overtime

## Income and expenditure - Workforce costs - Police staff and police community support officers (PCSOs)

How much do police staff and PCSOs cost in the force compared with others?

#### Cost per head of population

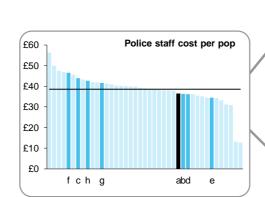
Note that collaboration/outsourcing will affect staff costs for certain forces and that national policing functions are excluded.

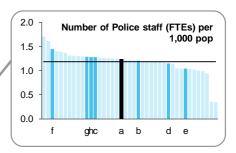
#### Police staff

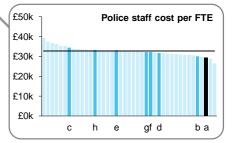
Police staff FTE	1,374 (exc national policing functions)	1,374	

			Averages		Diff	* £m
	£m	£/head	All	MSG	All	MSG
Police staff cost	39.8	-2.3	-3.7			

		Avera	ges	Diff* £m		
		All	MSG	All	MSG	
FTEs per 1,000 pop	1.24	1.19	1.24	1.7	-0.1	_
Cost** per FTE (£000s)	29.3	32.6	32.0	-4.5	-3.6	<<







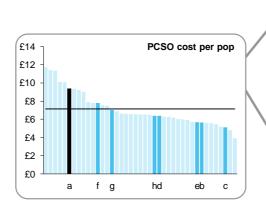
#### **PCSOs**

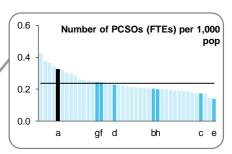
|--|

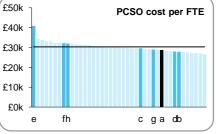
			Averages		Diff* £m	
	£m	£/head	All	MSG	All	MSG
PCSO cost	2.5	3.0				

		Avei	rages	Diff	* £m
	Force	All	MSG	All	MSG
FTEs per 1,000 pop	0.33	0.24	0.22	2.9	3.4
Cost** per FTE (£000s)	28.6	30.3	31.0	-0.6	-0.9

 $<sup>^{\</sup>star}$  Net cost of the difference in spend to the average per head of all/MSG forces.







Nottinghamshire

Source: POA estimates 2014/15

<sup>\*\*</sup> Cost includes overtime

## Income and expenditure - Non-staff costs

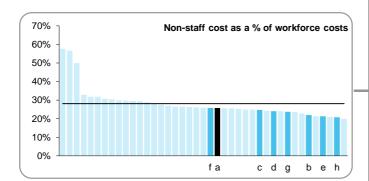
Apart from on the workforce, where else is the force spending money compared with others?

#### Non-staff costs as a percentage of workforce costs

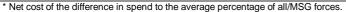
Workforce costs include officer, staff and PCSO salary and overtime costs only. Temporary and agency costs are classified as non-staff. To compare forces, national policing functions are excluded.

Non-staff costs are broken down into specific types of running costs. They are shown as a percentage of workforce costs as they are largely dependent on the size of the workforce.

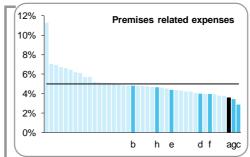
Note that collaboration, outsourcing and partnership arrangements will affect the figures for some forces.

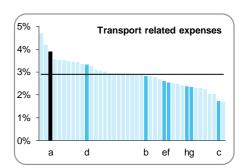


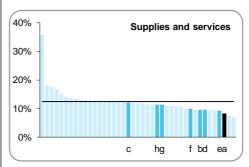
Force workforce costs	£160m					
		% w'force	Avera	ages	Diff	* £m
	£m	costs	All	MSG	All	MSG
Supplies and services**	13.2	8.3%	12.4%	10.2%	-6.6	-3.1 <
Premises related expenses	5.7	3.6%	5.0%	4.0%	-2.3	-0.6 <
Transport related expenses	6.2	3.9%	2.9%	2.7%	1.6	1.9 <
Force collaboration payments	7.2	4.5%	3.5%	2.1%	1.5	3.8
Restructure, training and conference	0.7	0.4%	0.6%	0.7%	-0.2	-0.4
Other employee expenses***	4.5	2.8%	2.2%	2.1%	1.1	1.2
PCC outsource/collab/commission	3.5	2.2%	1.5%	1.7%	1.1	0.8
Non-staff costs	41.0	25.7%	28.1%	23.4%	-3.9	3.6
Capital financing	4.4	2.7%	2.9%	2.1%	-0.3	1.0
Total inc capital financing	45.4	28.4%	31.0%	25.5%	-4.1	4.6

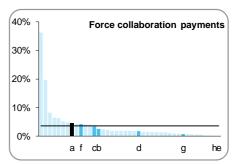


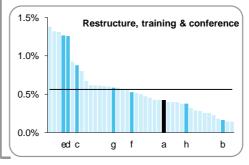
<sup>\*\*</sup> Includes 3rd party payments excluding collaboration

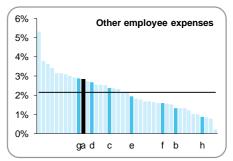












<sup>\*\*\*</sup> Including temporary and agency staff, injury and ill health costs

Source: POA estimates 2014/15

Nottinghamshire

## Income and expenditure - Financing

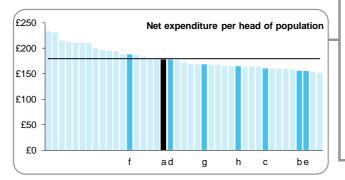
How much money does the local policing body receive in funding compared with others and from where? What is the level of council tax in the force and how does that compare with others?

#### Funding per head of population

Central funding is broken down into formula-based funding\*, and government grants, which are not formula based. Local funding is comprised of council tax, use of reserves and council tax support grants.

Note: forces in Wales did not receive an increase in government grant for agreeing to freeze or reduce council tax but did receive a four year grant from the Welsh Assembly Government for an additional 500 PCSOs across Wales.

To show a typical council tax payment in the force, Band D tax rates (from CIPFA estimates) have been included . The yield shows the amount, from every £1 of council tax collected, that goes to the local policing body.

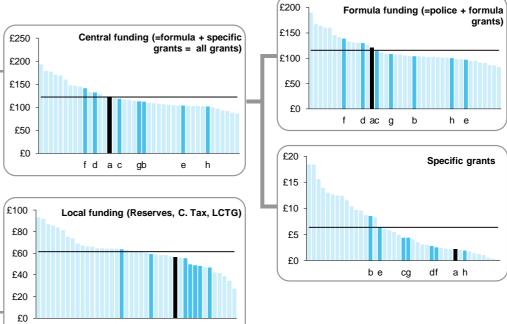


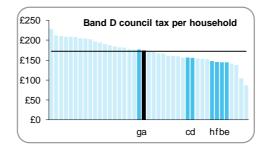
Population	1,107k				
	£m	£/head	Avera	ges	Diff**
	ZIII	Z/IIeau	All	MSG	£m
Formula funding*	133.6	120.7	115.7	114.1	7.3
Specific grants	2.4	2.1	6.3	4.1	-2.2
Central funding	136.0	122.8	122.1	118.2	5.1
Legacy council tax grants	9.7	8.8	5.9	7.2	1.8
Council tax	50.5	45.6	54.8	46.3	-0.7
Reserves	2.0	1.8	8.0	0.0	2.0
Local funding	62.2	56.2	61.5	53.5	3.0
Net revenue expenditure	198.2	179.0	183.5	171.7	8.1

<sup>\*</sup> Sum of police grant, non-domestic rates and revenue support grant

\*\* Net cost of the difference in spend to the average per head of MSG forces

Source: POA estimates 2014/15

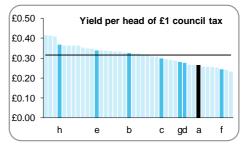




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	Ave	rages	
Band D tax rate	All	MSG	
£173.0	£171.8	£155.5	_



Council tax	X Yield of Averages		
£/head	£1 c. tax	All	MSG
£45.6	£0.26	£0.32	£0.30

Nottinghamshire

## Income and expenditure - Earned income

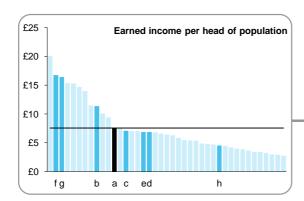
How much money does the force earn compared with others and from where does it receive it?

#### Income per head of population

Earned income is removed from GRE in order to calculate NRE and does not include government grants.

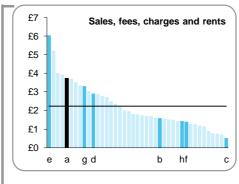
To compare forces national policing functions have been excluded.

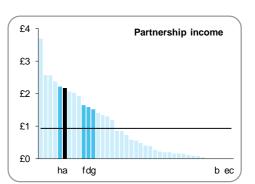
Some forces have high earned income related to special functions such as policing ports and airports or policing large events (sports, festivals etc.)

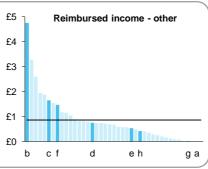


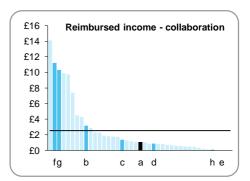
Population	1,107k					
			Avera	ages	Di	ff* £m
	£m	£/head	All	MSG	All	MSG
Sales, fees, charges and rents	4.1	3.7	2.2	2.6	1.7	1.2
Reimbursed income						
- From collaboration	1.2	1.1	2.6	3.5	-1.6	-2.7
- Other	0.0	0.0	0.9	1.2	-0.9	-1.3
Partnership income	2.4	2.2	0.9	1.1	1.4	1.1
Special police services	0.3	0.3	0.8	1.0	-0.6	-0.8
Interest	0.3	0.2	0.2	0.2	0.1	0.0
Total earned income	8.3	7.5	7.6	9.7	-0.1	-2.4

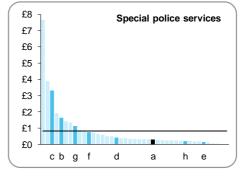
<sup>\*</sup> Net cost of the difference in earnings to the average per head of all/MSG forces.











Source: POA estimates 2014/15

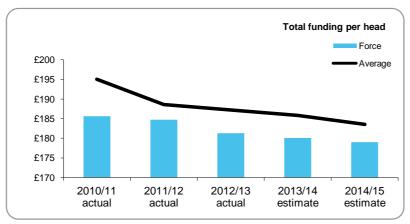
Nottinghamshire

## Income and expenditure - Funding trends

How has the local policing body's income changed over time compared with others?

Please note that estimates of reserves are unreliable and that these figures are not adjusted for inflation. The change over time is, therefore, a nominal and not a real change. The Band D council tax rates are from CIPFA estimates.

Note: change over time for reserves has not been given due to values crossing zero, with the potential for false negatives.



£ per 1000 pop	2010/11 actual	2011/12 actual	2012/13 actual	2013/14 estimate	2014/15 estimate	Change 10/11-14/15
Central funding*	137.8	140.2	130.5	129.0	122.8	-11%
Legacy council tax g	rants			1.17	8.8	
Council tax	48.1	48.1	50.4	51.4	45.6	-5%
Reserves	-0.3	-3.5	0.5	-1.5	1.8	
Total funding	185.6	184.8	181.3	180.0	179.0	-4%

All Average	2010/11 actual	2011/12 actual	2012/13 actual	2013/14 estimate	2014/15 estimate	Change 10/11-14/15
Central funding*	142.7	138.3	127.6	125.9	122.1	-14%
Legacy council tax gr	rants			1.16	5.9	
Council tax	55.9	54.6	58.3	58.6	54.8	-2%
Reserves	-3.5	-4.3	1.3	0.1	0.8	
Total funding	195.1	188.6	187.2	185.8	183.5	-6%

Band D tax rate	£160	£160	£166	£170	£173
Average	£162	£162	£166	£169	£172

<sup>\*</sup> Here, central funding does not include council tax freeze grant since that features in 2013/14 only. Source: POA data

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## Income and expenditure - Total costs by function

How does the force apportion its spend across the different functions compared with others? How has this changed since last year?

Population	1.107k

	Budgeted	Spend per head, £ Diff from		% of	% of total**		% Officers***		
	spend £m	Force	MSG Av	MSG £m*	Last year	Force	MSG Av	Force	MSG Av
Neighbourhood policing	24.1	21.8	20.2	1.8	-2.9	13%	12%	56%	60%
Incident (response) management	37.1	33.5	29.5	4.5	0.7	20%	18%	99%	99%
Local investigation/prisoner processing	13.9	12.6	12.9	-0.3	1.7	7%	8%	91%	91%
Other local policing	7.4	6.6	5.7	1.1	-0.7	4%	3%	71%	68%
Local policing	82.5	74.5	68.2	7.0	-1.2	44%	42%	82%	85%
Dealing with the public	13.5	12.2	10.3	2.1	1.0	7%	6%	22%	15%
Road policing	1.9	1.7	4.0	-2.5	-0.5	1%	2%	59%	74%
Operational support	7.1	6.4	6.8	-0.4	-0.1	4%	4%	84%	81%
Intelligence	10.0	9.0	7.4	1.8	0.2	5%	5%	61%	58%
Investigations	20.4	18.4	16.5	2.1	-0.7	11%	10%	70%	75%
Investigative support	5.5	5.0	4.6	0.4	0.1	3%	3%	9%	5%
Custody	5.8	5.3	4.5	0.9	0.0	3%	3%	57%	55%
Other criminal justice arrangements	4.5	4.1	5.7	-1.8	-1.3	2%	3%	1%	3%
Criminal justice arrangements	10.4	9.4	10.2	-0.9	-1.3	5%	6%	32%	26%
ICT	7.0	6.3	7.2	-0.9	-0.1	4%	4%	1%	1%
Human resources	2.5	2.3	2.1	0.2	-0.4	1%	1%	0%	3%
Training	3.0	2.7	3.0	-0.4	-0.1	2%	2%	25%	46%
Other support functions	20.7	18.7	19.7	-1.1	-2.1	11%	12%	13%	16%
Support functions	33.2	29.9	32.0	-2.3	-2.7	18%	20%	9%	11%
Police and Crime Commissioner	4.5	4.1	3.4	0.8	3.0	2%	2%	0%	0%
Total exc national policing and central costs	189.0	170.7	163.4	8.1	-2.1	100%	100%	54%	54%
National policing	1.2	1.1	3.1	-2.2	0.2				
Central costs	8.0	7.2	5.2	2.3	0.9				
Total	198.2	179.0	171.7	8.1	-1.0				

Note that workforce under the heading of 'local investigation' are included within 'local policing' not 'investigation' as in POA

Source: POA estimates 2013/14 and 2014/15

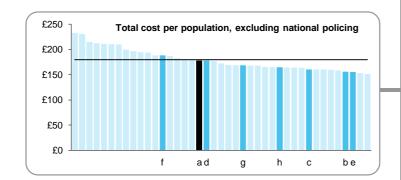
<sup>\*</sup> Net cost of the difference in spend to the average per head of MSG forces.

 $<sup>^{\</sup>star\star}$  Percentage of budgeted spend (excluding on national policing and central costs) by function

<sup>\*\*\*</sup> Cost of police officers as % of total gross cost by function

## Income and expenditure - NRE by function - Summary

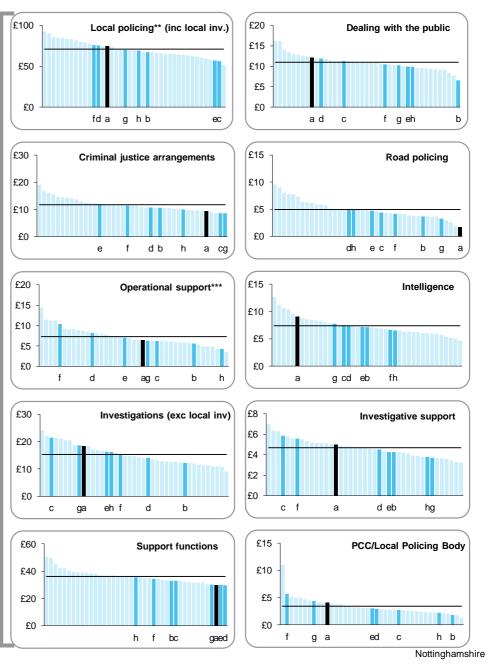
What does the force spend across the different functions compared with others?



Population	1,107k					
			Avera	ages	Diff*	£m
	£m	£/head	All	MSG	All	MSG
Local policing**	82.5	74.5	70.9	68.2	4.0	7.0
Dealing with the public	13.5	12.2	11.0	10.3	1.3	2.1
Criminal justice arrangements	10.4	9.4	11.8	10.2	-2.7	-0.9 <
Road policing	1.9	1.7	5.0	4.0	-3.6	-2.5 <
Operational support***	7.1	6.4	7.3	6.8	-0.9	-0.4
Intelligence	10.0	9.0	7.4	7.4	1.8	1.8
Investigations	20.4	18.4	15.3	16.5	3.4	2.1
Investigative support	5.5	5.0	4.7	4.6	0.4	0.4
Support functions	33.2	29.9	36.1	32.0	-6.8	-2.3 <
PCC/Local Policing Body	4.5	4.1	3.4	3.4	0.7	0.8
Tot. exc national pol. & central costs	189.0	170.7	172.8	163.4	-2.4	8.1

<sup>\*</sup> Net cost of the difference in spend to the average per head of all/MSG forces.

Source: POA estimates 2014/15



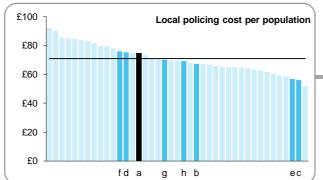
<sup>\*\*</sup> Note that workforce under the heading of 'local investigation' are included within 'local policing' and not 'investigation' as in POA.

<sup>\*\*\*</sup> Note that this is the POA category, not the workforce descriptor used in *Policing in Austerity: Rising to the Challenge* (July 2013).

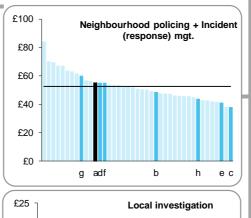
## Income and expenditure - NRE by function - Local policing (including local investigation/prisoner processing)

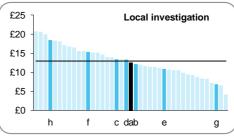
What does the force spend on the different areas within local policing compared with others?

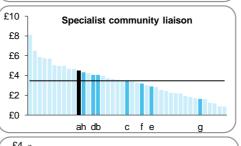
A chart showing the combined cost of neighbourhood policing and incident (response) management has been included as some forces use the same staff to fulfil both functions.

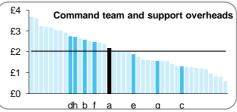


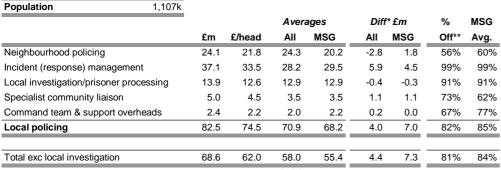
£100	Local policing cost pe	r population
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£60 -		Him
£40 -		
£20 -		
£0	fdaghb	ec

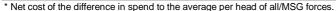






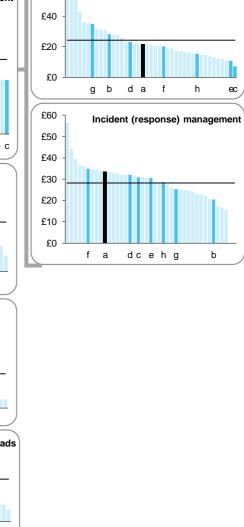






<sup>\*\*</sup> Officer salaries and overtime as % of gross expenditure

Source: POA estimates 2014/15



Neighbourhood policing

£80

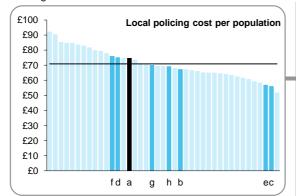
£60

Nottinghamshire

## Income and expenditure - NRE by function - Local policing (including local investigation/prisoner processing) - Use of resources

How does the force spend its money within local policing compared with others?

Note that collaboration/outsourcing will affect staff/non-staff costs for certain forces.



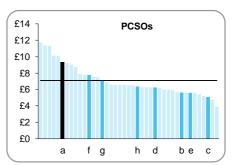
£100 -	Police officers
£80 -	lun.
£60 -	
£40 -	
£20 -	
£0 -	
	dfaghb ec

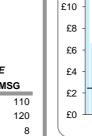
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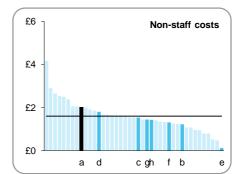
Police staff

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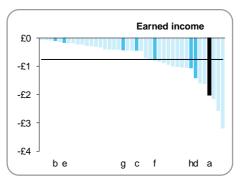
£12



	FTE	FTE/	FTE/ Averages			TE
Staffing		1k pop	All	MSG	All	MSG
Police officers	1,409	1.27	1.21	1.17	72	110
PCSOs	362	0.33	0.24	0.22	101	120
Police staff	91	0.08	0.08	0.08	3	8

Expenditure	£m	£/head	All	MSG	All	MSG
Police officers	69.8	63.0	60.6	58.8	2.7	4.6
PCSOs	10.4	9.4	7.1	6.6	2.5	3.0
Police staff	2.4	2.2	2.5	2.2	-0.3	0.0
Non-staff costs	2.2	2.0	1.6	1.4	0.5	0.7
Earned income	-2.2	-2.0	-0.8	-0.8	-1.4	-1.3
Total cost	82.5	74.5	70.9	68.2	4.0	7.0

Cost/FTE	Force	All	MSG	All	MSG
Police officers	£50k	£50k	£50k	-0.9	-0.9
PCSOs	£29k	£30k	£30k	-0.6	-0.6
Staff	£26k	£31k	£29k	-0.4	-0.3



<sup>\*</sup> Net difference in the number of staff/officers compared to if the force had the average number of FTEs per head of all/MSG forces

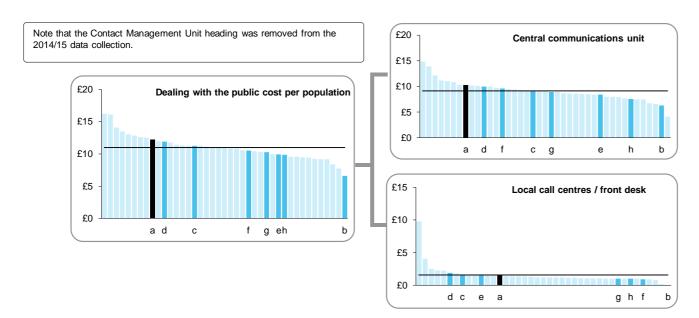
Source: POA estimates 2014/15

Nottinghamshire

<sup>\*\*</sup> Net cost of the difference in spend to the average per head of all/MSG forces.

## Income and expenditure - NRE by function - Dealing with the public

How does the force spend its money within dealing with the public compared with others?



Population	1,107k						
			<b>Averages</b>				
		£m	£/head	All	MSG		
Central communications u	unit	11.4	10.3	9.1	8.8		
Local call centres/front de	sk	1.6	1.5	1.5	1.2		
Command team and supp	oort	0.5	0.5	0.3	0.3		
Dealing with the public		13.5	12.2	11.0	10.3		

יווע	'ŁM	9
All	MSG	Offic
1.2	1.6	
-0.1	0.3	
0.2	0.1	
1.3	2.1	

Diff\* C...

MSG

Source: POA estimates 2014/15

Officer\*\*
 Average

 3
 16%

 4
 0%
 2%

 53%
 32%

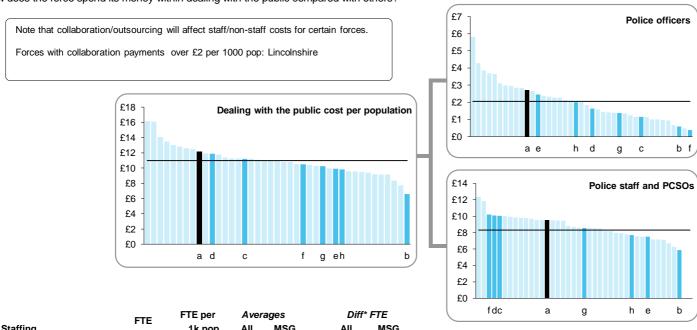
 22%
 15%

<sup>\*</sup> Net cost of the difference in spend to the average per head of all/MSG forces.

<sup>\*\*</sup> Officer salaries and overtime as % of gross expenditure

## Income and expenditure - NRE by function - Dealing with the public - Use of resources

How does the force spend its money within dealing with the public compared with others?



	FTE FIE per		Avera	ages	DIT	FIE
Staffing		1k pop	All	MSG	All	MSG
Police officers	50	0.04	0.04	0.03	10	21
PCSOs	0	0.00	0.00	0.00	0	0
Police staff	364	0.33	0.25	0.27	82	67

			Averages		Diff	* £m	
Expenditure	£m	£/head	All	MSG	All	MSG	
Police officers	3.0	2.7	2.1	1.5	0.7	1.3	
Police staff and PCSOs	10.5	9.5	8.3	8.7	1.3	0.9	
Non-staff costs	0.1	0.1	0.6	0.2	-0.6	0.0	
Earned income	-0.2	-0.1	0.0	-0.1	-0.1	-0.1	
Total cost	13.5	12.2	11.0	10.3	1.3	2.1	

Cost/FTE	Force	All	MSG	All	MSG
Police officers	£61k	£57k	£60k	0.2	0.0
Police staff and PCSOs	£29k	£33k	£32k	-1.4	-1.2

<sup>\*</sup> Net difference in the number of staff/officers compared to if the force had the average number of FTEs per head of all/MSG forces.

Source: POA estimates 2014/15

Nottinghamshire

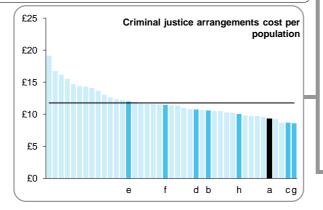
<sup>\*\*</sup> Net cost of the difference in spend to the average per head of all/MSG forces.

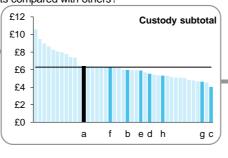
## Income and expenditure - NRE by function - Criminal justice arrangements

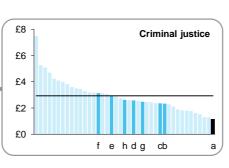
What does the force spend on the different areas within criminal justice arrangements compared with others?

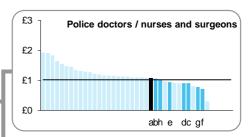
Note that not all charts are included.

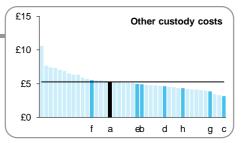
The 2014/15 data collection did not include the separate heading for cost of interpreters. There appear to be differences in where forces have included these costs (most have them under Other custody costs, but others have included them under other objective headings).











			Aver	ages		Diff*	£m	%	MSG
	£m	£/head	All	MSG		All	MSG	Off**	Average
Custody	5.8	5.3	5.1	4.5	'	0.2	0.9	57%	55%
Police doctors / nurses and surgeons	1.2	1.1	1.0	0.9		0.1	0.2	0%	0%
Other custody costs	0.0	0.0	0.2	0.1		-0.2	-0.1	0%	0%
Custody subtotal	7.1	6.4	6.3	5.5		0.1	1.0	47%	45%
Criminal justice	1.3	1.2	2.9	2.4		-1.9	-1.4 <<	0%	4%
Police national computer	1.2	1.1	1.1	1.1		-0.1	0.0	0%	0%
Criminal records bureau	-0.1	-0.1	0.3	0.3		-0.4	-0.4	0%	0%
Property officer / stores	0.7	0.6	0.3	0.3		0.4	0.4	0%	0%
Coroner assistance	0.0	0.0	0.2	0.2		-0.2	-0.2	n/a	2%
Fixed penalty scheme	0.0	0.0	0.3	0.1		-0.3	-0.1	n/a	0%
Command team and support	0.2	0.2	0.3	0.3		-0.2	-0.1	90%	53%
Criminal justice arrangements	10.4	9.4	11.8	10.2		-2.7	-0.9	32%	26%

<sup>\*</sup> Net cost of the difference in spend to the average per head of all/MSG forces.

Source: POA estimates 2014/15

Nottinghamshire

<sup>\*\*</sup> Officer salaries and overtime as % of gross expenditure

#### Income and expenditure - NRE by function - Criminal justice arrangements - Use of resources How does the force spend its money within criminal justice arrangements compared with £10 Police officers others? £8 Note that collaboration/outsourcing will affect staff/non-staff costs for certain forces. £6 Forces with collaboration payments over £2 per 1000 pop: Lincolnshire, Warwickshire. £4 £2 £0 £25 Criminal justice arrangements cost per population f a db gh £20 £10 Police staff and PCSOs £8 £15 £6 £10 £4 £5 £2 £0 £0 f b h c g da d b h а е £15 Non-staff costs FTE Diff\* FTE FTE per Averages £10 Staffing 1000 pop ΑII MSG All MSG Police officers 56 0.05 0.05 0.05 -5 6 £5 **PCSOs** 0 0.00 0.00 0.00 0 0 Police staff 215 0.19 0.20 0.21 -11 -13 d c b f Diff\*\* £m Averages Expenditure £m £/head ΑII MSG ΑII MSG Earned income Police officers 3.6 3.3 3.2 2.8 0.0 0.5 £0 Police staff and PCSOs 5.0 4.5 5.8 5.6 -1.3 -1.4 -£1 Non-staff costs 2.6 2.4 3.5 2.4 -1.3 -0.1 Earned income -0.8 -0.7 -0.7 -0.7 -0.1 0.0 -£2 Total cost 10.4 9.4 11.8 10.2 -0.9 -2.7 -£3 Cost/FTE ΑII MSG ΑII MSG Force d a g h С е Police officers £65k £59k £62k 0.2 Police staff and PCSOs £23k £28k £27k -1.1 -0.9

Source: POA estimates 2014/15

Nottinghamshire

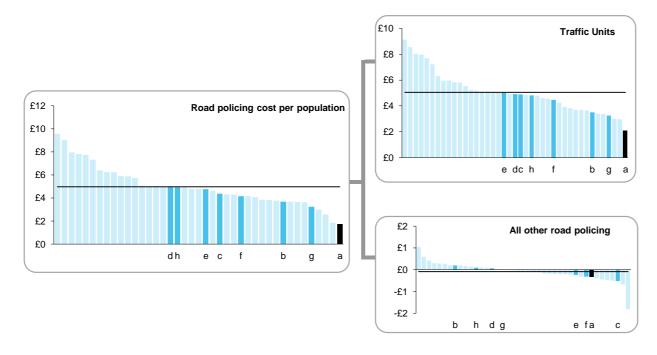
<sup>\*</sup> Net difference in the number of staff/officers compared to if the force had the average number of FTEs per head of all/MSG forces.

<sup>\*\*</sup> Net cost of the difference in spend to the average per head of all/MSG forces.

## Income and expenditure - NRE by function - Road policing

What does the force spend on the different areas within road policing compared with others?

Note that not all charts are included.



Population	1,107k									
				Aver	ages	Diff*	£m		%	MSG
	£	m	£/head	All	MSG	All	MSG		Off**	Average
Traffic Units		2.3	2.1	5.0	4.1	-3.3	-2.3	<<	82%	89%
Traffic wardens / PCSOs - Traffic		0.0	0.0	0.0	0.0	0.0	0.0		n/a	0%
Vehicle Recovery		0.0	0.0	0.0	0.0	0.0	0.0		n/a	0%
Casualty Reduction Partnership		-0.4	-0.3	-0.2	-0.2	-0.2	-0.2		22%	4%
Command Team and Support		0.0	0.0	0.1	0.0	-0.1	0.0		n/a	35%
Road policing		1.9	1.7	5.0	4.0	-3.6	-2.5	<<	59%	74%
* * * * * * * * * * * * * * * * * * * *					~ .					

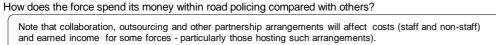
<sup>\*</sup> Net cost of the difference in spend to the average per head of all/MSG forces.

Source: POA estimates 2014/15

Nottinghamshire

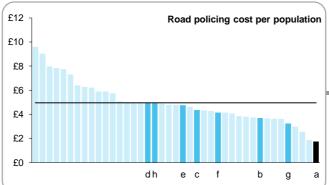
<sup>\*\*</sup> Officer salaries and overtime as % of gross expenditure

## Income and expenditure - NRE by function - Road policing - Use of resources



Earned income will include driver awareness courses and Casualty Reduction Partnerships.

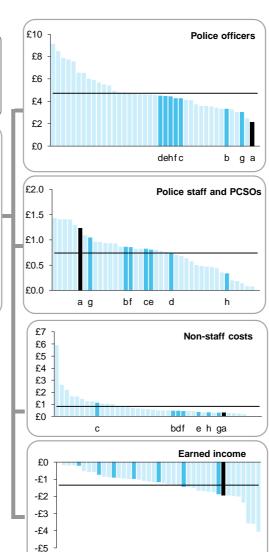
Forces with collaboration payments over £2 per 1000 pop: Cambridgeshire .

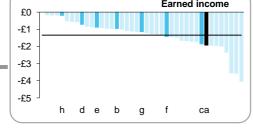


	FTE	FTE per	Avera	ages	Diff* F	TE
Staffing	FIE	1k pop	All MSG		All	MSG
Police officers	38	0.03	0.09	0.07	-65	-43
PCSOs	0	0.00	0.00	0.00	0	0
Police Staff	49	0.04	0.02	0.03	22	16

	Averages				Diff** £m		
Expenditure	£m	£/head	All	MSG	All	MSG	
Police officers	2.4	2.2	4.7	3.8	-2.8	-1.8	
Police staff and PCSOs	1.4	1.2	0.7	8.0	0.5	0.4	
Non-staff costs	0.3	0.3	8.0	0.5	-0.6	-0.2	
Earned income	-2.1	-1.9	-1.3	-1.2	-0.7	-0.9	
Total cost	1.9	1.7	5.0	4.0	-3.6	-2.5	

Cost/FTE	Force	All	MSG	All	MSG
Police officers	£63k	£51k	£52k	0.5	0.4
Police staff and PCSOs	£28k	£30k	£28k	-0.1	0.0





<sup>\*</sup> Net difference in the number of staff/officers compared to if the force had the average number of FTEs per head of all/MSG forces.

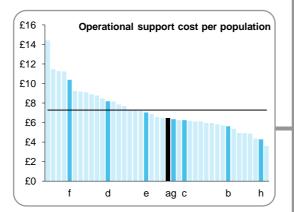
Source: POA estimates 2014/15 Nottinghamshire

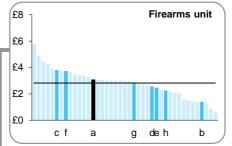
<sup>\*\*</sup> Net cost of the difference in spend to the average per head of all/MSG forces.

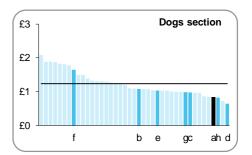
## Income and expenditure - NRE by function - Operational support

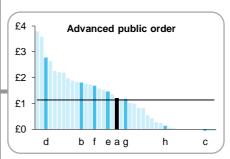
What does the force spend on the different areas within operational support compared with others?

Note that not all charts are included and that operational support used here is the POA category, not the workforce descriptor used in HMIC's Policing in Austerity: Rising to the Challenge (July 2013).









55%

65%

81%

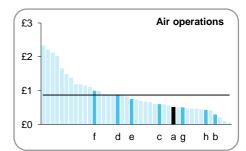
n/a

79%

84%

-0.4

-0.9



Central operations command team and

Population	1,107k						
				Avera	ges	Diff'	£m
		£m	£/head	All	MSG	All	MSG
Firearms unit		3.4	3.1	2.8	2.8	0.3	0.3
Dogs section		0.9	0.8	1.2	1.0	-0.4	-0.2
Advanced public order		1.3	1.2	1.1	1.3	0.1	-0.1
Air operations		0.6	0.5	0.9	0.6	-0.4	-0.1
Civil contingencies		0.4	0.4	0.5	0.5	-0.2	-0.2
Specialist terrain		0.0	0.0	0.1	0.1	-0.1	-0.1
Mounted police		0.0	0.0	0.1	0.1	-0.1	-0.2
Event (new heading in 2014/15)		0.0	0.0	0.0	0.0	0.0	0.0
Airports and ports policing unit		0.0	0.0	0.0	0.0	0.0	0.0
Command team and support		0.5	0.5	0.5	0.5	0.0	0.0

7.1

6.4

7.3

6.8

			Jen	iti di v	operat		upport		
0/	MSG	£1.0 -	ll						
%									
Off**	Average	£0.5 -		ш					_
96%	93%			Ш					
80%	89%			Ш				lilia.	
98%	85%	£0.0 -	е	f	bg	а	d	С	h
32%	6%		E	'	by	а	u	C	")
58%	66%								
n/a	27%								
n/a	19%								
n/a	37%								

£1.5

Source: POA estimates 2014/15

**Operational support** 

<sup>\*</sup> Net cost of the difference in spend to the average per head of all/MSG forces.

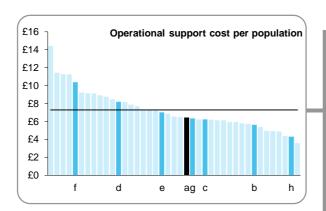
<sup>\*\*</sup> Officer salaries and overtime as % of gross expenditure

## Income and expenditure - NRE by function - Operational support - Use of resources

How does the force spend its money within operational support compared with others?

Note that collaboration/outsourcing will affect staff/non-staff costs for certain forces.

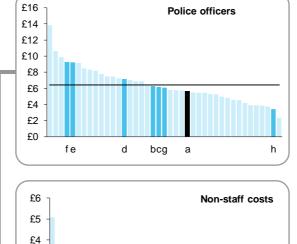
Forces with collaboration payments over £2 per 1000 pop: Bedfordshire , Cambridgeshire and South Wales. Forces with collaboration income over £2 per 1000 pop: Sussex.



	FTE	FTE per	Aver	ages	Diff*	FTE
Staffing	FIE	1000 pop	All	MSG	All	MSG
Police officers	109	0.10	0.12	0.12	-23	-26
PCSOs	0	0.00	0.00	0.00	0	0
Police staff	10	0.01	0.01	0.01	-4	-3

			Averages		Diff*	£m
Expenditure	£m	£/head	All	MSG	All	MSG
Police officers	6.3	5.7	6.4	6.7	-0.9	-1.1
Police staff and PCSOs	0.3	0.3	0.4	0.4	-0.1	-0.1
Non-staff costs	0.8	0.7	1.5	1.2	-0.8	-0.5
Earned income	-0.3	-0.3	-1.1	-1.4	0.9	1.3
Total cost	7.1	6.4	7.3	6.8	-0.9	-0.4

		Avera	ages	Diff** £m	
Cost/FTE	Force	All	MSG	All	MSG
Police officers	£58k	£54k	£55k	0.4	0.3
Police staff and PCSOs	£36k	£31k	£33k	0.0	0.0
1 Glioc Starr aria i GGGS	2001	LOTK	2001	0.0	0.0



Source: POA estimates 2014/15 Nottinghamshire

£3 £2 £1 £0

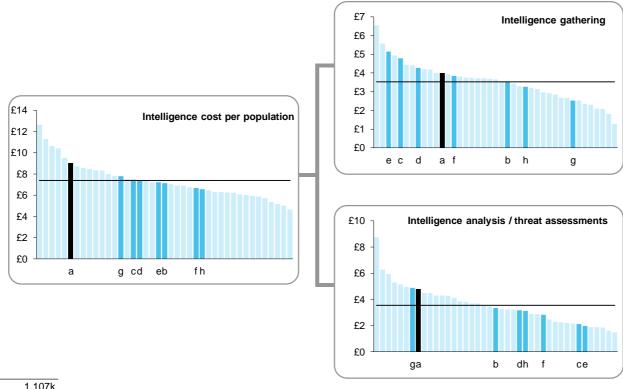
С

<sup>\*</sup> Net difference in the number of staff/officers compared to if the force had the average number of FTEs per head of all/MSG forces.

<sup>\*\*</sup> Net cost of the difference in spend to the average per head of all/MSG forces.

## Income and expenditure - NRE by function - Intelligence

What does the force spend on the different areas within intelligence compared with others?



Population	1,107k

		Avera	ges	Diff*	£m
£m £	:/head	All	MSG	All	MSG
4.4	4.0	3.5	3.9	0.5	0.1
5.3	4.8	3.6	3.3	1.3	1.7
0.3	0.3	0.3	0.2	0.0	0.1
10.0	9.0	7.4	7.4	1.8	1.8
	4.4 5.3 0.3	4.4 4.0 5.3 4.8 0.3 0.3	£m         £/head         All           4.4         4.0         3.5           5.3         4.8         3.6           0.3         0.3         0.3	£m         £/head         AII         MSG           4.4         4.0         3.5         3.9           5.3         4.8         3.6         3.3           0.3         0.3         0.3         0.2	4.4     4.0     3.5     3.9     0.5       5.3     4.8     3.6     3.3     1.3       0.3     0.3     0.3     0.2     0.0

%	MSG
Off**	Average
67%	70%
55%	40%
87%	53%
61%	58%

Source: POA estimates 2014/15

Nottinghamshire

<sup>\*</sup> Net cost of the difference in spend to the average per head of all/MSG forces.

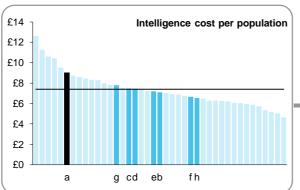
<sup>\*\*</sup> Officer salaries and overtime as % of gross expenditure

## Income and expenditure - NRE by function - Intelligence - Use of resources

How does the force spend its money within intelligence compared with others?

Note that collaboration/outsourcing will affect staff/non-staff costs for certain forces.

Forces with collaboration income over £2 per 1000 pop: Derbyshire, Leicestershire, Thames Valley.

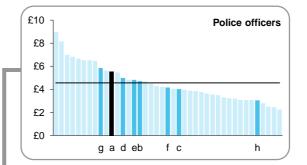


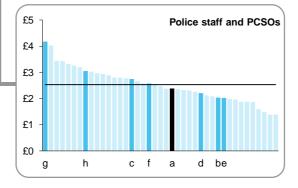
£14 -	Intelligence cost per population
£12 -	
£10 -	In.
£8 -	III IIII
£6 -	
£4 -	
£2 -	
£0 -	
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	FTE	FTE per	Avera	ages	Diff*	FTE
Staffing		1000 pop	AII	MSG	All	MSG
Police officers	111	0.10	0.09	0.09	16	15
PCSOs	0	0.00	0.00	0.00	0	0
Police staff	78	0.07	0.08	0.08	-9	-14

			<b>Averages</b>		Diff*	* £m
Expenditure	£m	£/head	All	MSG	All	MSG
Police officers	6.1	5.5	4.6	4.6	1.1	1.0
Police staff and PCSOs	2.6	2.4	2.5	2.7	-0.2	-0.3
Non-staff costs	1.3	1.2	0.6	0.7	0.6	0.6
Earned income	-0.1	-0.1	-0.3	-0.5	0.3	0.5
Total cost	10.0	9.0	7.4	7.4	1.8	1.8

		Averages		Diff** £m		
Cost/FTE	Force	All	MSG	All	MSG	
Police officers	£55k	£53k	£53k	0.2	0.2	
Police staff and PCSOs	£33k	£32k	£32k	0.1	0.1	





Source: POA estimates 2014/15 Nottinghamshire

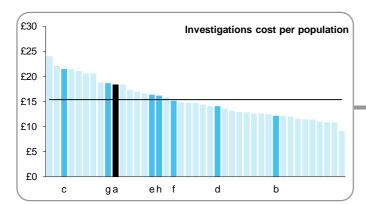
<sup>\*</sup> Net difference in the number of staff/officers compared to if the force had the average number of FTEs per head of all/MSG forces.

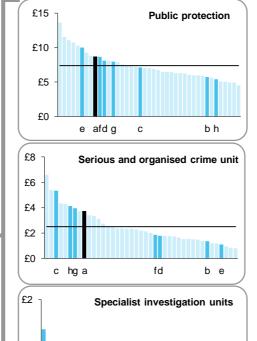
<sup>\*\*</sup> Net cost of the difference in spend to the average per head of all/MSG forces.

## Income and expenditure - NRE by function - Investigations (excluding local investigation/prisoner processing)

What does the force spend on the different areas within investigations compared with others?

Note that local investigation/prisoner processing is under local policing.

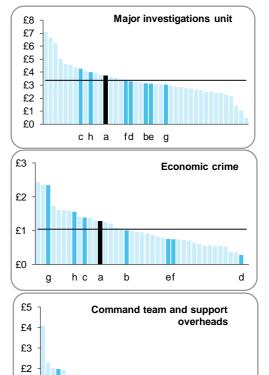




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Population 1,107k		
	Population	1,107k

			Ave	rages
	£m	£/head	All	MSG
Public protection	9.6	8.7	7.4	7.7
Major investigations unit	4.1	3.7	3.4	3.5
Serious and organised crime unit	4.1	3.7	2.5	2.9
Economic crime	1.4	1.3	1.0	1.2
Specialist investigation units	1.1	1.0	0.1	0.4
Command team and support overheads	0.0	0.0	0.9	0.9
Investigations	20.4	18.4	15.3	16.5

	Diff* £m		%	Average
	All	MSG	Off*	* MSG
Т	1.4	1.1	79%	6 82%
	0.4	0.3	63%	67%
	1.4	0.9	51%	6 78%
	0.3	0.1	71%	6 54%
	1.0	0.7	82%	6 43%
	-1.0	-1.0	n/a	a 60%
	3.4	2.1	70%	6 75%

f gd

Source: POA estimates 2014/15

Nottinghamshire

<sup>\*</sup> Net cost of the difference in spend to the average per head of all/MSG forces.

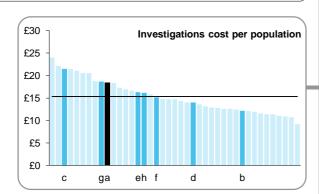
<sup>\*\*</sup> Officer salaries and overtime as % of gross expenditure

## Income and expenditure - NRE by function - Investigations (excluding local investigation/prisoner processing) - Use of resources

How does the force spend its money within investigations compared with others?

Note that collaboration/outsourcing will affect staff/non-staff costs for certain forces.

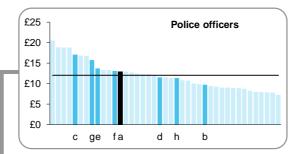
Forces with collaboration payments over £2 per 1000 pop: Cambridgeshire, Derbyshire, Lincolnshire, Merseyside, Northamptonshire and Nottinghamshire. Forces with collaboration income over £2 per 1000 pop: Leicestershire and Merseyside.

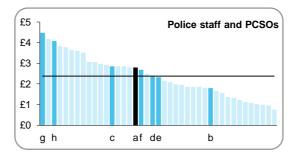


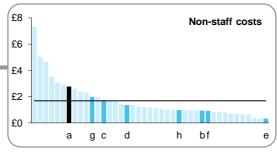
	FTF	FTE per	Aver	ages	Diff*	FTE
Staffing	FTE	1000 pop	All	MSG	All	MSG
Police officers	263	0.24	0.22	0.23	24	5
PCSOs	0	0.00	0.00	0.00	0	0
Police staff	106	0.10	0.08	0.10	19	0

			<b>Averages</b>		Diff*	£m
Expenditure	£m	£/head	All	MSG	All	MSG
Police officers	14.4	13.0	12.0	13.1	1.1	-0.2
Police staff and PCSOs	3.1	2.8	2.4	2.9	0.5	-0.1
Non-staff costs	3.0	2.7	1.7	1.4	1.2	1.5
Earned income	-0.1	-0.1	-0.7	-0.9	0.7	0.8
Total cost	20.4	18.4	15.3	16.5	3.4	2.1

		Averages		Averages		Diff**	£m
Cost/FTE	Force	All	MSG	All	MSG		
Police officers	£55k	£55k	£56k	-0.2	-0.4		
Police staff and PCSOs	£29k	£30k	£31k	-0.1	-0.1		



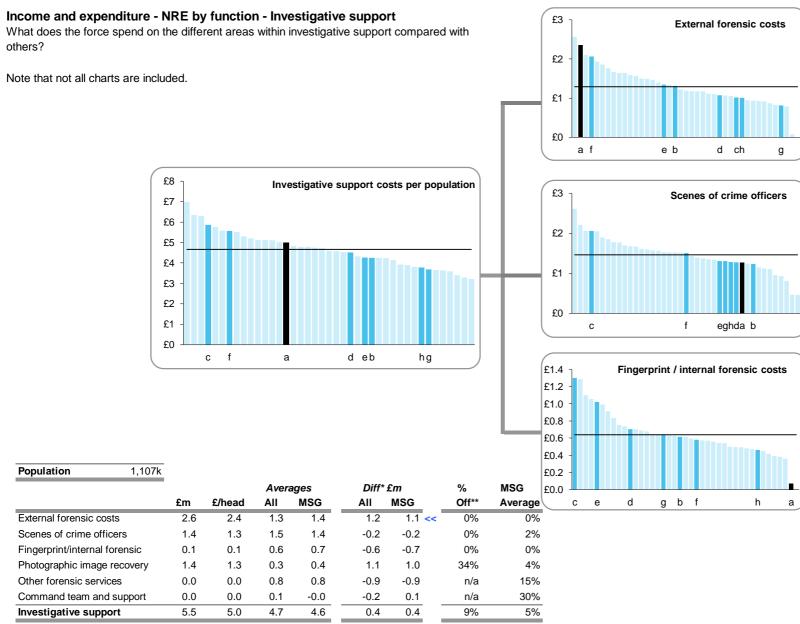




Source: POA estimates 2014/15

<sup>\*</sup> Net difference in the number of staff/officers compared to if the force had the average number of FTEs per head of all/MSG forces.

<sup>\*\*</sup> Net cost of the difference in spend to the average per head of all/MSG forces.



<sup>\*</sup> Net cost of the difference in spend to the average per head of all/MSG forces.

Source: POA estimates 2014/15

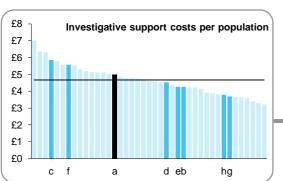
<sup>\*\*</sup> Officer salaries and overtime as % of gross expenditure

## Income and expenditure - NRE by function - Investigative support - Use of resources

How does the force spend its money within investigative support compared with others?

Note that collaboration/outsourcing will affect staff/non-staff costs for certain forces.

Forces with collaboration payments over £2 per 1000 pop: Humberside, North Yorkshire and South Yorkshire. Forces with collaboration income over £2 per 1000 pop: Derbyshire, Humberside, South Yorkshire and West Yorkshire.



	FTE	FTE per	Avera	ages	Diff*	* FTE
Staffing	FIE	1000 рор	All	MSG	All	MSG
Police officers	9	0.01	0.00	0.00	3	4
PCSOs	0	0.00	0.00	0.00	0	0
Police staff	55	0.05	0.08	0.07	-28	-28

		Averages			Diff	** £m
Expenditure	£m	£/head	All	MSG	All	MSG
Police officers	0.5	0.4	0.3	0.3	0.2	0.2
Police staff and PCSOs	2.2	2.0	2.8	2.9	-0.9	-1.0
Non-staff costs	2.8	2.5	2.0	1.9	0.6	0.7
Earned income	0.0	0.0	-0.4	-0.4	0.4	0.4
Total cost	5.5	5.0	4.7	4.6	0.4	0.4

		Avera	ges	Diff** £m		
Cost/FTE	Force	All	MSG	All	MSG	
Police officers	£55k	£53k	£60k	0.0	0.0	
Police staff and PCSOs	£41k	£37k	£39k	0.2	0.1	

<sup>\*</sup> Net difference in the number of staff/officers compared to if the force had the average number of FTEs per head of all/MSG forces.

Source: POA estimates 2014/15

Nottinghamshire

£6

£5 £4 £3

£2

£1

£0

£6

£5

£4 £3 £2 £1 £0 Police staff and PCSOs

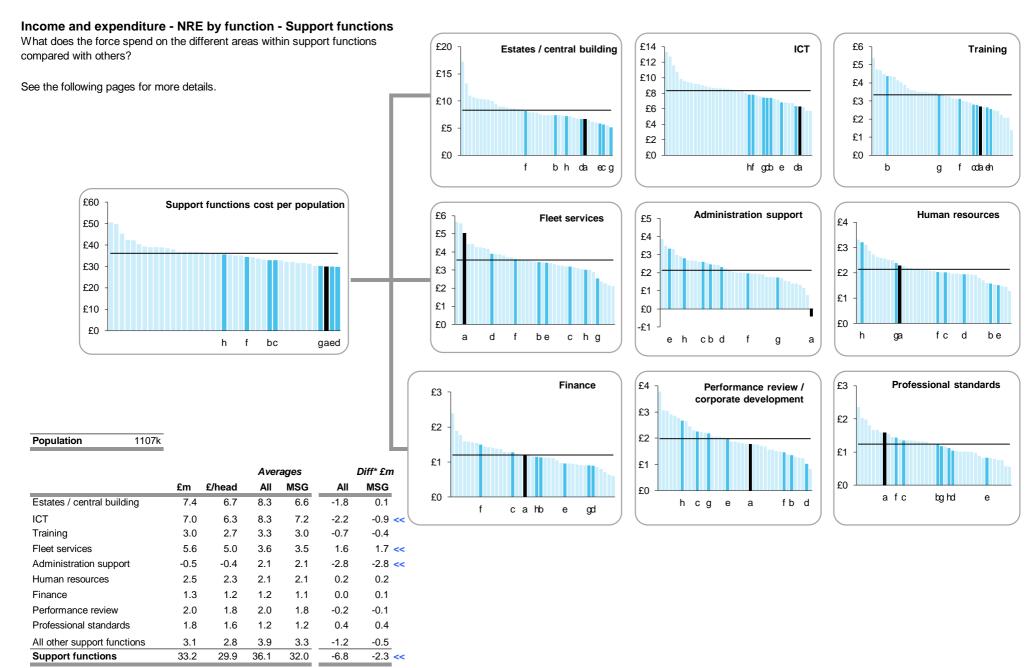
Non-staff costs

hgc

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<sup>\*\*</sup> Net cost of the difference in spend to the average per head of all/MSG forces.



<sup>\*</sup> Net cost of the difference in spend to the average per head of all/MSG forces.

Source: POA estimates 2014/15 Nottinghamshire

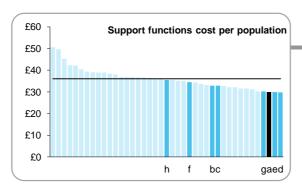
## Income and expenditure - NRE by function - Support functions - Use of resources

How does the force spend its money within support functions compared with others?

Note that collaboration/outsourcing will affect staff/non-staff costs for certain forces.

Forces with collaboration payments over £2 per 1000 pop: Bedfordshire, Derbyshire, Gwent, Hampshire, Humberside, Lincolnshire, South Yorkshire and Sussex.

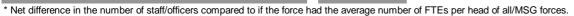
Forces with collaboration income over £2 per 1000 pop: Derbyshire, Humberside, Kent, Leicestershire, South Yorkshire, Sussex and Thames Valley.



	FTF	FTE per	<b>Averages</b>		Diff* FTE	
Staffing	FTE	1000 рор	All	MSG	All	MSG
Police officers	44	0.04	0.06	0.06	-22	-25
PCSOs	0	0.00	0.00	0.00	0	0
Police staff	393	0.35	0.36	0.39	-11	-34

			Averages		Diff**	Diff** £m	
Expenditure	£m	£/head	All	MSG	All	MSG	
Police officers	3.2	2.9	3.8	3.8	-1.0	-1.0	
Police staff and PCSOs	12.1	10.9	12.3	12.9	-1.6	-2.2	
Non-staff costs	20.1	18.1	21.9	18.4	-4.2	-0.3	
Earned income	-2.2	-2.0	-1.9	-3.1	-0.1	1.3	
Total cost	33.2	29.9	36.1	32.0	-6.8	-2.3	

		Avera	ges	Diff**	£m	
Cost/FTE	Force	All	MSG	All	MSG	
Police officers	£73k	£64k	£61k	0.4	0.5	
Police staff and PCSOs	£31k	£34k	£33k	-1.2	-1.1	



<sup>\*\*</sup> Net cost of the difference in spend to the average per head of all/MSG forces.

Source: POA estimates 2014/15

£6

£5

£4

£3 £2 £1 £0

£20

£10

£5

£0

£50

£40 £30 £20 £10 f h

bg

fde

g

c ead

h

c a

Police staff and PCSOs

Non-staff costs

gc b ahde

Police officers

# Income and expenditure - NRE by function - Support functions - Use of resources (2)

These charts provide a detailed breakdown of support service functions as a cost per FTE and a percentage of total NRE.

Note that collaboration/outsourcing will affect staff/non-staff costs for certain forces.

## POA 2014/15 estimates

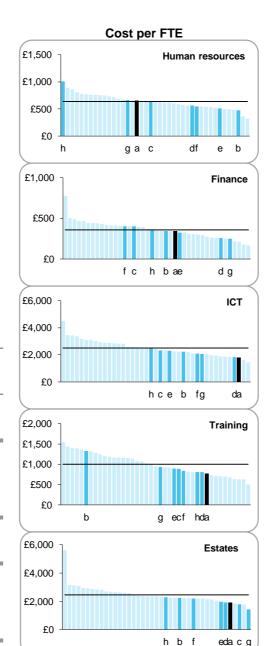
## (including national policing functions)

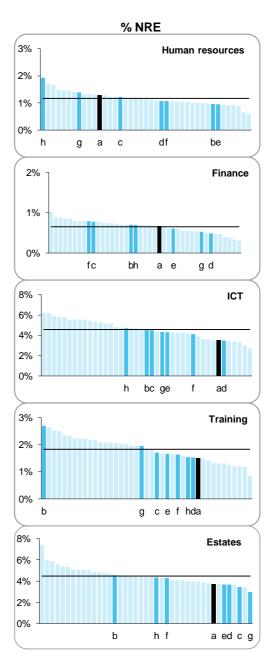
Total FTE	3,889 (Officers, staff and PCSOs)
Officer FTE	2,142
Total NRE (£m)	198.2

	Cost £m	per FTE	All Avg	Diff* £m
Human resources	2.5	£652	£636	0.1
Finance	1.3	£339	£360	-0.1
ICT	7.0	£1,795	£2,501	-2.7
Training	3.0	£766	£998	-0.9
Estates	7.4	£1,894	£2,456	-2.2

	% NRE	All Avg	Diff* £m
Human resources	1.3%	1.2%	0.2
Finance	0.7%	0.7%	0.0
ICT	3.5%	4.6%	-2.1
Training	1.5%	1.8%	-0.6
Estates	3.7%	4.5%	-1.5

<sup>\*</sup> Net cost of the difference in spend to the average per head of all forces.

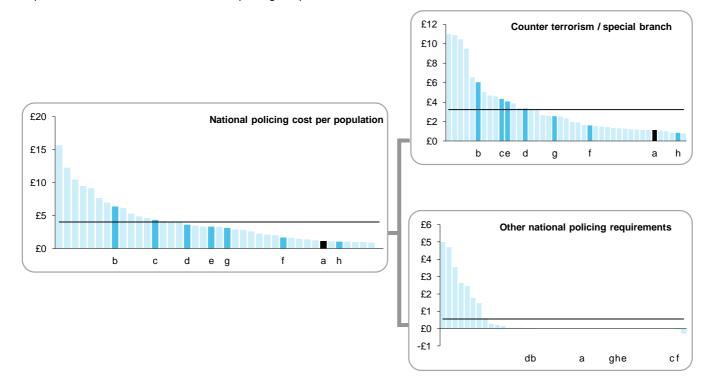




Source: POA estimates 2014/15

# Income and expenditure - NRE by function - National policing

What does the force spend on the different areas within national policing compared with others?



m	%	MSG
MSG	Off**	Average
-2.1	68%	78%
0.0	n/a	13%
0.0	n/a	0%
-0.1	90%	90%
-0.1	n/a	0%
-2.2	78%	81%
3.0 <<		
0.8		
	-0.1 -2.2 3.0 <<	-0.1 n/a 78%

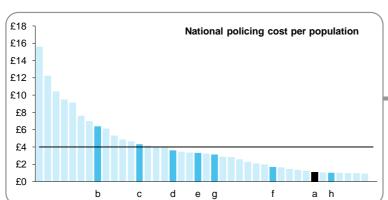
<sup>\*</sup> Net cost of the difference in spend to the average per head of all/MSG forces.

Source: POA estimates 2014/15

<sup>\*\*</sup> Officer salaries and overtime as % of gross expenditure

# Income and expenditure - NRE by function - National policing - Use of resources

How does the force spend its money within national policing compared with others?



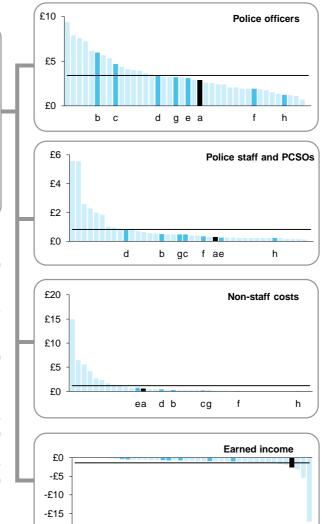
	FTE	FTE per	Avera	ges	Diff*	FTE
Staffing	FIE	1000 pop All		MSG	All	MSG
Police officers	55	0.05	0.06	0.06	-11	-11
PCSOs	0	0.00	0.00	0.00	0	0
Police staff	10	0.01	0.02	0.01	-17	-5

			Averages		Diff**	£m
Expenditure	£m	£/head	All	MSG	All	MSG
Police officers	3.2	2.9	3.4	3.3	-0.5	-0.4
Police staff and PCSOs	0.3	0.3	0.8	0.4	-0.6	-0.1
Non-staff costs	0.6	0.5	1.2	0.3	-0.7	0.2
Income exc grants	-2.9	-2.6	-1.4	-1.0	-1.4	-1.8
Total cost	1.2	1.1	4.0	3.1	-3.2	-2.2
Specific grants	0.0	0.0	-3.2	-2.7	3.6	3.0
Cost net of grants	1.2	1.1	0.8	0.4	0.3	0.8

		Averages		Diff**	£m
Cost/FTE	Force	All	MSG	All	MSG
Police officers	£59k	£58k	£56k	0.1	0.2
Police staff and PCSOs	£34k	£34k	£33k	0.0	0.0

<sup>\*</sup> Net difference in the number of staff/officers compared to if the force had the average number of FTEs per head of all/MSG forces.

Source: POA estimates 2014/15



-£20

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<sup>\*\*</sup> Net cost of the difference in spend to the average per head of all/MSG forces.

Nottinghamshire

## Income and expenditure - NRE by function - Police and Crime Commissioner/Local policing bodies

What is the expenditure of the local policing body on its own office and non-policing commissioned services?

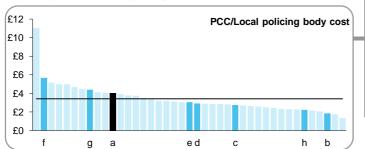
Broadly, 'Cost of PCC/Deputy Mayor for Policing and Crime' includes salary and associated costs (including expenses and training) of the PCC, deputy PCC and any appointed deputies and special advisors. For the Metropolitan Police Service this relates to the Deputy Mayor for Policing and Crime and similar staff and costs. PCC salaries are set by the Senior Salaries Review Body.

'Office of PCC/local policing body & other costs' includes salary and associated costs of the Chief Executive, Chief Finance Officer and any other staff employed to support the PCC/ Deputy Mayor as well as office-running costs. It also includes other local policing body costs such as external audit and council tax leaflets.

### PCC Commissioned services includes

- services previously commissioned under the community safety fund grant (monies previously allocated separately for community safety, now combined within the main grant to PCC/local policing body)
- victim and witness services including restorative justice (RJ)
- services directly commissioned by the PCC
- costs associated with the commissioning of the 2013/14 Ministry of Justice grant.

The split between Community Safety and Victims/Witnesses/RJ/Other costs is based on percentage of gross PCC Commissioned Services spent on Community Safety.

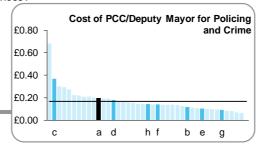


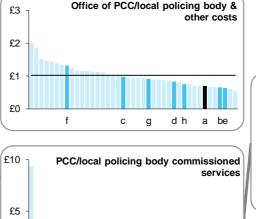
The data on the office of the PCC should be read with caution as staff numbers will vary according to the local context. Some staff within the OPCC may be providing a dual service to the force, e.g., finance, communications or analysis teams. Also, the transition of staff from employment by the police authority to the PCC and Chief Constable may impact on staff numbers. This transition was undertaken in two stages. The first transferred all staff (not police officers) to the employment of the PCC, the second covered the return of operational staff to the Chief Constable. The PCC retained some functions under this process and these may not be consistent across all OPCCs.

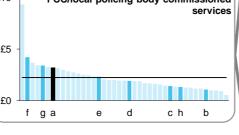
Note that HMIC do not inspect expenditure incurred by local policing bodies/PCCs.

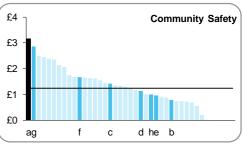
Population 1,107k						
			Ave	rages	Diff*	£m
	£m	£/head	All	MSG	All	MSG
Cost of PCC/Deputy Mayor for Policing and Crime	0.22	0.19	0.17	0.17	0.03	0.03
Office of PCC/local policing body & other costs	0.77	0.69	1.02	0.85	-0.36	-0.17
PCC/local policing body commissioned services	3.50	3.16	2.22	2.35	1.04	0.90 <
Community Safety	3.50	3.16	1.24	1.62	2.12	1.70
Victims & witnesses, restorative justice & other	0.00	0.00	0.98	0.72	-1.08	-0.80
PCC/Local policing body cost	4.48	4.05	3.41	3.36	0.71	0.76

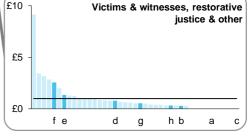
<sup>\*</sup> Net cost of the difference in spend to the average per head of all/MSG PCCs/local policing bodies. Source: POA estimates 2014/15











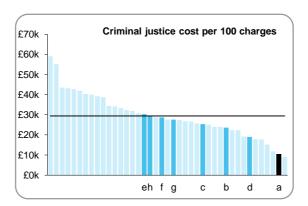
# Income and expenditure - Criminal justice costs

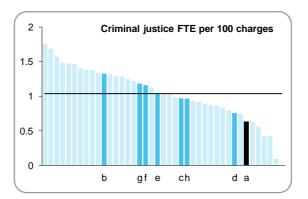
How much does the force spend per charge compared with others? What is the size of its workforce that deals with criminal justice?

These charts show the NRE cost of criminal justice (as opposed to criminal justice arrangements) per 100 charges.

FTE within the criminal justice function is then shown per 100 charges.

Note that charges data is from 2013/14 whereas FTE and cost figures are from 2014/15 estimates.





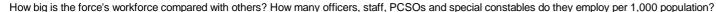
Charges	12,301					
		Per 100	Aver	ages	MCC Diff	
	Force	charges	All	MSG	MSG Diff	
Criminal justice FTE	78	0.6	1.0	1.0	-46	*
Criminal justice cost	£1.3m	£11k	£29k	£24k	-£1.7m	**

<sup>\*</sup> Net difference in the number of FTEs compared to if the force had the average number of FTEs per head of MSG forces

Source: POA estimates 2014/15 (costs/FTE) and Home Office Crime Statistics 2013/14 (charges)

<sup>\*\*</sup> Net cost of the difference in spend to the average per head of all/MSG forces.

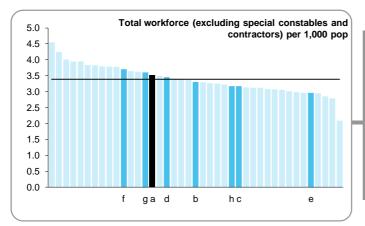
## Workforce - Summary

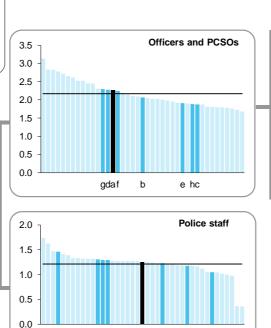


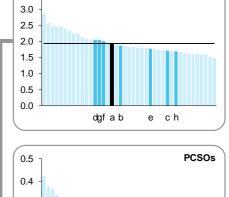
Figures in the charts give the total number (including those within national policing) of FTEs (or head count for special constables) per 1,000 population.

All data is from POA except for contractors - which comes from ADR and is 2013/14 FTE. Special constables data, taken from POA, is average head count across the year.

Note that collaboration/outsourcing will affect staff/non-staff costs for certain forces.



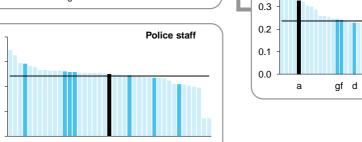




3.5

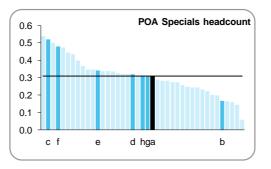
Police officers

bh



Population	1,107k

	FTE	FTE	All		% of to workfo	
	FIE	per 1,000	Avg	Diff* FTE	Force	Avg
Police officers	2,142	1.94	1.94	-1	55%	57%
PCSOs	362	0.33	0.24	100	9%	7%
Sub-total	2,504	2.26	2.17	99	64%	64%
Police staff	1,384	1.25	1.21	41	36%	36%
Total	3,889	3.51	3.39	141	100%	100%
Special constables (HC)	339	0.31	0.31	-3		
Contractors	54	0.05	0.05	-3		



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Source: POA estimates 2014/15, ADR 502 for contractors as at March 2014.

Nottinghamshire

<sup>\*</sup> Net difference in the number of officers compared to if the force had the average number of FTEs per head of all forces

### **Workforce - Officers**

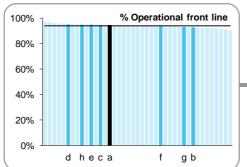
How are officers in the force apportioned across operational front line, frontline support and operational support?

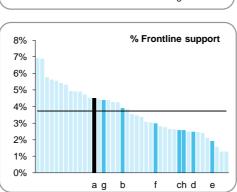
HMIC split police workforce roles into three categories using the ADR601 functions: operational front line (including visible and nonvisible), frontline support\* and business support.

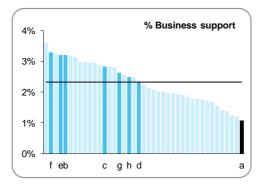
We have mapped the ADR601 categories to the POA data for use here. For consistency to elsewhere in the profile, we have removed counter terrorism/special branch (a national policing function) from the front line. Due to this, and the fact that ADR601 data deals with officers in post as of 31 March whereas POA data is of budgeted posts for the whole financial year, proportions will not necessarily match to other published figures. Annex 3 shows a list of POA functions and their classification.

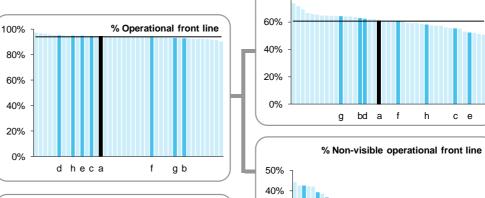
Note that collaboration/outsourcing will affect staff/non-staff costs for certain forces

\* In Policing in Austerity: Rising to the Challenge (July 2013), HMIC define this role as operational support. Since this is the name of a POA category, frontline support is used here to avoid confusion

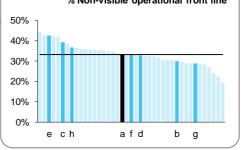








80%



% Visible operational front line

h

ETE Force		Averages		
FIE	roice	All	MSG	
1,273	61.0%	60.7%	59.6%	
698	33.4%	33.3%	34.6%	
1,971	94.4%	93.9%	94.2%	
94	4.5%	3.7%	3.2%	
22	1.1%	2.3%	2.6%	
55				
2,142	100%	100%	100%	
	698 1,971 94 22 55	1,273 61.0% 698 33.4% 1,971 94.4% 94 4.5% 22 1.1% 55	FTE         Force         All           1,273         61.0%         60.7%           698         33.4%         33.3%           1,971         94.4%         93.9%           94         4.5%         3.7%           22         1.1%         2.3%           55         55	

<sup>\*\*</sup> Officers are classified as Other if their role does not fit into any of the three categories. They are not included in the percentage figures. See Annex for details.

Source: POA estimates 2014/15

Nottinghamshire

### Workforce - Police staff

How are police staff in the force apportioned across front line, frontline support and operational support?

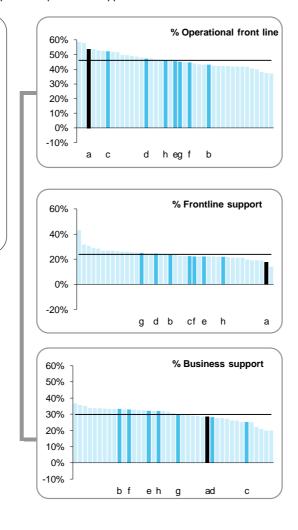
HMIC split police workforce roles into three categories using the ADR601 functions: operational front line (including visible and non-visible), frontline support\* and business support.

We have mapped the ADR601 categories to the POA data for use here. For consistency to elsewhere in the profile, we have removed counter terrorism/special branch (a national policing function) from the front line. Due to this, and the fact that ADR601 data deals with officers in post as of 31 March whereas POA data is of budgeted posts for the whole financial year, proportions will not necessarily match to other published figures. Annex 3 shows a list of POA functions and their classification.

Note that PCSOs are not included here as they, almost exclusively, work in visible frontline roles.

\* In Policing in Austerity: Rising to the Challenge (July 2013), HMIC define this role as operational support. Since this is the name of a POA category, frontline support is used here to avoid confusion

Police staff	FTE	Force	Averages		
	FIE	roice	All	MSG	
Visible	79	6%	6%	5%	
Non-visible	655	48%	41%	43%	
Operational front line	735	54%	46%	47%	
Frontline support	240	18%	24%	22%	
Business support	387	28%	30%	30%	
Other**	23				
Total	1,384	100%	100%	100%	



Source: POA estimates 2014/15

Nottinghamshire

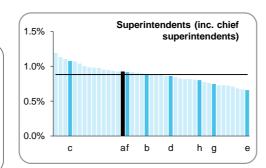
<sup>\*\*</sup> Staff are classified as Other if their role does not fit into any of the three categories. They are not included in the percentage figures. See Annex 3 for details.

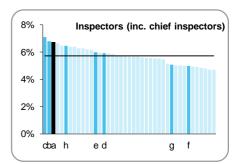
## Workforce - Officers/PCSOs by rank

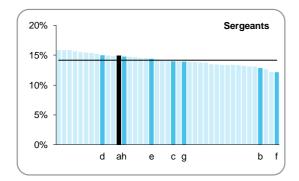
How are officers in the force split amongst the ranks compared with other forces? What is the supervisory ratio of sergeants to constables (and PCSOs) compared with others?

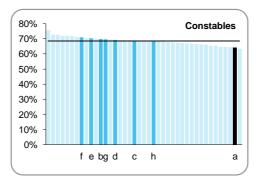
Charts show the proportion of the total officer/PCSO workforce at each rank. The chart for superintendents includes chief superintendents, and the chart for inspectors includes chief inspectors. Association of Chief Police Officers (ACPO) are officers above the rank of chief superintendents.

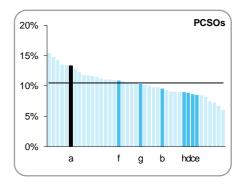
Two further charts show numbers of constables (and PCSOs) per sergeant giving an indication of the average supervision requirement for each sergeant. Note that this is ADR data for all officers and so totals will not match the POA data given elsewhere.









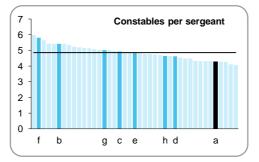


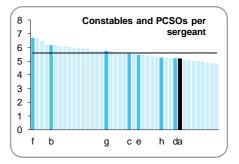
Officers and PCSOs	FTE	%	All Avg
ACPO ranks	4	0.2%	0.2%
Chief superintendents	7	0.3%	0.3%
Superintendents	16	0.6%	0.6%
Chief inspectors	36	1.4%	1.3%
Inspectors	132	5.3%	4.4%
Sergeants	371	14.9%	14.2%
Constables	1,592	63.9%	68.5%
PCSOs	332	13.3%	10.5%
Force total	2,490	100.0%	100.0%

1 01 00 10101	2,400	100.070	100.070
Force total	2.490	100.0%	100.0%
PCSOs	332	13.3%	10.5%
Constables	1,592	63.9%	68.5%
Sergeants	371	14.9%	14.2%
Inspectors	132	5.3%	4.4%
Chief inspectors	36	1.4%	1.3%
Superintendents	16	0.6%	0.6%
Chief superintendents	7	0.3%	0.3%
ACI Cianks	7	0.2 /0	0.2 /0

Force	All Avg
4.3	4.9
5.2	5.6
	4.3

Supervision ratio





Source: ADR 502 March 2014

Nottinghamshire

### Workforce - Mix of officers/staff

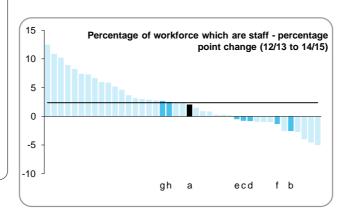
In functions where officers and staff can fulfil similar roles, what proportion of these functions are made up of police staff compared with other forces? How has that changed?

Data shows the proportion of workforce who are staff across the functions outlined below. 2012/13 data are used as a baseline for the presentation of trends (so the change is over <a href="two">two</a> years).

The categories below have been chosen since they highlight areas where change is occurring.

Care should be taken when examining functions with a small workforce. Exclamation marks are used to indicate categories which have fewer than 20 FTE officers and staff in total.

Note that collaboration/outsourcing will affect staff numbers for certain functions in some forces.



		2012	2/13 Estima	ates			2014/15 Estimates				Barranda manada da barran	
	Police officers	Police Staff	% Staff	All Avg	Diff* FTE Off	Police officers	Police Staff	% Staff	All Avg	Diff* FTE Off	Percentage poin	All avg
Criminal justice	2	71	97%	89%	-6	0	78	100%	93%	-6	2.7	3.8
Central communications unit	0	250	100%	83%	-44	45	282	86%	83%	-11	-13.9	0.2
Intelligence analysis	85	41	33%	62%	37	53	72	57%	65%	10	24.9	3.8
Administration support	0	53	100%	97%	-1	0	13	100%	98%	0!	0.0	0.6
Local call centres / front desk	51	83	62%	92%	41	0	79	100%	98%	-2	38.3	5.6
Training	15	32	68%	46%	-11	15	36	72%	47%	-12	3.4	1.6
Intelligence gathering	42	8	17%	26%	5	55	6	9%	30%	13	-7.3	4.1
Custody	53	72	58%	44%	-18	53	83	61%	42%	-26	3.5	-1.4
Human resources	0	67	100%	98%	-2	0	54	100%	97%	-2	-0.3	-0.9
Scenes of crime officers	0	60	100%	95%	-3	0	31	100%	97%	-1	0.0	2.0
Total (of above functions)	249	738	75%	72%	-2	221	733	77%	75%	-37	2.0	2.4

<sup>\*</sup> Net difference in the number of officers if the force had the average proportion of staff of all forces

Source: POA estimates 2014/15 & 2012/13

Nottinghamshire

# **Workforce - Workforce numbers by function**

What are the numbers of police officers, staff and PCSOs across various functions? How has this changed since last year?

Incident (response) management   802   789   13     Local investigation / prisoner support*   270   221   49     Other local policing   154   196   -42     Local policing   1,862   1,807   55     Dealing with the public   414   353   60     Road policing   87   79   88     Operational support   118   119   -1     Intelligence   190   184   66     Investigations   369   441   -72     Investigative support   64   63   1     Custody   136   122   14     Other criminal justice arrangements   135   143   -8     Criminal justice arrangements   271   265   66     Information communication technology   66   52   14     Human Resources   54   57   -3     Finance   33   30   3     Other support functions   285   252   33     Support functions   437   391   47     Police and Crime Commissioner**   13   11   2     Total exc national policing and central costs   0   0   0   0     Central costs   0   0   0   0      Other control of the cost		Workforce FTE 2014/15	Workforce FTE 2013/14	Diff from last year, FTE
Local investigation / prisoner support*   270   221   49     Other local policing   154   196   -42     Local policing   1,862   1,807   55     Dealing with the public   414   353   60     Road policing   87   79   88     Operational support   118   119   -1     Intelligence   190   184   66     Investigations   369   441   -72     Investigative support   64   63   1     Custody   136   122   14     Other criminal justice arrangements   135   143   -8     Criminal justice arrangements   271   265   66     Information communication technology   66   52   14     Human Resources   54   57   -3     Finance   33   30   3     Other support functions   285   252   33     Support functions   437   391   47     Police and Crime Commissioner**   13   11   2     Total exc national policing and central costs   0   0   0   0     Central costs   0   0   0   0     Central costs   0   0   0	Neighbourhood policing	635	600	35
Other local policing         154         196         -42           Local policing         1,862         1,807         55           Dealing with the public         414         353         60           Road policing         87         79         8           Operational support         118         119         -1           Intelligence         190         184         6           Investigations         369         441         -72           Investigative support         64         63         1           Custody         136         122         14           Other criminal justice arrangements         135         143         -8           Criminal justice arrangements         271         265         6           Information communication technology         66         52         14           Human Resources         54         57         -3           Finance         33         30         3           Other support functions         285         252         33           Support functions         437         391         47           Police and Crime Commissioner**         13         11         2           Total exc nation	Incident (response) management	802	789	13
Local policing         1,862         1,807         55           Dealing with the public         414         353         60           Road policing         87         79         8           Operational support         118         119         -1           Intelligence         190         184         6           Investigations         369         441         -72           Investigative support         64         63         1           Custody         136         122         14           Other criminal justice arrangements         135         143         -8           Criminal justice arrangements         271         265         6           Information communication technology         66         52         14           Human Resources         54         57         -3           Finance         33         30         3           Other support functions         285         252         33           Support functions         437         391         47           Police and Crime Commissioner**         13         11         2           Total exc national policing and central costs         3,824         3,713         112 <tri< td=""><td>Local investigation / prisoner support*</td><td>270</td><td>221</td><td>49</td></tri<>	Local investigation / prisoner support*	270	221	49
Dealing with the public         414         353         60           Road policing         87         79         8           Operational support         118         119         -1           Intelligence         190         184         6           Investigations         369         441         -72           Investigative support         64         63         1           Custody         136         122         14           Other criminal justice arrangements         135         143         -8           Criminal justice arrangements         271         265         6           Information communication technology         66         52         14           Human Resources         54         57         -3           Finance         33         30         3           Other support functions         285         252         33           Support functions         437         391         47           Police and Crime Commissioner**         13         11         2           Total exc national policing and central costs         3,824         3,713         112           Central costs         0         0         0         0	Other local policing	154	196	-42
Road policing         87         79         8           Operational support         118         119         -1           Intelligence         190         184         6           Investigations         369         441         -72           Investigative support         64         63         1           Custody         136         122         14           Other criminal justice arrangements         135         143         -8           Criminal justice arrangements         271         265         6           Information communication technology         66         52         14           Human Resources         54         57         -3           Finance         33         30         3           Other support functions         285         252         33           Support functions         437         391         47           Police and Crime Commissioner**         13         11         2           Total exc national policing and central costs         3,824         3,713         112           Central costs         0         0         0         0	Local policing	1,862	1,807	55
Operational support         118         119         -1           Intelligence         190         184         6           Investigations         369         441         -72           Investigative support         64         63         1           Custody         136         122         14           Other criminal justice arrangements         135         143         -8           Criminal justice arrangements         271         265         6           Information communication technology         66         52         14           Human Resources         54         57         -3           Finance         33         30         3           Other support functions         285         252         33           Support functions         437         391         47           Police and Crime Commissioner**         13         11         2           Total exc national policing and central costs         3,824         3,713         112           Central costs         0         0         0         0	Dealing with the public	414	353	60
Intelligence         190         184         66           Investigations         369         441         -72           Investigative support         64         63         1           Custody         136         122         14           Other criminal justice arrangements         135         143         -8           Criminal justice arrangements         271         265         6           Information communication technology         66         52         14           Human Resources         54         57         -3           Finance         33         30         3           Other support functions         285         252         33           Support functions         437         391         47           Police and Crime Commissioner**         13         11         2           Total exc national policing and central costs         3,824         3,713         112           Central costs         0         0         0	Road policing	87	79	8
Investigations   369	Operational support	118	119	-1
Investigative support         64         63         1           Custody         136         122         14           Other criminal justice arrangements         135         143         -8           Criminal justice arrangements         271         265         6           Information communication technology         66         52         14           Human Resources         54         57         -3           Finance         33         30         3           Other support functions         285         252         33           Support functions         437         391         47           Police and Crime Commissioner**         13         11         2           Total exc national policing and central costs         3,824         3,713         112           Central costs         0         0         0	Intelligence	190	184	6
Custody       136       122       14         Other criminal justice arrangements       135       143       -8         Criminal justice arrangements       271       265       6         Information communication technology       66       52       14         Human Resources       54       57       -3         Finance       33       30       3         Other support functions       285       252       33         Support functions       437       391       47         Police and Crime Commissioner**       13       11       2         Total exc national policing and central costs       3,824       3,713       112         Central costs       0       0       0       0	Investigations	369	441	-72
Other criminal justice arrangements         135         143         -8           Criminal justice arrangements         271         265         6           Information communication technology         66         52         14           Human Resources         54         57         -3           Finance         33         30         3           Other support functions         285         252         33           Support functions         437         391         47           Police and Crime Commissioner**         13         11         2           Total exc national policing and central costs         3,824         3,713         112           Central costs         0         0         0	Investigative support	64	63	1
Criminal justice arrangements         271         265         6           Information communication technology         66         52         14           Human Resources         54         57         -3           Finance         33         30         3           Other support functions         285         252         33           Support functions         437         391         47           Police and Crime Commissioner**         13         11         2           Total exc national policing and central costs         3,824         3,713         112           Central costs         0         0         0	Custody	136	122	14
Information communication technology         66         52         14           Human Resources         54         57         -3           Finance         33         30         3           Other support functions         285         252         33           Support functions         437         391         47           Police and Crime Commissioner**         13         11         2           Total exc national policing and central costs         3,824         3,713         112           Central costs         0         0         0	Other criminal justice arrangements	135	143	-8
Human Resources       54       57       -3         Finance       33       30       3         Other support functions       285       252       33         Support functions       437       391       47         Police and Crime Commissioner**       13       11       2         Total exc national policing and central costs       3,824       3,713       112         Central costs       0       0       0       0	Criminal justice arrangements	271	265	6
Finance         33         30         3           Other support functions         285         252         33           Support functions         437         391         47           Police and Crime Commissioner**         13         11         2           Total exc national policing and central costs         3,824         3,713         112           Central costs         0         0         0	Information communication technology	66	52	14
Other support functions         285         252         33           Support functions         437         391         47           Police and Crime Commissioner**         13         11         2           Total exc national policing and central costs         3,824         3,713         112           Central costs         0         0         0	Human Resources	54	57	-3
Support functions         437         391         47           Police and Crime Commissioner**         13         11         2           Total exc national policing and central costs         3,824         3,713         112           Central costs         0         0         0	Finance	33	30	3
Police and Crime Commissioner**         13         11         2           Total exc national policing and central costs         3,824         3,713         112           Central costs         0         0         0         0	Other support functions	285	252	33
Total exc national policing and central costs     3,824     3,713     112       Central costs     0     0     0	Support functions	437	391	47
Central costs 0 0 0	Police and Crime Commissioner**	13	11	2
	Total exc national policing and central costs	3,824	3,713	112
Netheral metals in	Central costs	0	0	0
inational policing 64 49 15	National policing	64	49	15
<b>Total</b> 3,889 3,762 127	Total	3,889	3,762	127

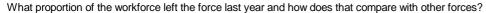
<sup>\*</sup> Note that workforce under the heading of 'local investigation' are included within 'local policing' not 'investigation'

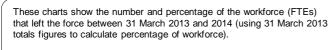
Source: POA estimates 2014/15

Nottinghamshire

<sup>\*\*</sup> Previously called Police Authority/Crime Commissioner in 2012/13 POA

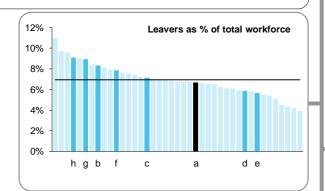
### Workforce - Leavers



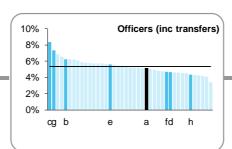


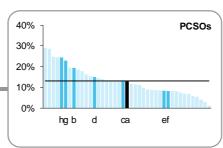
Officers are broken down into those who transferred or left the service. We have costed the salary impact of the workforce leaving the service to give some context. However, PCSOs leaving forces may return as police officers.

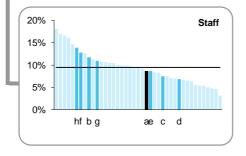
Note that this is ADR data and so workforce totals will not match the POA data given elsewhere.

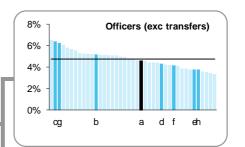


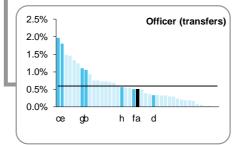
		Strength*	Leavers	% w'force	All Avg	Salary** £m
Police off	icers	2,095				
	Leav	ing force	107	5.1%	5.3%	
	Tran	sfers	11	0.5%	0.6%	
	Exc tra	nsfers	97	4.6%	4.8%	4.9
<b>PCSOs</b>		300	38	12.6%	13.0%	1.1
Police sta	aff	1,238	107	8.7%	9.5%	3.1
Force to	tal	3,633	242	6.7%	6.9%	9.1











*	as	at	31	March	2013

<sup>\*\*</sup> Salary calculated using leaver FTE multiplied by average officer/staff/PCSO cost excluding overtime (POA data)

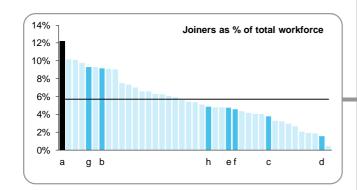
Source (leavers): ADR531 (30 Sept 2013 & 31 March 2014). Source (strength): ADR502 (as at 31 March 2013). Source (salary): POA estimates 2014/15

## **Workforce - Joiners**

What proportion of the workforce joined the force last year and how does that compare with others?

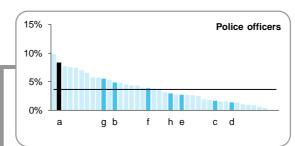
These charts show the number and percentage of the workforce (FTEs) that joined the force between 31 March 2013 and 2014 using 31 March 2013 as the baseline.

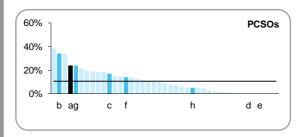
Note that this is ADR data and so totals will not match the POA data given elsewhere.

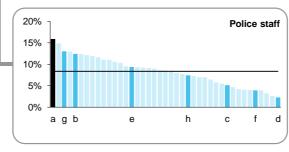


	Strength*	Joiners	% w'force	All Avg
Police officers	2,095	175	8.3%	3.6%
PCSOs	300	72	24.0%	10.7%
Police staff	1,238	197	15.9%	8.3%
Overall	3,633	443	12.2%	5.7%

<sup>\*</sup> as at 31 March 2013







Source (joiners): ADR521 (30 Sept 2013 & 31 March 2014). Source (strength): ADR502 (as at 31 March 2013).

## Workforce - Sickness and recuperative/restricted duty

What proportion of the force's workforce are absent and what proportion of officers are on restricted/recuperative duty? How do these rates compare with other forces?

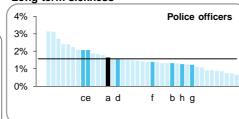
These charts show sickness broken down into short and medium term (28 days and less) and long term (more than 28 days).

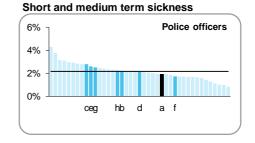
Officers on restricted duties (i.e. officers who, because of a disability or other factors, are unable to undertake the full range of operational duties) and recuperative duties (officers returning to work in a phased way after injury or illness) are included separately.

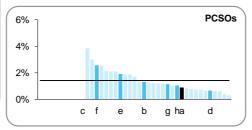
Note that the gaps towards the left of some charts indicate that data is not available or has not been included; absence above 12% of the workforce and zero absence have been excluded as it is likely to be due to data inaccuracies.

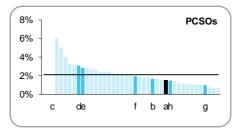
Note also that this is ADR data and so workforce totals will not match the POA data given elsewhere.

### Long-term sickness







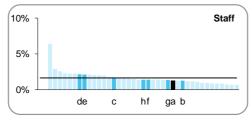


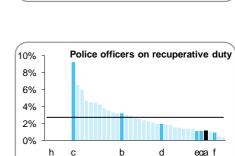
Staff

	Strength*	FTE	% of total	All Avg
Officer	rs 2,158			
	Long-term sickness	35	1.6%	1.6%
	Short/medium sickness	41	1.9%	2.2%
PCSOs	332			
	Long-term sickness	3	0.9%	1.4%
	Short/medium sickness	5	1.5%	2.1%
Staff	1,330			
	Long-term sickness	17	1.3%	1.6%
	Short/medium sickness	23	1.7%	1.9%

Long-term sickness during 2013/14 Q4

	Strength*	Head count	% of total	All Avg
Officers	2,158			
Recuperative d	uty	24	1.1%	2.7%
Restricted duty		68	3.2%	3.5%
* as at 31 March 2014				



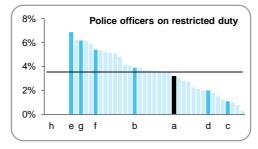


cedgbh a

4%

2%

0%



Note that ADR 554 figures (restricted and recuperative duty) are headcount not FTE

Source: ADR 502 (strength and short/medium term sickness); 551 (long term); and 554 (recuperative/restricted duty) - as at 31 March 2014.

Nottinghamshire

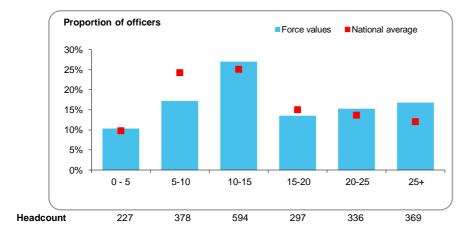
## Workforce - Officers' length of service

What is the age profile of officers in the force compared with others? How many officers are projected to retire over the next few years and what are the estimated savings from them doing so?

Total 2.201

The projected number of retirees is shown for officers with 25-30 years' service.\* The estimated saving of them retiring is also provided, calculated from the average cost of a police officer. This does not take into account replacements. Data is given as headcount.

### All officers



### Officers with 25 years' service or more - Projected retirement



<sup>\*</sup> Please note that typically officers cannot retire until they have completed 30 years service.

Source (officer head count): ADR582 (31 March 2014); Source (salary): POA estimates 2014/15

Nottinghamshire

<sup>\*\*</sup> Headcount multiplied by average salary cost per FTE excluding overtime

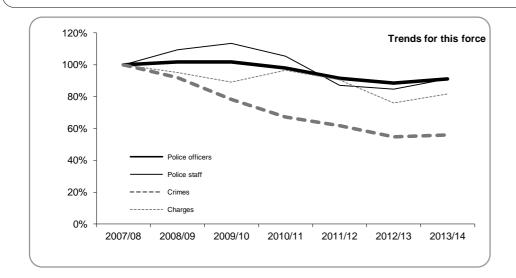
### **Demand - Crime trends**

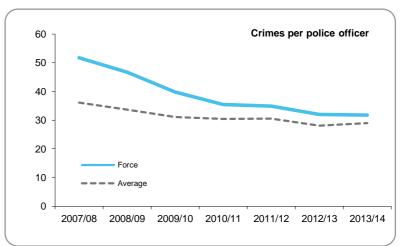
How is the number of crimes and charges per officer changing over time in the force and how does this compare with others?

Total crimes (excluding fraud) is included but not broken down into the different crime-types to ensure there is sufficient data to show.

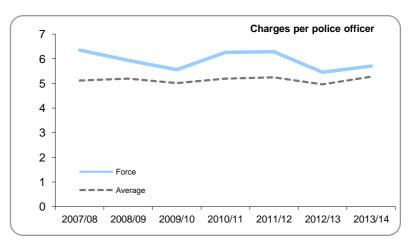
Note that PCSOs are not included and officer/staff numbers are given in FTEs. This data is from ADR and so will not match the POA data given elsewhere.

To enable the trends data series to be plotted together, each series has been indexed to 100%, i.e. values are expressed as a percentage of the 2007/08 value.





	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14
Police officers	2,369	2,408	2,409	2,319	2,168	2,095	2,158
Police staff	1,461	1,598	1,658	1,538	1,272	1,238	1,330
All crime excl fraud	122,432	112,441	95,889	82,214	75,547	66,958	68,518
Charges	15,060	14,311	13,410	14,537	13,643	11,441	12,301
Crimes/officer	51.7	46.7	39.8	35.4	34.8	32.0	31.8
All average	36.1	33.7	31.1	30.4	30.5	28.1	29.0
Charges/officer	6.4	5.9	5.6	6.3	6.3	5.5	5.7
All average	5.1	5.2	5.0	5.2	5.2	5.0	5.3



Source: ADR 502 March 2014; Home Office (charges) / ONS (crime) statistics 2013/14.

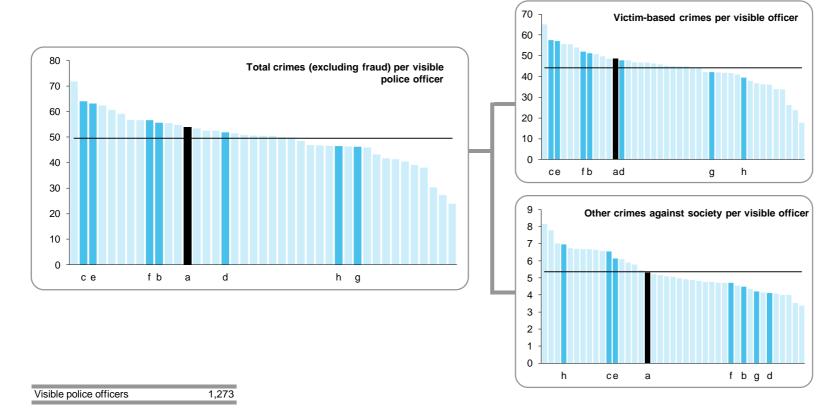
# **Demand - Recorded crimes per visible officers**

How does the number of crimes per visible police officer in the force compare with others?

### March 2014 workforce, 2013/14 crime

While police officers are not just dealing with crime, the numbers of crimes per visible police officer gives some indication of how the crime workload for this force's visible officers compares with other forces.

Note that PCSOs are not included. Visible roles are defined in Annex 3.



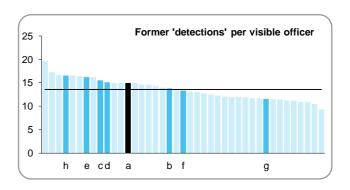
	Force	orce Per vis.		Averages		
Recorded crime	FUICE	officer	All	MSG	Diff*	
Victim-based	61,764	48.5	44.2	49.4	-0.9	
Other crimes against society	6,754	5.3	5.4	5.3	0.0	
Crimes (exc fraud)	68,518	53.8	49.6	54.7	-0.9	

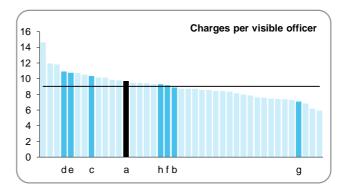
<sup>\*</sup> Net difference in the number of crimes per visible officer compared to if force had the MSG average. Source: ONS Crime Statistics 2013/14; POA estimates 2014/15.

# **Demand - Detections and charges**

How does the force respond to crimes compared with others? What are the number of charges per visible police officer?

See introduction to crime section for definition of former 'detections'.





Visible police officers	1,273
All crime	68,518

		Per vis.		ages	MSG
	Force	officer	All	MSG	Diff*
Former 'detections'	18,953	14.9	13.6	14.6	0.3
Charges	12,301	9.7	9.0	9.5	0.2

<sup>\*</sup> Net difference in the number of former 'detections'/charges per visible officer compared to if force had the MSG average.

### Demand - 999 calls

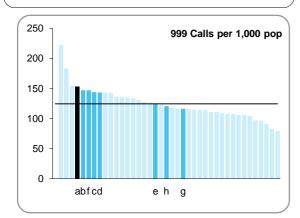
What is the level of demands on the force from 999 calls compared with others? How much does dealing with these calls cost compared with others and what

is the level of workforce required to deal with them?

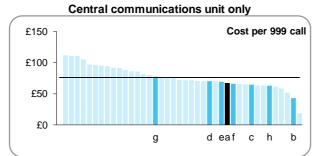
Costs and workforce levels are calculated across central communications units (CCU) and also within CCU and front desk combined to account for differences in force structure.

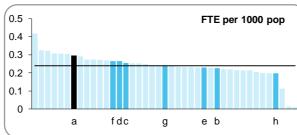
#### Notes

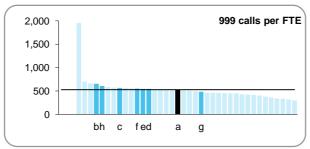
- for consistency with elsewhere in this section, the horizontal lines in the bar charts represent the average of all forces, not the MSG average.
- the 2014/15 data collection did not include the separate heading of "Contact Management Units".
- staff in CCU and front desk perform a range of functions. In particular, staff in different forces may spend differing amounts of their time dealing with emergency calls.



Population	1,107k
Calls received	168,936



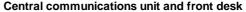


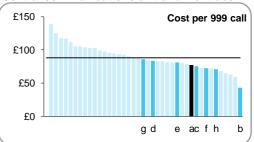


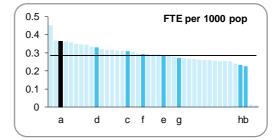
MSG

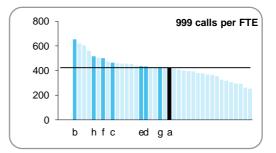
	Force
Gross cost	£11.3m
FTE workforce	327

		Avg
FTE/1000 pop	0.30	0.25
Calls per FTE	516	558
Calls per 1000 pop	153	137
Cost per call	£67	£65









FTE workforce	406
Gross cost	£13.0m

	Force MSG Avg		Diff*
FTE/1000 pop	0.37	0.29	
Calls per FTE	416	480	54
Calls per 1000 pop	153	137	17,567

Cost per call	£77	£74

<sup>\*</sup> Net difference in number of FTEs/999 calls compared to if force had the average of MSG forces

Sources: Calls: ADR 441, Cost and workforce: POA estimates 2014/15

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# **Demand - Emergency and priority incidents**



60

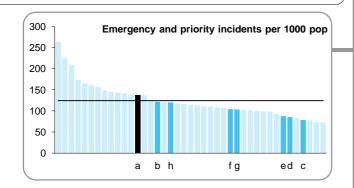
50

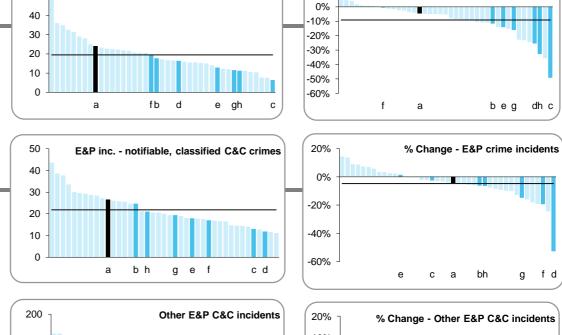
All police forces record incidents in accordance with the provisions of the National Standard for Incident Recording (NSIR). While incidents are recorded under NSIR in accordance with the same 'victim focused' approach that applies for recorded crime, these figures are not subject to the same level of quality assurance.

Incident counts should be interpreted as incidents recorded by the police, rather than reflecting the true level of victimisation. Other agencies also deal with antisocial behaviour incidents (for example, local authorities and social landlords): incidents reported to these agencies will not generally be included in police figures.

Incidents are separated into anti-social behaviour (ASB) incidents, crimes (notifiable, classified command and control ) incidents and other command and control incidents.

New charts have been added to show changes since 2012/13. (Note that some, but not all, forces resubmitted their 2012/13 data after further guidance was issued clarifying that "Crime Related Incidents" should not be included. )

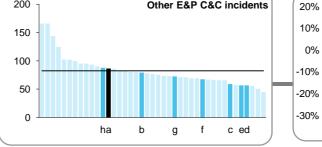


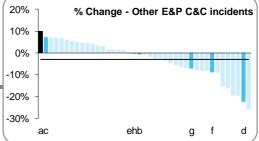


**Emergency & priority ASB incidents** 

20%

10%





% Change - E&P ASB incidents

dh c

g f d

beg

Population	1,107k

	Force	Incidents	Avei	rages	Differe	nces*	Change in	em+pri in	cidents
	roice	per 1000 pop	All	MSG	All	MSG	Force	All	MSG
ASB incidents	26,696	24.1	19.5	14.9	5,098	10,154	-4%	-9%	-19%
Crime incidents	29,284	26.5	21.9	18.9	5,054	8,329	-4%	-5%	-13%
Other incidents	96,043	86.8	82.6	70.8	4,648	17,674	10%	-3%	-3% <<
Total emergency & priority	152,023	137.3	124.0	104.7	14,800	36,157	4%	-4%	-7%

<sup>\*</sup> Net difference in the number of incidents compared to if the force had the average number per head of all/MSG forces

Source: ADR 342 Nottinghamshire

# Section two - Offences and outcomes Introduction

This section focuses on criminal offences recorded by each force and resulting outcomes. The Office for National Statistics (ONS) has developed a new approach to presenting crime statistics to help ensure a clearer, more consistent picture on recorded crime for the public. The new crime "tree" (the crime types organised into a logic tree format, see below) has been devised and used here to present recorded crime, outcomes and the change in recorded crime over time. The intention is to differentiate between crimes that are victim-based, and those that are driven by police activity.

# The ONS crime tree Homicide Violence against the person . Violence with injury Violence without injury Sexual offences Other sexual offences Robbery of business property Robbery of personal property Victim-based crime Burglary in a dwelling Burglary Burglary in a building other than a dwelling . Vehicle offences Theft from the person Theft offences Bicycle theft Shoplifting Crimes All other theft offences Criminal damage Criminal damage and arson offences - Arson Trafficking of drugs Drug offences Possession of drugs Possession of weapons offences Other crimes against society Public order offences Fraud Miscellaneous crimes against society

#### To note:

- Data is shown as offences per 1,000 population (using mid-2013 estimate).
- Definitions of offences in each category can be found in Annex 1.
- Fraud is excluded from all crime to make comparisons between forces more meaningful. It is a deceptive crime, often targeted at organisations rather than individuals, is inherently difficult to measure and, in particular, to assess where it has originated.
- Changes over time for crimes and former 'detections' (see below) are measured against a baseline of 2010/11.
- MSG (simple, unweighted) averages are generally used in this section. The exception is noted in the following bullet.
- Expected former 'detections', charges and cautions are calculated by modelling how many the force would have if they aligned to the national average. Here, weighted average is used so that the national average is closer to 100%

Outliers are not included for the crime data. A force may, broadly, be considered an outlier if it is in the highest or lowest 10% of values and there is considerable variation between forces.

### **Detection terminology**

The Home Office has introduced a new way of classifying the results of police investigations. New classifications called 'outcomes' are associated with all recorded crimes, providing a more detailed picture of how the police deal with investigations. It includes, for example, the full range of possible disposals including community resolutions. Data for these will be available in next year's profile. In the meantime, we use former 'detection rates' which include the following outcomes:

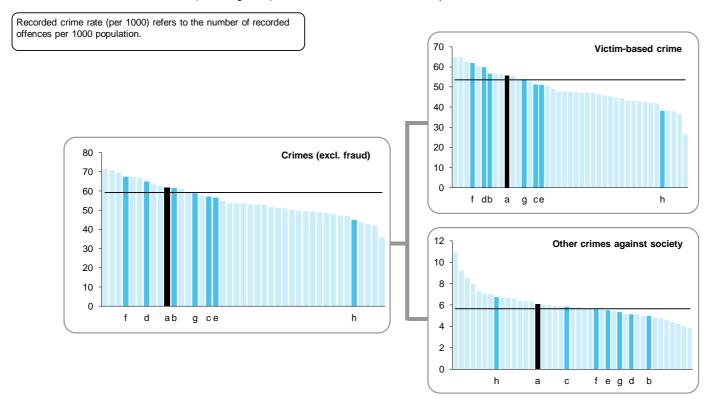
- Caution police have identified a suspect and issued them with a caution which is officially recorded against their name.
- **Fixed penalty notice** for disorder a fine issued by the police for anti-social behaviour, as well as shoplifting, criminal damage and possession of cannabis which are recorded on the police national database.
- Charge summons the suspect has been charged and/or brought to court.
- Taken into consideration (TIC) offences which are considered in conjunction with other offending, often more serious offences. TICs can include crimes that have
  not previously been recorded, providing the victim confirms that the offence occurred.
- Cannabis warning specific warning recorded for cannabis use.

Please note that the former 'detection rates' provided can be above 100% where outcomes and crimes are recorded in different time periods. This can be particularly noticeable where crimes are proactively found or have very small numbers. For display purposes all former 'detection rate' graphs have been capped at 100%.

Note that, in this section, horizontal lines in the plots show the MSG average and not the average of all forces.

# Offences and outcomes - Crimes (excluding fraud) - Recorded crime

What is the recorded crime rate for crimes (excluding fraud) in the force and how does this compare with others?



Population 1	,107k

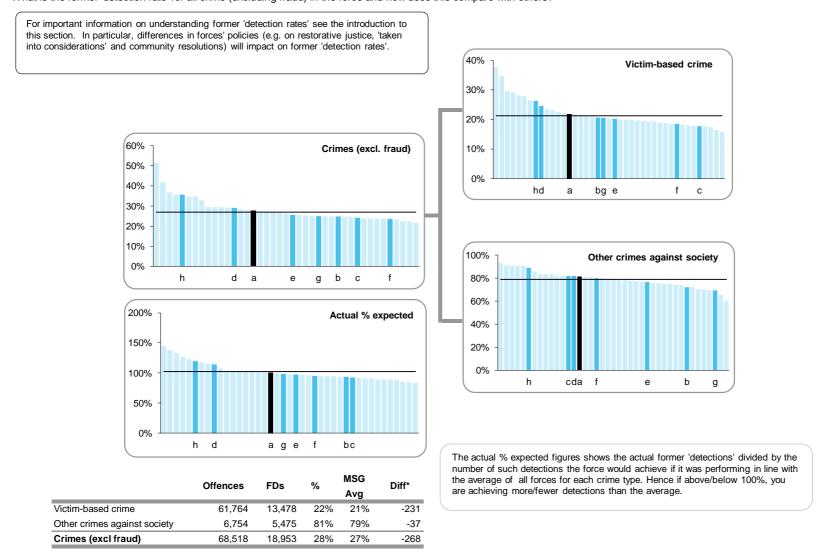
	Recorded offences	per 1000	MSG Avg	Difference	e*
Victim-based crime	61,764	55.8	53.6	2,465	4%
Other crimes against society	6,754	6.1	5.7	486	7%
Crimes (excl fraud)	68,518	61.9	59.2	2,951	4%

<sup>\*</sup> Net difference in the number of offences compared to if the force had the MSG average per 1,000 population. A negative difference means the force has a lower recorded crime rate than the MSG average.

Source: ONS Crime Statistics 2013/14

## Offences and outcomes - Crimes (excluding fraud) - Former 'detection rates'

What is the former 'detection rate' for all crime (excluding fraud) in the force and how does this compare with others?



<sup>\*</sup> Net difference in the number of outcomes (former 'detections') compared to if the force had the MSG rate. A positive difference indicates a higher number of detections for this force than expected based on the detections reported by MSG forces.

Source: Home Office Detections Statistics 2013/14 (former 'detections'), ONS Crime Statistics 2013/14 (Crime)

100%

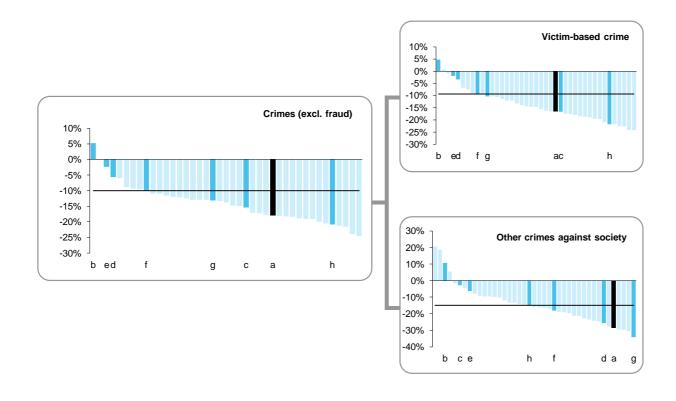
Nottinghamshire

HMIC page 59

Actual % expected

# Offences and outcomes - Crimes (excluding fraud) - 2010/11 to 2013/14

How does the recorded crime rate compare with four years ago and how does the change compare with others?

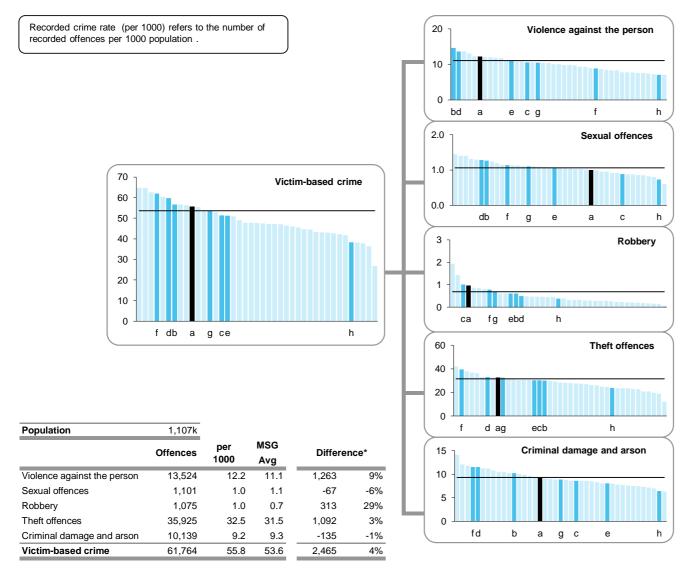


	2010/11	2013/14 % cl		nange	
	2010/11 2013/14		Force	MSG Avg	
Victim-based crime	73,949	61,764	-16%	-9%	
Other crimes against society	9,435	6,754	-28%	-15%	
Crimes (excl fraud)	83,384	68,518	-18%	-10%	

Source: ONS Crime Statistics 2013/14

## Offences and outcomes - Victim-based crime - Recorded crime

What is the recorded crime rate for victim-based crime in the force and how does this compare with others?



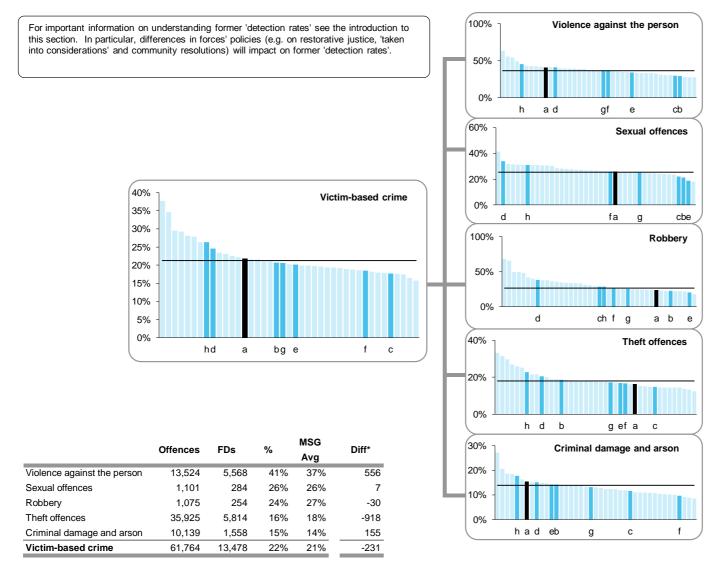
<sup>\*</sup> Net difference in the number of offences compared to if the force had the MSG average per 1,000 population. A negative difference means the force has a lower recorded crime rate than the MSG average.

Source: ONS Crime Statistics 2013/14

Nottinghamshire

## Offences and outcomes - Victim-based crime - Former 'detection rates'

What is the former 'detection rate' for victim-based crime in the force and how does this compare with others?



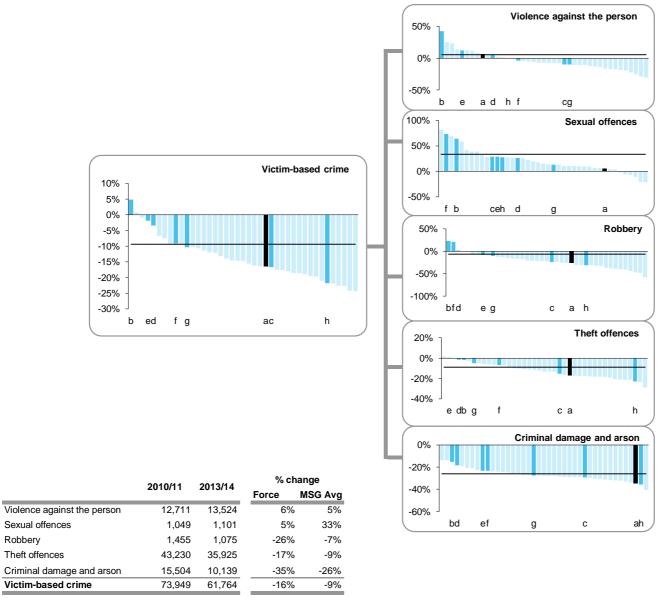
<sup>\*</sup> Net difference in the number of outcomes (former 'detections') compared to if the force had the MSG rate. A positive difference indicates a higher number of detections for this force than expected based on the detections reported by MSG forces.

Source: Home Office Detections Statistics 2013/14 (former 'detections'), ONS Crime Statistics 2013/14 (Crime)

Nottinghamshire

## Offences and outcomes - Victim-based crime - 2010/11 to 2013/14

How does the recorded crime rate for victim-based crime compare with four years ago and how does this compare with others?



Source: ONS Crime Statistics 2013/14

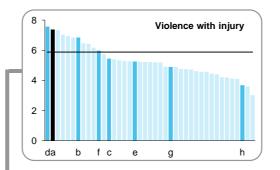
Robbery

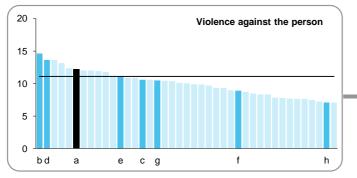
# Offences and outcomes - Violence against the person - Recorded crime

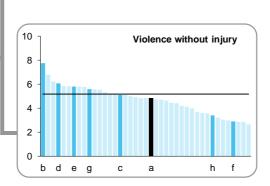
What is the recorded crime rate for violence against the person in the force and how does this compare with others?

Recorded crime rate (per 1000) refers to the number of recorded offences per 1000 population .

Note that, since homicide numbers are so small, care should be taken when making comparisons between forces. For this reason, a plot has not been included for homicide.







Population	1,107k				
	Offences	per 1000	MSG Avg	Differe	nce*
Homicide	13	0.01	0.01	1	6%
Violence with injury	8,158	7.4	5.9	1,642	20%
Violence without injury	5,353	4.8	5.2	-380	-7%
Violence against the person	13,524	12.2	11.1	1,263	9%

<sup>\*</sup> Net difference in the number of offences compared to if the force had the MSG average per 1,000 population. A negative difference means the force has a lower recorded crime rate than the MSG average.

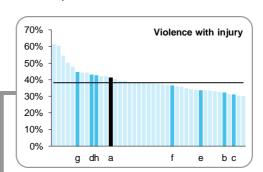
Source: ONS Crime Statistics 2013/14

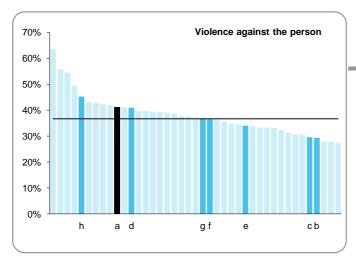
## Offences and outcomes - Violence against the person - Former 'detection rates'

What is the former 'detection rate' for violence against the person in the force and how does this compare with others?

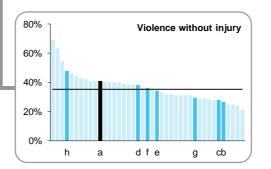
For important information on understanding former 'detection rates' see the introduction to this section. In particular, differences in forces' policies (e.g. on restorative justice, 'taken into considerations' and community resolutions) will impact on former 'detection rates'.

Note that, since homicide numbers are so small, care should be taken when making comparisons between forces. For this reason, a plot has not been shown for homicide.





	Offences	FDs	%	MSG Avg	Diff*
Homicide	13	10	77%	83%	-1
Violence with injury	8,158	3,366	41%	38%	249
Violence without injury	5,353	2,192	41%	35%	307
Violence against the person	13,524	5,568	41%	37%	556



"Net difference in the number of outcomes (former detections) compared to it the force had the MSG rate. A positive difference indicates	a nigner
number of detections for this force than expected based on the detections reported by MSG forces.	

Source: Home Office Detections Statistics 2013/14 (former 'detections'), ONS Crime Statistics 2013/14 (Crime)

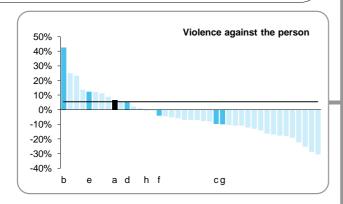
Nottinghamshire

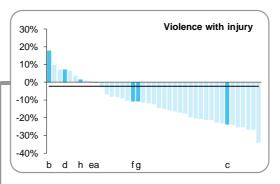
# Offences and outcomes - Violence against the person - 2010/11 - 2013/14

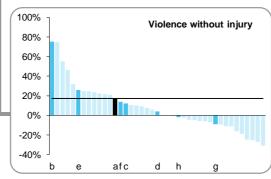
How does the recorded crime rate for violence against the person compare with four years ago and how does this compare with others?

These graphs show the recorded crime rates for violence against the person offences compared to four years ago.

Note that since homicide numbers are small, care should be taken when making comparisons between forces or over time. For this reason a comparison of homicide rates between two time periods has not been shown in graph form as the small numbers involved would result in large variations in rates and could be visually misleading.







2010/11	2012/14	% ch	% change		
2010/11	2013/14	Force	MSG Avg		
7	13	86%	21%		
8,161	8,158	0%	-2%		
4,543	5,353	18%	17%		
12,711	13,524	6%	5%		
	4,543	7 13 8,161 8,158 4,543 5,353	7 13 86% 8,161 8,158 0% 4,543 5,353 18%		

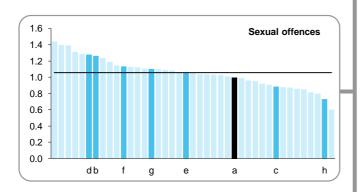
Source: ONS Crime Statistics 2013/14

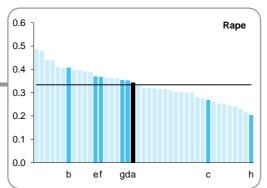
## Offences and outcomes - Sexual offences - Recorded crime

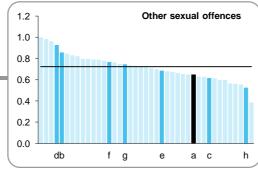
What is the recorded crime rate for sexual offences in the force and how does this compare with others?

Recorded crime rate (per 1000) refers to the number of recorded offences per 1000 population.

Please note: due to the complex nature of these crimes, particularly rape, care should be taken when comparing crime rates across forces as there are many factors which can affect the level of recorded crime. For example, victims being encouraged to report crimes or cultural differences.







Population	1,107k		
	Offences	per 1000	MSG Avg
Rape	381	0.34	0.33
Other sexual offences	720	0.65	0.72
Sexual offences	1,101	0.99	1.06

her sexual offences 720 0.65 0.72 -79 -11% exual offences 1,101 0.99 1.06 -67 -6%

Net difference in the number of offences compared to if the force had the MSG average per 1.000 population. A

Difference\*

Source: ONS Crime Statistics 2013/14

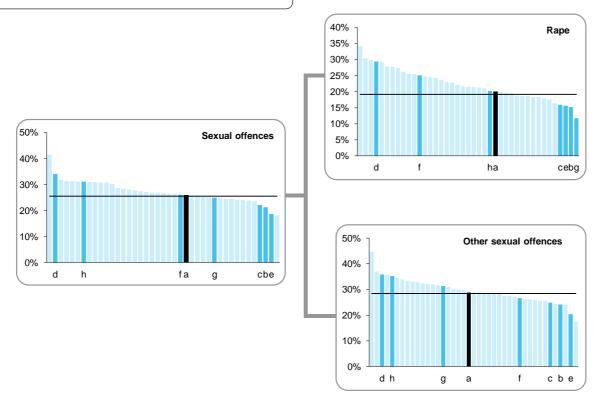
Nottinghamshire

<sup>\*</sup> Net difference in the number of offences compared to if the force had the MSG average per 1,000 population. A negative difference means the force has a lower recorded crime rate than the MSG average.

## Offences and outcomes - Sexual offences - Former 'detection rates'

What is the former 'detection rate' for sexual offences in the force and how does this compare with others?

For important information on understanding former 'detection rates' see the introduction to this section. In particular, differences in forces' policies (e.g. on restorative justice, 'taken into considerations' and community resolutions) will impact on former 'detection rates'.



	Offences	FDs	%	MSG Avg	Diff*
Rape	381	76	20%	19%	3
Other sexual offences	720	208	29%	28%	3
Sexual offences	1,101	284	26%	26%	7

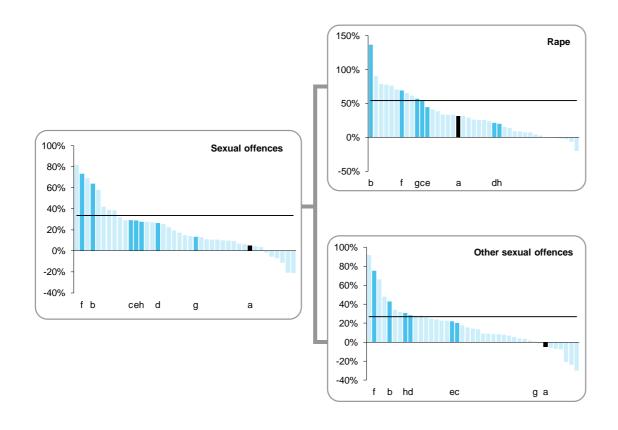
<sup>\*</sup> Net difference in the number of outcomes (former 'detections') compared to if the force had the MSG rate. A positive difference indicates a higher number of detections for this force than expected based on the detections reported by MSG forces.

Source: Home Office Detections Statistics 2013/14 (former 'detections'), ONS Crime Statistics 2013/14 (Crime)

Nottinghamshire

# Offences and outcomes - Sexual offences - 2010/11 - 2013/14

How does the recorded crime rate for sexual offences compare with four years ago and how does this compare with others?



	2010/11	2012/11	% change		
	2010/11	2013/14	Force	MSG Avg	
Rape	290	381	31%	54%	
Other sexual offences	759	720	-5%	27%	
Sexual offences	1,049	1,101	5%	33%	

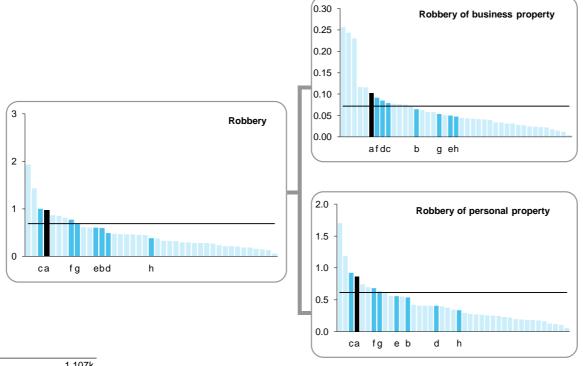
Source: ONS Crime Statistics 2013/14

Nottinghamshire

# Offences and outcomes - Robbery - Recorded crime

What is the recorded crime rate for robbery in the force and how does this compare with others?

Recorded crime rate (per 1000) refers to the number of recorded offences per 1000 population .



Population	1,107k				
	Offences	per 1000	MSG Avg	Difference	e*
Robbery of					
- business property	113	0.1	0.1	34	30%
- personal property	962	0.9	0.6	279	29%
Robbery	1,075	1.0	0.7	313	29%

<sup>\*</sup> Net difference in the number of offences compared to if the force had the MSG average per 1,000 population. A negative difference means the force has a lower recorded crime rate than the MSG average.

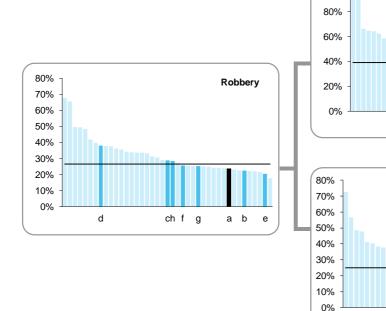
Source: ONS Crime Statistics 2013/14

Nottinghamshire

## Offences and outcomes - Robbery - Former 'detection rates'

What is the former 'detection rate' for robbery in the force and how does this compare with others?

For important information on understanding former 'detection rates' see the introduction to this section. In particular, differences in forces' policies (e.g. on restorative justice, 'taken into considerations' and community resolutions) will impact on former detection rates.



	Offences	FDs	%	MSG Avg	Diff*
Robbery of					
- business property	113	28	25%	39%	-16
- personal property	962	226	23%	25%	-14
Robbery	1,075	254	24%	27%	-30

<sup>\*</sup> Net difference in the number of outcomes (former 'detections') compared to if the force had the MSG rate. A positive difference indicates a higher number of detections for this force than expected based on the detections reported by MSG forces.

100%

Robbery of business property

h f g

Robbery of personal property

ch g fa

e b

b d

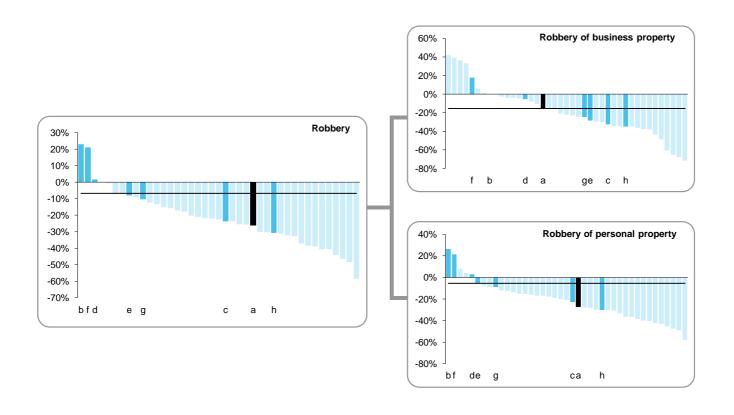
d

Source: Home Office Detections Statistics 2013/14 (former 'detections'), ONS Crime Statistics 2013/14 (Crime)

Nottinghamshire

# Offences and outcomes - Robbery - 2010/11-2013/14

How does the recorded crime rate for robbery compare with four years ago and how does this compare with others?



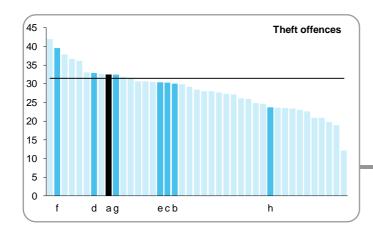
	2010/11	2010/11 2013/14		% ch	ange
	2010/11	2013/14	Force	е	MSG Avg
Robbery of					
- business property	133	113		-15%	-15%
- personal property	1,322	962		-27%	-5%
Robbery	1,455	1,075		-26%	-7%

Source: ONS Crime Statistics 2013/14

## Offences and outcomes - Theft offences - Recorded crime

What is the recorded crime rate for theft offences in the force and how does this compare with others?

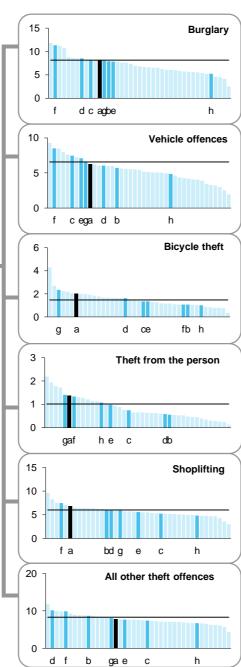
Recorded crime rate (per 1000) refers to the number of recorded offences per 1000 population.

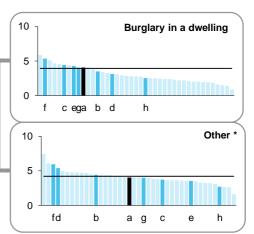


Population	1,107k				
	Offences	per 1000	MSG Avg	Differer	nce*
Burglary					
- in a dwelling	4,481	4.0	3.9	151	3%
- other than a dwelling	4,493	4.1	4.2	-173	-4%
	8,974	8.1	8.1	-21	0%
Vehicle offences	6,952	6.3	6.6	-324	-5%
Bicycle theft	2,237	2.0	1.5	600	27%
Theft from the person	1,525	1.4	1.0	413	27%
Shoplifting	7,550	6.8	6.0	935	12%
All other theft offences	8,687	7.8	8.3	-511	-6%
Theft offences	35,925	32.5	31.5	1,092	3%

<sup>\*</sup> Net difference in the number of offences compared to if the force had the MSG average per 1,000 population. A negative difference means the force has a lower recorded crime rate than the MSG average.

Source: ONS Crime Statistics 2013/14





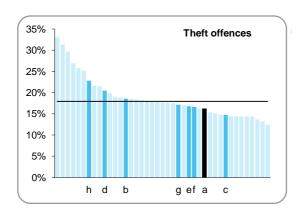
\* Burglary in a building other than a dwelling

Nottinghamshire

## Offences and outcomes - Theft offences - Former 'detection rates'

What is the former 'detection rate' for theft offences in the force and how does this compare with others?

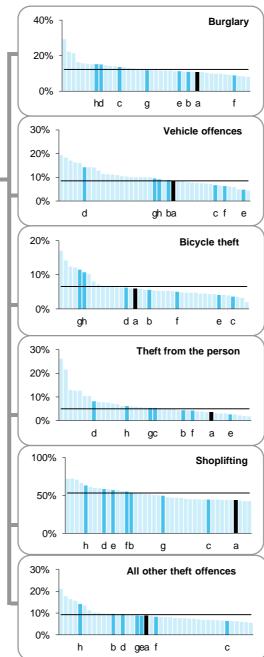
For important information on understanding former 'detection rates' see the introduction to this section. In particular, differences in forces' policies (e.g. on restorative justice, 'taken into considerations' and community resolutions) will impact on former detection rates.

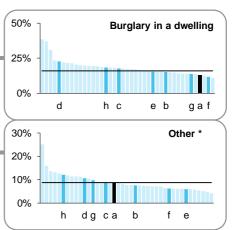


Population	1,107k				
	Offences	FDs	%	MSG Avg	Diff*
Burglary					
- in a dwelling	4,481	579	13%	16%	-136
- other than a dwelling	4,493	384	9%	9%	-7
	8,974	963	11%	12%	-144
Vehicle offences	6,952	604	9%	8%	14
Bicycle theft	2,237	134	6%	7%	-13
Theft from the person	1,525	52	3%	5%	-23
Shoplifting	7,550	3,306	44%	53%	-704
All other theft offences	8,687	755	9%	9%	-48
Theft offences	35,925	5,814	16%	18%	-918

<sup>\*</sup> Net difference in the number of outcomes (former 'detections') compared to if the force had the MSG rate. A positive difference indicates a higher number of detections for this force than expected based on the detections reported by MSG forces.

Source: Home Office Detections Statistics 2013/14 (former 'detections'), ONS Crime Statistics 2013/14 (Crime)



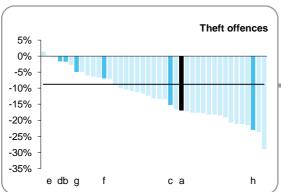


\* Burglary in a building other than a dwelling

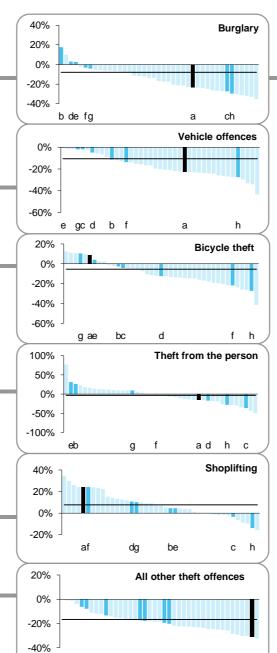
Nottinghamshire

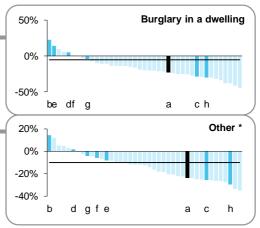
## Offences and outcomes - Theft offences - 2010/11 - 2013/14

How does the recorded crime rate for theft offences compare with four years ago and how does this compare with others?



		ノI	
% ch	-		
се	MSG Avg		
-23%	-5%		
-24%	-10%		
-23%	-8%		
-23% -23%			
	-11%		
-23%	-11% -6%		
-23% 9%	-11% -6% -4%		
-23% 9% -16%	-11% -6% -4% 8%		
-23% 9% -16% 24%	-11% -6% -4% 8%		
-23% 9% -16% 24% -31%	-11% -6% -4% 8% -17%		





\* Burglary in a building other than a dwelling

	2010/11	2013/14	Force	MSG Avg
Burglary				
- in a dwelling	5,798	4,481	-23%	-5%
- other than a dwelling	5,892	4,493	-24%	-10%
	11,690	8,974	-23%	-8%
Vehicle offences	8,986	6,952	-23%	-11%
Bicycle theft	2,054	2,237	9%	-6%
Theft from the person	1,810	1,525	-16%	-4%
Shoplifting	6,076	7,550	24%	8%
All other theft offences	12,614	8,687	-31%	-17%
Theft offences	43,230	35,925	-17%	-9%

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Source: ONS Crime Statistics 2013/14

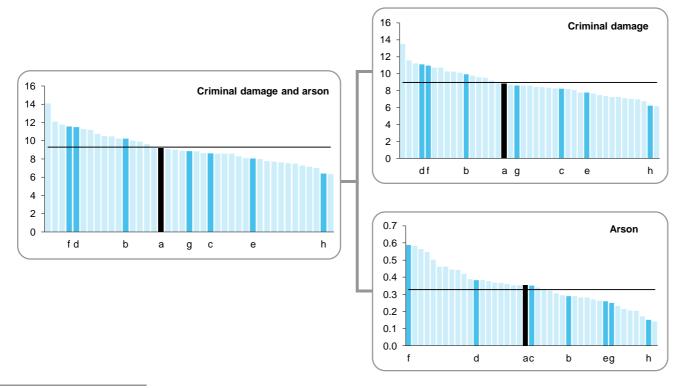
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# Offences and outcomes - Criminal damage and arson - Recorded crime

What is the recorded crime rate for criminal damage and arson in the force and how does this compare with others?

Recorded crime rate (per 1000) refers to the number of recorded offences per 1000 population.



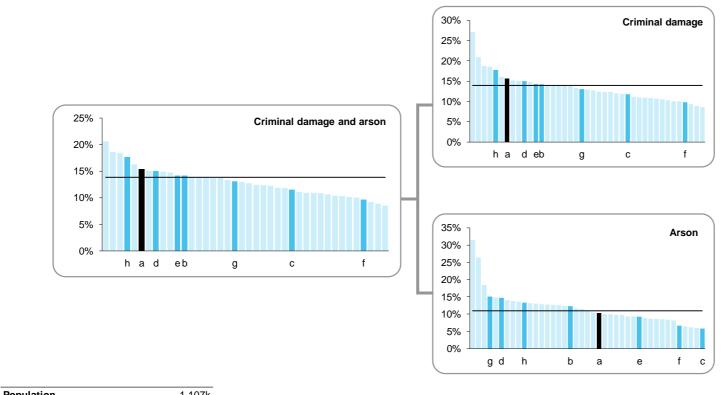
Population	1,107k				
	Offences	per 1000	MSG Avg	Differe	nce*
Criminal damage	9,749	8.81	8.95	-161	-2%
Arson	390	0.35	0.33	26	7%
Criminal damage and arson	10,139	9.16	9.28	-135	-1%

<sup>\*</sup> Net difference in the number of offences compared to if the force had the MSG average per 1,000 population. A negative difference means the force has a lower recorded crime rate than the MSG average.

# Offences and outcomes - Criminal damage and arson - Former 'detection rates'

What is the former 'detection rate' for criminal damage and arson in the force and how does this compare with others?

For important information on understanding former 'detection rates' see the introduction to this section. In particular, differences in forces' policies (e.g. on restorative justice, 'taken into considerations' and community resolutions) will impact on former detection rates.



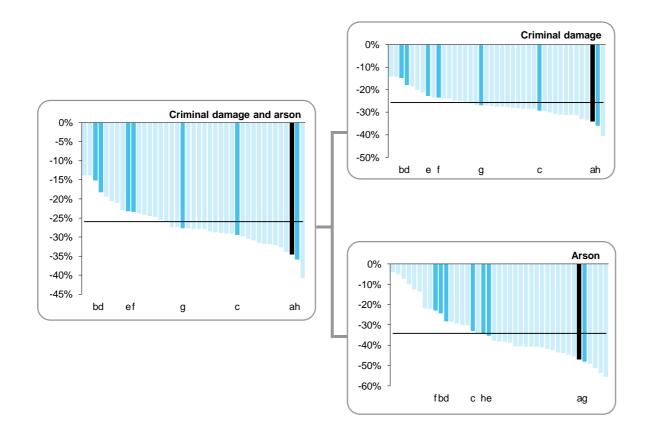
Population	1,107K				
	Offences	FDs	%	MSG Avg	Diff*
Criminal damage	9,749	1,518	16%	14%	157
Arson	390	40	10%	11%	-3
Criminal damage and arson	10,139	1,558	15%	14%	155

<sup>\*</sup> Net difference in the number of outcomes (former 'detections') compared to if the force had the MSG rate. A positive difference indicates a higher number of detections for this force than expected based on the detections reported by MSG forces.

Source: Home Office Detections Statistics 2013/14 (former 'detections'), ONS Crime Statistics 2013/14 (Crime)

# Offences and outcomes - Criminal damage and arson - 2010/11 - 2013/14

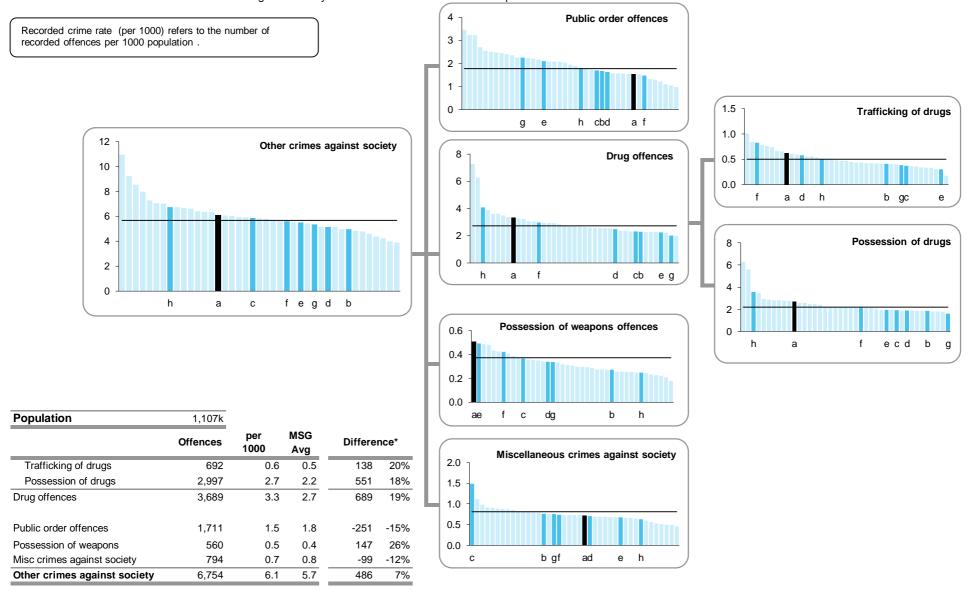
How does the recorded crime rate for criminal damage and arson compare with four years ago and how does this compare with others?



	2010/11	2012/14	% change		
	2010/11	2013/14	Force	MSG Avg	
Criminal damage	14,769	9,749	-34%	-26%	
Arson	735	390	-47%	-34%	
Criminal damage and arson	15,504	10,139	-35%	-26%	

## Offences and outcomes - Other crimes against society - Recorded crime

What is the recorded crime rate for other crimes against society in the force and how does this compare with others?



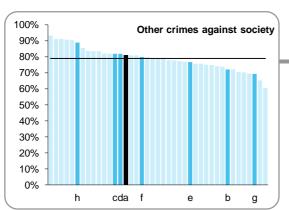
<sup>\*</sup> Net difference in the number of offences compared to if the force had the MSG average per 1,000 population. A negative difference means the force has a lower recorded crime rate than the MSG average.

## Offences and outcomes - Other crimes against society - Former 'detection rates'

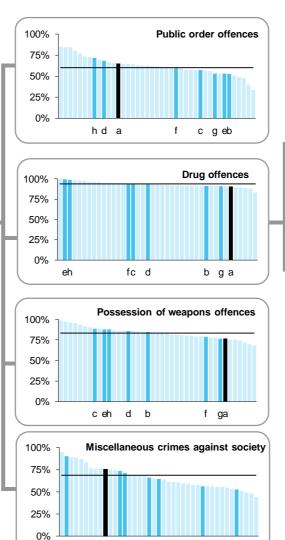
What is the former 'detection rate' for other crimes against society in the force and how does this compare with others?

For important information on understanding former 'detection rates' see the introduction to this section. In particular, differences in forces' policies (e.g. on restorative justice, 'taken into considerations' and community resolutions) will impact on former detection rates.

Please note that the former detection rate can be above 100% where detections and crimes are recorded in different time periods. This can be particularly noticeable where crimes are proactively found or have very small numbers. For display purposes all former detection rate graphs have been capped at 100%



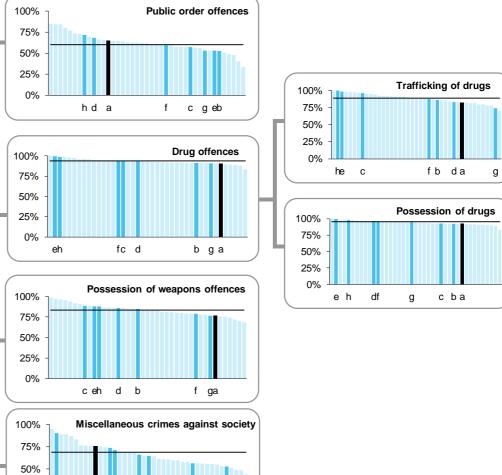
	Offences	FDs	%	MSG Avg	Diff*
Trafficking of drugs	692	571	83%	89%	-43
Possession of drugs	2,997	2,764	92%	95%	-93
Drug Offences	3,689	3,335	90%	94%	-136
Public order offences	1,711	1,111	65%	60%	83
Possession of weapons	560	428	76%	83%	-39
Misc crimes against society	794	601	76%	69%	55
Other crimes against society	6,754	5,475	81%	79%	-37



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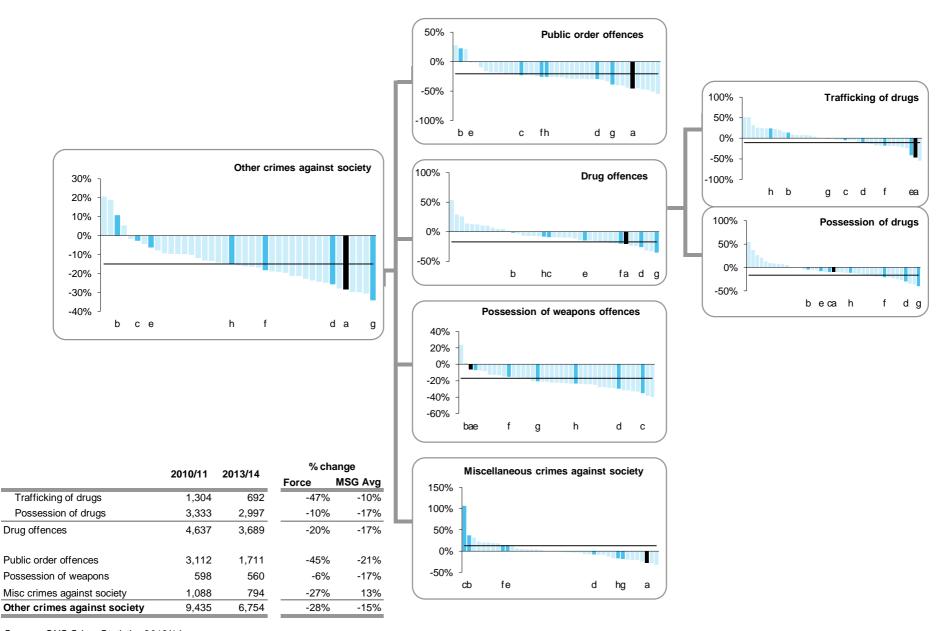


Source: Home Office Detections Statistics 2013/14 (former 'detections'), ONS Crime Statistics 2013/14 (Crime)

<sup>\*</sup> Net difference in the number of outcomes (former 'detections') compared to if the force had the MSG rate. A positive difference indicates a higher number of detections for this force than expected based on the detections reported by MSG forces.

## Offences and outcomes - Other crimes against society - 2010/11 - 2013/14

How does the recorded crime rate for other crimes against society compare with four years ago and how does this compare with others?



# Offences and outcomes - Change in former 'detection rate's

How does the former 'detection rate' compare with four years ago for all crime types and how does this compare with others?

	2010/11	2013/14	% point change	MSG Avg
Victim-based crime	25%	22%	-3.5	-2.6
Other crimes against society	87%	81%	-6.4	-9.3
Crimes (exc fraud)	32%	28%	-4.6	-3.3

Violence against the person	2010/11	2013/14	% point change	MSG Avg	
Homicide*	86%	77%	-8.8	6.6	
Violence with injury	49%	41%	-7.4	-6.0	Trafficking of drugs
Violence without injury	49%	41%	-8.3	-7.2	Possession of drugs
Violence against the person	49%	41%	-7.7	-6.8	Drug Offences
Sexual offences					
Rape	23%	20%	-3.2	-3.2	Possession of weapons offences
Other sexual offences	30%	29%	-1.0	-2.8	Public order offences
Sexual offences	28%	26%	-2.2	-3.1	Misc crimes against society
Robbery					
Robbery of business property	40%	25%	-15.1	3.5	Other crimes against society
Robbery of personal property	29%	23%	-5.9	-3.8	
Robbery	30%	24%	-6.7	-3.1	
Theft					
Burglary in a dwelling	22%	13%	-9.0	-7.3	
Burglary in a building other than a dwelling	14%	9%	-5.0	-2.1	
Burglary	18%	11%	-7.0	-4.3	
Vehicle offences	18%	9%	-8.9	-8.3	
Bicycle theft	10%	6%	-3.8	0.0	Note: Please be aware that commu
Theft from the person	4%	3%	-1.1	-0.1	may impact on changes in former of
Shoplifting	66%	44%	-22.7	-8.1	
All other theft offences	11%	9%	-2.0	-0.9	
Theft offences	22%	16%	-5.4	-3.2	
Criminal damage and arson					
Criminal damage	16%	16%	-0.8	-0.8	
Arson	10%	10%	0.3	0.6	
Criminal damage and arson	16%	15%	-0.7	-0.7	
Victim-based crime	25%	22%	-3.5	-2.6	

Note: Please be aware that community resolutions / restorative justice may impact on changes in former detection rates.

Source: Home Office Detections Statistics 2013/14 (former 'detections'), ONS Crime Statistics 2013/14 (Crime)

% point

change

-8.6

-8.7

-7.7

-16.0

-7.8

-5.8

-6.4

2010/11 2013/14

83%

92%

90%

76%

65%

76%

81%

91%

98%

92%

73%

82%

87%

101%

MSG

Avg

-2.8

-9.9

-8.9

-7.7

-6.8

-9.3

-12.0

<sup>\*</sup> Since homicide numbers are small, care should be taken when making comparisons between forces. Further, the fromer 'detection rate' can be greater than 100% where a detection is recorded for a crime which occurred in a previous year.

## Offences and outcomes - by type

How are different former detection types used by the force and how does this compare with others?

These charts show the proportion of usage for different types of sanction detections alongside the average proportions for the MSG.

**Charge summons** refer to when an offender is charged with a crime and can be summoned to court.

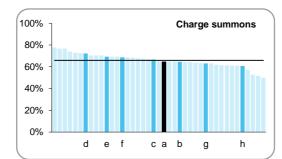
**Cautions** refer to when an offender receives a caution which is officially recorded against their name.

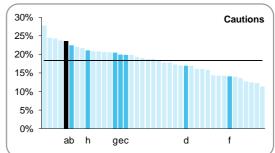
**Fixed penalties** refer to financial penalties which are recorded on the police national database.

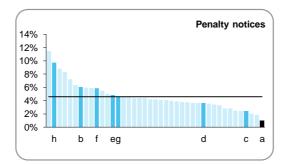
Taken into Considerations (TICs) refer to offences which are considered in conjunction with other offending, often more serious offences. The figures presented do not include TICs for crimes that have not previously been recorded (which are in a separate category).

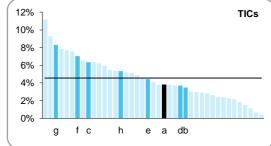
**Cannabis warnings** refer to specific warnings recorded for drugs (cannabis use).

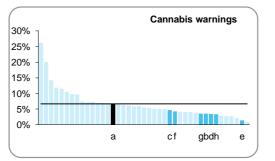
Note that former 'detections 'do not cover all detections such as restorative justice, TICs for crimes not previously recorded and community resolutions.











	%	MSG	
	70	Avg	Avg
Charge summons	65%	66%	66%
Cautions	24%	20%	18%
Penalty notices	1%	5%	5%
Cannabis warnings	7%	4%	7%
Taken into consideration (TIC)	4%	5%	5%
Total	100%	100%	100%

Source: ONS Crime Statistics 2013/14

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## Offences and outcomes - Charges

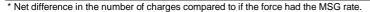
What proportion of offences result in charges for all crime types and how does this compare with the other forces?

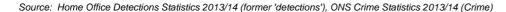
The term charges relates to recorded offences processed by means of charge or summons.

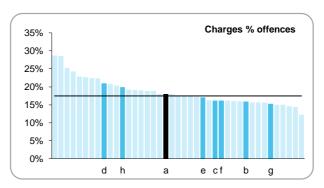
These charts and tables show the charge rates for all crime types compared with the MSG.

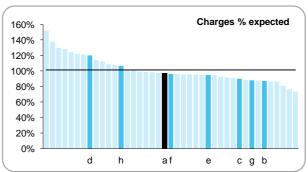
The charges % expected plot shows your actual charges divided by the number of charges you would achieve if you were performing in line with all forces for each crime type. Hence if above/below 100%, you are achieving more/fewer charges than the average. Here a weighted average of forces is used.

	Offences	Charges	%	MSG	Diff*
Victim-based					
Homicide	13	10	77%	83%	-1
Violence with injury	8,158	2,267	28%	27%	57
Violence without injury	5,353	1,370	26%	25%	33
Rape	381	74	19%	19%	2
Other sexual offences	720	181	25%	25%	-1
Robbery of business property	113	28	25%	39%	-16
Robbery of personal property	962	221	23%	24%	-12
Burglary in a dwelling	4,481	448	10%	10%	17
Burglary in a building other than a dwelling	4,493	262	6%	6%	8
Vehicle offences	6,952	372	5%	5%	-10
Bicycle theft	2,237	90	4%	4%	12
Theft from the person	1,525	41	3%	4%	-17
Shoplifting	7,550	2,612	35%	37%	-180
All other theft offences	8,687	494	6%	6%	-50
Criminal damage	9,749	949	10%	9%	63
Arson	390	32	8%	9%	-4
Other crimes against society					
Trafficking of drugs	692	438	63%	73%	-67
Possession of drugs	2,997	731	24%	29%	-124
Possession of weapons offences	560	375	67%	65%	9
Public order offences	1,711	837	49%	42%	114
Miscellaneous crimes against society	794	469	59%	57%	19
Crimes (excluding fraud)	68,518	12,301	18%	17%	-148









The level of expected charges is based on national average charges rates for each crime-type.

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#### Offences and outcomes - Cautions

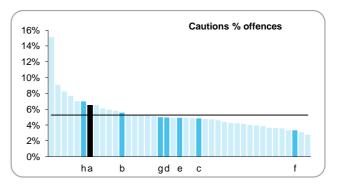
How are different former detection types used by the force and how does this compare with others?

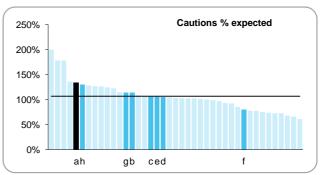
The term cautions refers to a recorded offence where the offender receives a caution officially recorded against their name.

These charts and tables show the caution rates for all crime types compared with the MSG average. The difference values show what the force would have achieved if it had matched their MSG average for each crime type.

The cautions % expected plot shows your actual cautions divided by the number of cautions you would achieve if you were performing in line with all forces for each crime type. Hence if above/below 100%, you are achieving more/fewer cautions than the average. Here a weighted average of forces is used.

	Offences	Cautions	%	MSG	Diff*
Victim-based					
Homicide	13	0	0%	0%	0
Violence with injury	8,158	1,095	13%	11%	191
Violence without injury	5,353	820	15%	10%	275
Rape	381	2	1%	0%	1
Other sexual offences	720	26	4%	3%	4
Robbery of business property	113	0	0%	0%	0
Robbery of personal property	962	4	0%	0%	1
Burglary in a dwelling	4,481	13	0%	0%	-4
Burglary in a building other than a dwelling	4,493	26	1%	0%	6
Vehicle offences	6,952	49	1%	1%	8
Bicycle theft	2,237	16	1%	1%	-3
Theft from the person	1,525	10	1%	1%	-1
Shoplifting	7,550	455	6%	7%	-40
All other theft offences	8,687	219	3%	2%	18
Criminal damage	9,749	517	5%	4%	117
Arson	390	8	2%	2%	2
Other crimes against society					
Trafficking of drugs	692	133	19%	15%	26
Possession of drugs	2,997	676	23%	20%	87
Public order offences	1,711	227	13%	10%	62
Possession of weapons offences	560	53	9%	18%	-48
Miscellaneous crimes against society	794	129	16%	12%	36
Crimes (excluding fraud)	68,518	4,478	7%	5%	736





The level of expected cautions is based on national average caution rates for each crime-type.

Source: Home Office Detections Statistics 2013/14 (former 'detections'), ONS Crime Statistics 2013/14 (Crime)

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 $<sup>^{\</sup>star}$  Net difference in the number of cautions compared to if the force had the MSG rate.

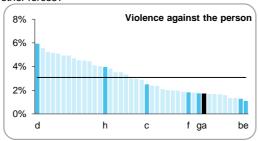
#### Offences and outcomes - No crime

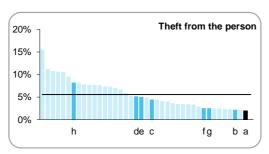
What proportion of crimes initially recorded are subsequently 'no crimed' where it is judged by the police that no crime actually took place or was recorded in error and how does this compare for different crime types and to other forces?

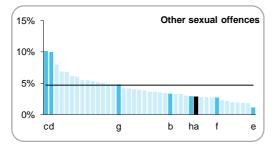
These charts show the 'no crime rate ' (number of 'no crimes ' divided by the number of recorded crimes and the number of 'no crimes' added together) for the last four years. The average no crime rate is the average of all forces.

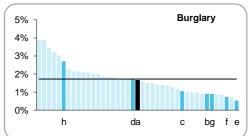
This information gives a more rounded picture of a force's crime recording practises.

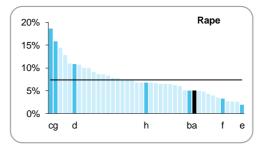
A crime could be no crimed where it is considered to have been recorded in error or where, having been recorded, additional verifiable information becomes available that determines that no crime was committed.

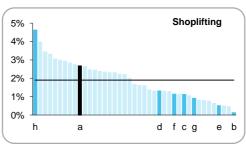












	2010/11	2011/12	2012/13	2013/14		Change	
	2010/11	2011/12	2012/13	Force	All Avg	3 year	1 year
Violence against the person	2.9%	2.1%	2.0%	1.7%	3.1%	-1.29	6 -0.3%
Burglary	1.9%	1.7%	2.9%	1.7%	1.7%	-0.2%	6 -1.3%
Theft from the person	2.9%	2.3%	2.5%	2.1%	5.6%	-0.9%	6 -0.5%
Rape	16.4%	12.2%	7.0%	5.0%	7.4%	-11.49	6 -2.0%
Other sexual offences	4.9%	4.2%	2.4%	2.8%	4.2%	-2.1%	6 0.5%
Shoplifting	2.6%	1.9%	2.1%	2.7%	2.1%	0.1%	6 0.6%

#### Please note:

The proportion of 'no crimes' does not in itself infer high or low compliance with the overall requirements of the Home Office Counting Rules. Levels of 'no criming' are particularly susceptible to local recording practice and the IT systems in use. A police force having a high level of 'no crimes' may be indicative of that force having a local recording process that captures all reports as crimes at the first point of contact and before any further investigation has taken place to consider the full facts. Note that forces have a 72-hour window in which to record a crime once the balance of probability says a crime has been committed.

Source: Home Office 'No crimes' data

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## **Outliers**

This page provides the areas in which the force is an outlier in costs. The force's figures are compared to the spend of other forces. To be flagged as an outlier, the spend must be one of the highest 10% or lowest 10% of any force and the effect of the difference is greater than £1 per head of population. The difference (Diff) calculations are the net cost of the difference in spend to the average per head of all forces.

OVERALL COSTS				
Pay		£000/FTE	Avg	Diff £m
Police staff		29.3	32.6	-4.5
Non Staff Costs	£m	%staff cost	Avg	Diff £m
Premises related expenses	5.7	3.6	5.0	-2.3
Transport related expenses	6.2	3.9	2.9	1.6
Supplies and services	13.2	8.3	12.4	-6.6
COSTS BY OBJECTIVE	£m	£/head	Avg	Diff £m
NRE by objective group				
Criminal justice arrangements	10.4	9.4	11.8	-2.7
Road policing	1.9	1.7	5.0	-3.6
Support functions	33.2	29.9	36.1	-6.8
Criminal justice				
Criminal justice	1.3	1.2	2.9	-1.9
Criminal justice arrangements	10.4	9.4	11.8	-2.7
Road policing				
Traffic Units	2.3	2.1	5.0	-2.3
Road policing	1.9	1.7	5.0	-2.5
Investigative support				
External forensic costs	2.6	2.4	1.3	1.2
Support functions				
ICT	7.0	6.3	8.3	-2.2
Fleet services	5.6	5.0	3.6	1.6
Administration support	-0.5	-0.4	2.1	-2.8
Support functions	33.2	29.9	36.1	-6.8
National policing				
Specific grants	0.0	0.0	-3.2	3.6