

Inspecting policing in the **public interest**

HMIC Value for Money Profile 2013

Metropolitan Police Service

compared with all forces in England & Wales

The forces in the most similar group can be identified in the charts in this section by using the key below

- a Metropolitan Police
- b West Midlands
- c Greater Manchester
- d West Yorkshire

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Introduction

Data from your police force can never reveal all there is to know. The insight comes from putting your force's data side by side with other similar data, so that the differences can be revealed. The purpose of HMIC's Value for Money (VfM) profiles is to allow you to compare a force's performance, and the costs of achieving it, with other forces.

Each profile has two parts: a summary (published separately), and this more detailed profile. Both are available on our website. They are designed to be investigative tools to draw attention to large, and possibly unexplained differences in costs or performance. These should be followed up to confirm whether resources are being used efficiently and effectively.

A tool should be easy to use and well designed for the task. The task of the profiles is to clearly identify unusual or unexpected differences in order to carry out further investigation. To do this well, we must provide the reader with the details. The profiles include around 85 pages of detailed information, limited to the main crime types and expenditure headings. Clearly, too many details can confuse people, so we only provide them where they add value.

How do I use the profiles?

The profiles are designed to prompt questions, rather than to provide judgements on forces. They are not league tables. They are produced each autumn to help inform budget decisions for the following year. A recent survey of users of the profiles by HMIC showed that around 90 percent of respondents (20 forces responded) were using them for this purpose.

Most of the data is presented as bar charts, so you can see the range of forces and where your force sits. Your force is highlighted in black with similar forces in dark blue. Similar forces are considered to be forces most comparable to yours, sharing similar demographics. Your 'most similar group' of forces (MSG) makes for a more meaningful comparison than with others. (More details about the MSGs can be found below.) Finally, a horizontal line runs across each bar chart, and represents the average across forces.

The profiles are presented as 'logic trees' with the data broken down progressively from left to right. By following the branches of the logic tree, you can identify the reason(s) for differences between your force and others. For example, is a force spending more on police officers because there are more of them (officers per population), because they are more expensive (cost per officer), or because they are spending more on overtime?

The tables you will find on most pages include the most important data presented in the charts, as well as some additional comparisons. Reading from left to right they show: - a short description of the function (or crime type);

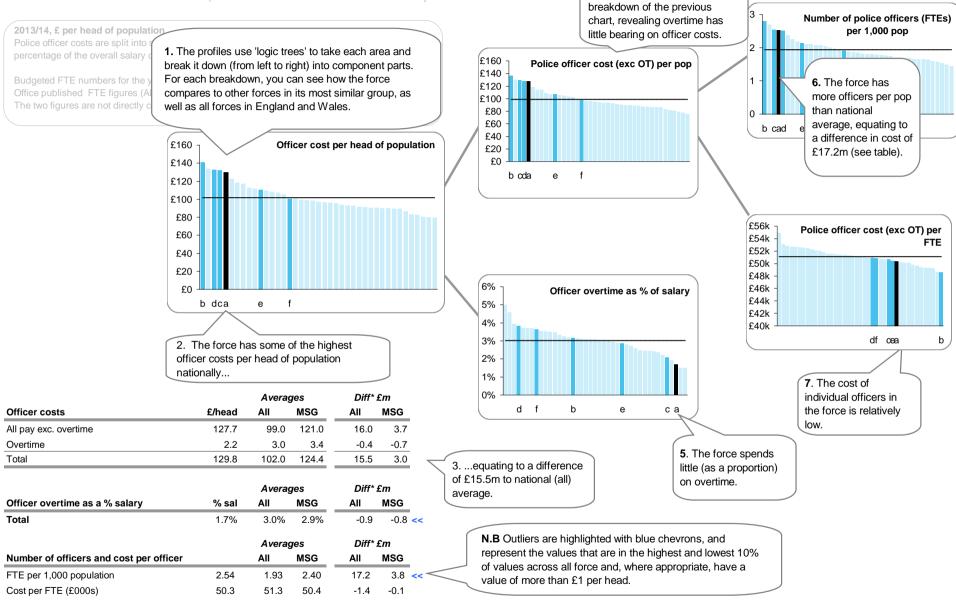
- the volumes (e.g. staff numbers/costs or numbers of crimes);
- the ratio for comparison (such as your force's cost per head of population); and
- the average costs per head of population.

To the right of the main table, we show how much more, or less, it is costing your force as a result of the difference from the average. The appearance of chevrons ('<<') against these highlight if the indicator puts the force in the highest or lowest ten per cent and the effect of the difference is greater than £1 per head of population. For crimes or outcomes, the different values give the number of additional or fewer crimes/outcomes your force has compared to the average rate.

An example is shown on the following page.

Guidance page - How to read the profiles

How much do officers in the force cost compared with others? How much overtime do they receive?



4. This chart shows a

* Net cost of the difference in spend to the average per head of all/MSG forces.

What checks have been applied to the data?

The data presented in the profiles are subject to a systematic checking process:

- The Chartered Institute of Public Finance and Accountancy (CIPFA) apply arithmetic and reconciliation checks to the financial data provided to them from forces.

- Each force is asked to check their statistical outliers (where their costs are significantly different from the national average and/or from their return for the previous year).

- Each force receives a draft profile to check the figures before publication. This year HMIC and CIPFA ran two workshops, attended by about 50 staff, to discuss the findings in the draft profiles, identify anomalies and suggest improvements.

Each year forces identify some anomalies or inconsistencies, which HMIC attempts to resolve. Some require forces to make changes to their data, but not all are able to do so in time. A handful of inconsistencies are harder to resolve prior to publication, because they require broader changes and agreement. These were discussed at the workshops, where a number of issues were identified to resolve for next year. They include, for example, variation in the treatment of transport costs. These costs represent around three percent of expenditure, although it is likely to be higher in some, more rural forces. Forces with large scale, transport intensive collaborations are also affected. We also comment on the broader accounting issues involved in collaborations below.

What has changed since last year?

We aim to keep the profiles up to date and make improvements - many suggested by our users. The main changes this year are:

<u>Greater consistency</u> by comparing the costs of policing and excluding national policing costs from the early summary pages. We have also aligned the profiles with HMIC's Policing in Austerity: Rising to the Challenge report (July 2013) which defined police functions as front line (visible and non-visible), operational support or business support. Lastly, we have tightened the definitions for income this year.

<u>Updated information</u> - The use of the Home Office's new MSGs and the Office of National Statistics' new crime classifications. More details of the latter are given on page 58.

<u>Better signposting</u> – To aid navigation around the profiles, the titles of each page are expressed in the format: 'Main heading – Sub-heading 1 – Sub-heading 2'. We also include some questions which the page may help to answer.

<u>Removal of some data sets</u> – We have removed an analysis of workforce numbers by function compared with MSG averages. This decision followed a request by forces within collaborations who felt this could be misleading. Where workforce numbers are considered by function, they are compared with the force's values from last year. We have also removed last year's 'ribbon charts' which were intended as a one-off.

Expansion of some data sets – We have included an analysis of cautions by crime type, as this subject has attracted some concerns publicly about the possible inappropriate use of cautions for more serious crimes. We have also compared the changes between this year's budget with last year's across the main objective cost headings and set these changes against the MSG average. Analysis of roads policing has been expanded.

Addition of Police and Crime Commissioner / Local Policing Bodies page which provides a brief analysis of expenditure.

As the use of community resolutions / restorative justice has not been adopted by all forces, we have not included this data. Our intention is to follow the Home Office and make this information available next year.

Frequently asked questions

What is the purpose of the most similar group comparison?

The MSG was designed to offer a fairer comparison of levels of crime between forces, rather than unit costs such as local labour market costs. MSG comparisons do not entirely take account of the fact that some areas have higher costs than others. However, they are still useful as a cost comparison because forces in a high crime MSG (such as large urban forces) are likely to have more resources such as more officers, staff and PCSOs.

While most forces share very similar demographics with the rest of their group, there are a few that are less closely aligned. In particular, these are: the Metropolitan Police Service, Dyfed-Powys Police, Surrey Police and the City of London Police. Apart from the City of London (which has its own group), the remaining forces are still included with a most similar group, but their appearance as an outlier means they need to be treated with more caution.

The MSG groups have been updated this year following the 2011 Census. The new groupings have resulted in some forces' MSG changing considerably. This will impact on how the costs and performance relative to the MSG average compare to last year.

Which population figures are used?

The profiles use mid-2011 population estimates (the latest available) to align with Home Office publications, especially crime rates.

Which workforce figures are used?

The profiles include staff numbers drawn from two data sets: the Home Office annual data return (ADR 502), which is a snapshot from 31 March 2013 of full time equivalent staff in post, and the Police Objective Analysis (POA) which counts the average, budgeted, full time equivalent staff. Given the differences between the two, you would not expect the two figures to align completely.

In general the profiles use POA budgeted staff numbers to make detailed financial comparisons between forces. However, POA is a relatively recent invention and, prior to 2011/12, it was not checked by HMIC. Consequently, it cannot provide a series long enough to show changing trends over time. In contrast, ADR has been checked over several years, so is used to present overall staff trends to police officers, PCSOs and police staff as well as more detailed data on workforce which is not available from POA.

Which crime figures are used?

The VfM profiles include national crime statistics which were published by the Office for National Statistics on 18 July 2013, and contain data for the 12 months to March 2013. Sanction detection and no crime data used in the profiles come from the Home Office and also cover the period of the 12 months to March 2013. The alignment of crime and detection outcomes occurs annually, so using more up to date crime data would break that relationship and would not show much difference between force rankings in any case.

What types of average are used?

Unless stated otherwise, the simple average of all and MSG forces are used. Except for their own profiles, the City of London Police and the Metropolitan Police Service are omitted from the averages and the charts because they are outliers in most categories.

How has collaboration been taken into account?

For the majority of forces that are not involved in significant or large scale collaborations, the use of net expenditure should provide an adequate comparison. However, as the use of collaboration increases in scale, the current accounting arrangements will increasingly become detached from the realities. In particular, the lack of more detailed guidance for premises costs and the variation in how some forces have dealt with transport costs reduces comparability. A national CIPFA policy on the reporting of collaboration costs will hopefully be available for next year's profiles.

Final remarks

Many forces have been very engaged throughout the production of the VfM profiles, and we are grateful to those that provided us with detailed feedback and comments.

HMIC is always keen to hear from users how the profiles can be improved. If you have any suggestions, or any analysis which you think might be useful to include, please contact me: Lawrenceroy.morris33@hmic.gsi.gov.uk or 0203 513 0517.

Section One - Costs, workforce and demand/performance

This section looks at how a force deploys its workforce and the associated costs for each of the 12 headline categories within the Police Objective Analysis (POA). POA subcategory information on costs is also presented.

POA 2013/14 estimates are used for all cost and workforce data unless stated otherwise. These data are taken as a snapshot as at 22 October. Any updates to the data made after this time will not be reflected in the profile. Home Office Annual Data Requirement (ADR) data is used where relevant POA data is not available. Examples include officers by rank, sickness rates, restricted/recuperative duty rates, officers' length of service and leavers/joiners.

With the exception of special constables, workforce data comprises full-time equivalent (FTE) figures. In POA estimates these are calculated as the number of staff budgeted for each staff type. Police workforce figures published by the Home Office are based on those in-post as of 31 March and 30 September of each year. The two sets of figures are not, therefore, directly comparable.

Key to the data and calculations

<u>Net revenue expenditure</u>: The profiles use a different calculation for net revenue expenditure to the Chartered Institute of Public Finance and Accountancy (CIPFA); it is calculated as total expenditure minus earned income to show the total cost of policing to the taxpayer.

Earned income: Where earned income is referred to, this covers partnership income, sales fees charges and rents, special police services, reimbursed income and interest.

<u>Averages:</u> All averages in this section (unless otherwise stated) are simple, unweighted England and Wales averages, including the force in question. As the Metropolitan Police and City of London Police data distorts the chart scales, they have been excluded from all charts and averages except for those in their own profiles.

Difference to most similar group (MSG) / All force: Differences are calculated on standardised data, as opposed to absolute values. Calculation is as follows: (Force cost per head - MSG cost per head) multiplied by population = absolute cost of difference

<u>Police officer as spend % of gross expenditure:</u> We have chosen to show the proportion of spend on officers (including overtime) by function. Calculation is as follows: (Police officer spend + Police officer overtime) / Gross Revenue Expenditure (GRE) = police officer spend as % of GRE.

National policing: To more accurately compare forces, national policing is not included in totals of spend and workforce (unless stated otherwise).

<u>Operational front line, frontline support and business support</u>: In HMIC's *Policing in Austerity: Rising to the Challenge* (July 2013), ADR data was used to split the police workforce into these three groups. Here, we map these categories using POA data for consistency with the rest of the profile. Since counter-terrorism/special branch is a national policing function, we do not include this as a front line role (for the reason given above). Due to this, and the previously described differences between the ADR and POA workforce data, the totals and proportions may not match those published elsewhere. The list of POA categories and their classifications are given in Annex 3.

Please note that, throughout the profiles, rounding may cause apparent discrepancies between totals and the sums of the parts.

How to use this section

Users may wish to focus on those charts where the force is an outlier, i.e. where they are significantly different from the average. Outliers are highlighted with blue chevrons and indicate that the force falls within the highest or lowest 10% and, where applicable, the financial value is greater than £1 per head. They should consider exploring the reasons for any differences by looking at the force as a whole, using relevant local knowledge. Staffing levels should also be considered in the context of workforce modernisation, collaboration efforts and the outsourcing of services.

Please note that, in some cases, not all plots are given; room is given to those areas with the highest costs. Further, throughout the profiles the chart scales vary and as a result the differences shown may not be as significant as they first appear.

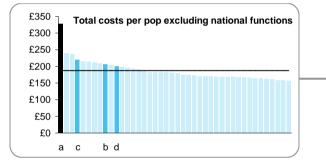
Income and expenditure - Overview

How much does the force spend in each area of business compared with others? How much does it earn in income?

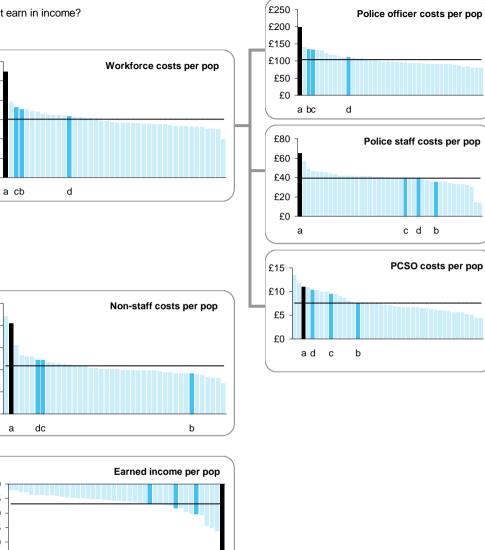
2013/14, cost per head of population

The profiles calculate net revenue expenditure (NRE) as total expenditure minus earned income to show the total cost of policing to the taxpayer. Note that this is different from NRE as reported in the raw POA data.

To compare forces, national policing functions (such as counter-terrorism/special branch) are excluded from the data analysis and charts.



Population	8197k						
			Ave	rages	Diff*:	£m	
	£m	£/head	All	MSG	All	MSG	_
Police officers	1,623.4	198.0	104.0	143.7	771.2	445.1	~
Police staff	532.7	65.0	39.3	44.6	210.8	167.4	<
PCSOs	90.3	11.0	7.6	9.6	28.3	11.5	<
Workforce	2,246.4	274.1	150.8	197.9	1,010.2	624.0	<
Non-staff costs	672.5	82.0	43.4	54.0	316.6	230.0	<-
Earned income	-230.7	-28.1	-6.8	-13.3	-174.6	-121.6	<
Net revenue exp.	2,688.2	328.0	187.4	238.6	1,152.2	732.4	<
National policing**	305.6	37.3	4.6	17.2	268.0	164.5	<
Total inc nat. pol.	2,993.9	365.2	192.0	255.8	1,420.2	896.9	<



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d c

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* Net cost of the difference in spend to the average per head of all/MSG forces.

** Note that national policing has been included in the table for reference so that the totals reconcile to the financing totals on page 14.

Source: POA estimates 2013/14

£300 -

£250

£200

£150 £100

£50

£0

£100

£80

£60

£40

£20 £0

> £0 -£5 -£10 -£15 -£20 -£25 -£30

Income and expenditure - Spend by function

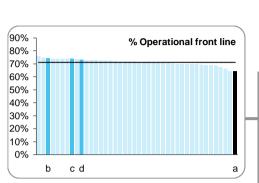
What proportion of spend is on the front line or in business support compared with others? What proportion is spent in visible functions?

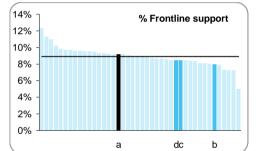
2013/14, cost per head of population

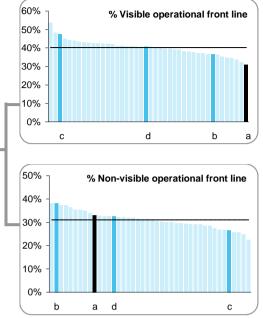
Police workforce roles are split into three categories: operational front line, frontline support and business support. The front line is further broken down into visible and non-visible roles (see Annex 3 for a breakdown by POA category). These plots show the NRE in each category. To compare forces, national policing functions are excluded.

Collaboration and outsourcing affect workforce numbers so costs, rather than FTE figures, are presented.

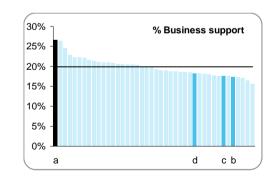
Note that in *Policing in Austerity: Rising to the Challenge* (July 2013), HMIC define frontline support as *operational support*. Since this is the name of a POA category, *frontline support* is used here to avoid confusion.







	NRE £m	Force	Avera All	ages MSG	MSG Diff** £m
Visible	807.3	31.1%	40.2%	38.9%	-203.8
Non-visible	859.8	33.1%	31.1%	32.6%	13.6
Operational front line	1,667.1	64.2%	71.2%	71.5%	-190.3
Frontline support	238.3	9.2%	8.9%	8.5%	17.6
Business support	692.0	26.6%	19.9%	20.0%	172.7
Other*	90.9				
Total (NRE)	2.688.2	100.0%	100.0%	100.0%	



* Functions classified as Other do not fit into any of the three categories. They are not included in the percentage figures. See Annex 3 for details.

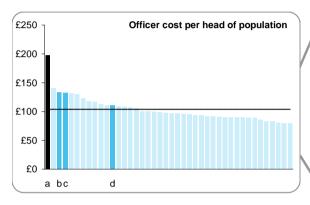
** Net cost of the difference in proportion spent in each category compared to the average of MSG forces.

Income and expenditure - Workforce costs - Officers

How much do officers in the force cost compared with others? How much overtime do they receive?

2013/14, cost per head of population

Police officer costs are split into salary and overtime (OT). OT costs are also shown as a percentage of the overall salary costs. To compare forces, national policing functions are excluded.



FTE police officers	27,704 (exc nationa	I policing	functions)		
			Avera	iges	Diff*	£m
Officer costs	£m	£/head	All	MSG	All	MSG
All pay exc. overtime	1,556.0	189.8	100.9	138.9	729.1	417.4 <<
Overtime	67.3	8.2	3.1	4.8	42.0	27.7 <<

		Avera	ages	Diff*	£m
Officer overtime as a % salary	% sal	All	MSG	All	MSG
Total	4.3%	3.0%	3.4%	20.0	15.1 <<
Number of officers and cost per office	er	Avera	ages	Diff*	£m
	Force		MSG		MSG

198.0

104.0

143.7

771.2

445.1 <<

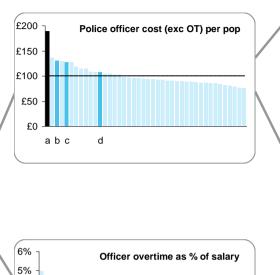
	Force	All	MSG	All	MSG	
FTE per 1,000 population	3.38	1.97	2.68	648.8	323.9	<<
Cost** per FTE (£000s)	56.2	51.2	51.5	136.9	128.3	<<

* Net cost of the difference in spend to the average per head of all/MSG forces.

1,623.4

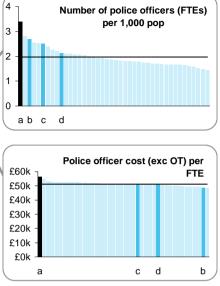
** Cost excludes overtime

Source: POA 2013/14 estimates



d

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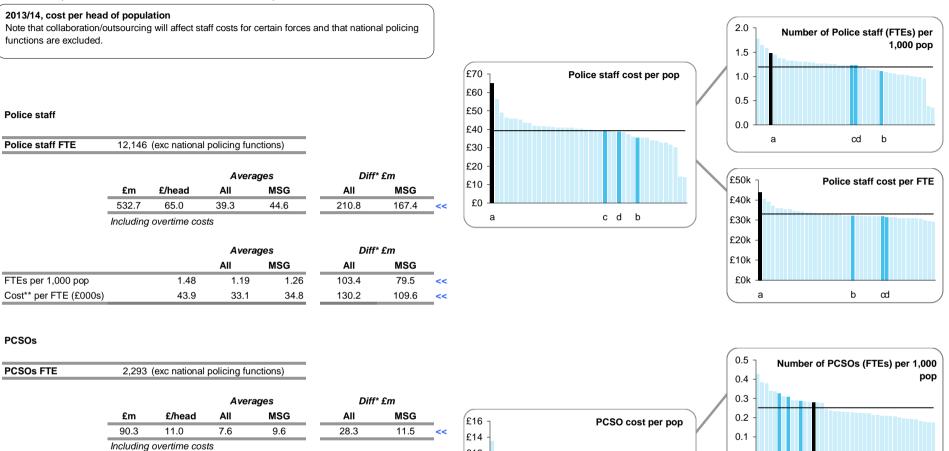
Total

4% 3% 2% 1% 0%

аc

Income and expenditure - Workforce costs - Police staff and police community support officers (PCSOs)

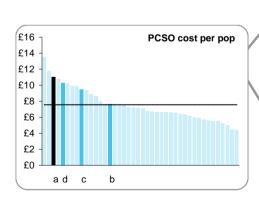
How much do police staff and PCSOs cost in the force compared with others?

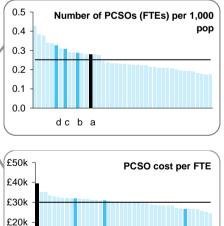


		Ave	rages	Diff	*£m	
	Force	All	MSG	All	MSG	
FTEs per 1,000 pop	0.28	0.25	0.30	9.3	-6.5	
Cost** per FTE (£000s)	39.4	30.1	32.2	21.4	16.6	_<<

* Net cost of the difference in spend to the average per head of all/MSG forces.

** Cost includes overtime





£10k £0k

а

d

с

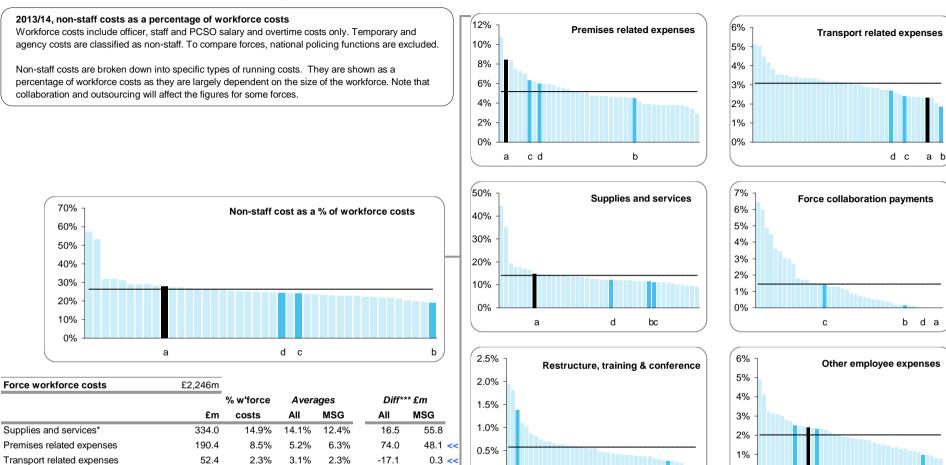
Source: POA 2013/14 estimates

Metropolitan Police

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Income and expenditure - Non-staff costs

Apart from on the workforce, where else is the force spending money compared with others?



** Including temporary and agency staff, injury and ill health costs

*** Net cost of the difference in spend to the average percentage of all/MSG forces.

0.0

0.0

54.1

630.8

41.7

672.5

0.0%

0.0%

2.4%

28.1%

1.9%

29.9% 29.2%

1.5%

0.6%

2.0%

2.8%

26.4%

0.4%

0.4%

2.1%

23.9%

3.1%

27.0%

-32.7

-12.9

9.0

36.8

-20.1

16.7

Source: POA estimates 2013/14

Force collaboration payments

Other employee expenses**

Total inc capital financing

Non-staff costs

Capital financing

Restructure, training and conference

b

0%

c ad

c ba

0.0%

d

-8.7 <<

-10.0 <<

7.9

93.4

-27.3

66.1

Income and expenditure - Financing

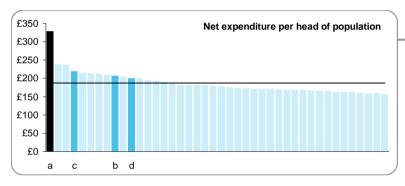
How much money does the local policing body receive in funding compared with others and from where? What is the level of council tax in the force and how does that compare with others?

2013/14, funding per head of population

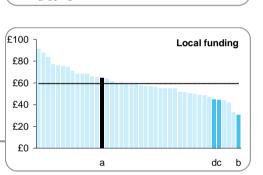
Central funding is broken down into formula-based funding*, and government grants, which are not formula based. Local funding is comprised of council tax, use of reserves and council tax support grants.

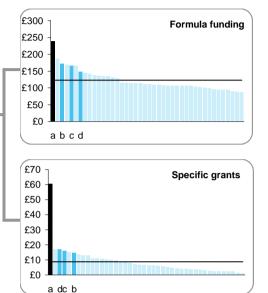
Note: forces in Wales did not receive an increase in government grant for agreeing to freeze or reduce council tax but did receive a four year grant from the Welsh Assembly Government for an additional 500 PCSOs across Wales.

To show a typical council tax payment in the force, Band D tax rates (from CIPFA estimates) have been included . The yield shows the amount, from every £1 of council tax collected, that goes to the local policing body.



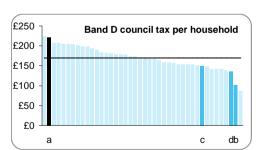
£350 £300 £250 £150 £150 £100 £50 £0 a bc d





Population 8,197k

	£m	£/head	Avera	ges	Diff**
	~	2/10/04	All	MSG	£m
Formula funding*	1,959.8	239.1	122.7	181.8	469.7
Specific grants	494.8	60.4	8.6	27.0	273.7
Council tax freeze grant	9.4	1.1	1.2	0.7	3.3
Central funding	2,464.0	300.6	132.5	209.5	746.8
Council tax support grant	0.0	0.0	5.2	5.2	-42.4
Council tax	557.1	68.0	54.3	41.1	220.4
Reserves	-27.3	-3.3	0.0	0.1	-27.8
Local funding	529.8	64.6	59.5	46.3	150.2
Net revenue expenditure	2,993.9	365.2	192.0	255.8	896.9
Reserves Local funding	-27.3 529.8	-3.3 64.6	0.0	0.1 46.3	-27.8 150.2



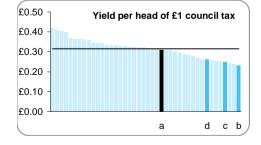
All

£170

Averages

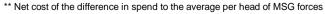
MSG

£152



Council tax	Yield of	Average	es
£/head	£1 c. tax	All	MSG
£68	8 £0.31	£0.32	£0.26

* Sum of police grant, non-domestic rates and revenue support grant



Source: POA estimates 2013/14

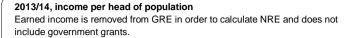
Metropolitan Police

Band D tax rate

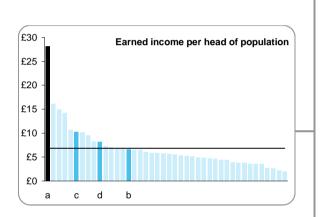
£220

Income and expenditure - Earned income

How much money does the force earn compared with others and from where does it receive it?



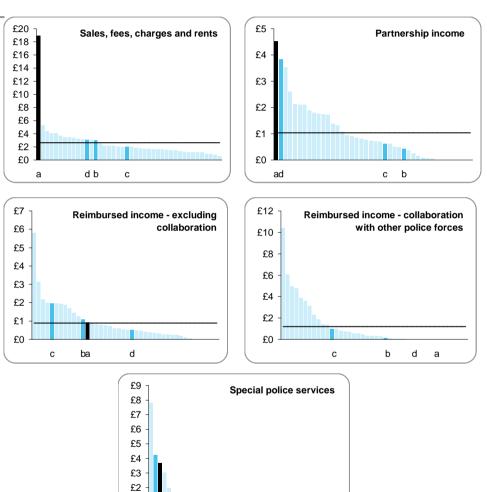
To compare forces, national policing functions have been excluded.



Population	8,197k					
			Avera	nges	Di	ff* £m
	£m	£/head	All	MSG	All	MSG
Sales, fees, charges and rents	155.0	18.9	2.6	6.8	133.4	99.5 <<
Reimbursed income						
- From collaboration	0.0	0.0	1.2	0.3	-9.9	-2.2
- Excluding collaboration	7.6	0.9	0.9	1.1	0.3	-1.6
Partnership income	37.1	4.5	1.0	2.4	28.5	17.8 <<
Special police services	30.2	3.7	0.8	2.4	23.4	10.2 <<
Interest	0.8	0.1	0.2	0.4	-1.0	-2.1
Total earned income	230.7	28.1	6.8	13.3	174.6	121.6 <<

* Net cost of the difference in earnings to the average per head of all/MSG forces.

Source: POA estimates 2013/14



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Metropolitan Police

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Income and expenditure - Funding trends

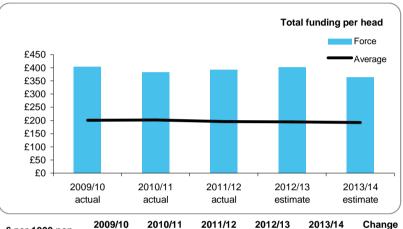
How has the local policing body's income changed over time compared with others?

2009/10 - 2011/12 actuals and estimates for 2012/13 - 2013/14

Please note that estimates of reserves are unreliable and that these figures are not adjusted for inflation. The change over time is, therefore, a nominal and not a real change.

The Band D council tax rates are from CIPFA estimates.

Note: change for 09/10 to 13/14 for reserves has not been given due to values crossing zero, with the potential for false negatives.



£ per 1000 pop	actual	actual	actual	estimate	estimate	09/10-13/14
Central funding*	320.8	305.8	306.7	315.2	299.5	-7%
Council tax freeze gra	ant				1.1	
Council tax support g	rant				0.0	
Council tax	80.8	78.8	83.7	84.8	68.0	-16%
Reserves	2.7	-1.6	2.1	2.8	-3.3	
Total funding	404.2	382.9	392.4	402.8	365.2	-10%

All Average	2009/10 actual	2010/11 actual	2011/12 actual	2012/13 estimate	2013/14 estimate	Change 09/10-13/14
Central funding*	145.1	148.0	143.7	133.4	131.3	-9%
Council tax freeze gra	nt				1.2	
Council tax support gr	ant				5.2	
Council tax	55.6	57.1	55.9	59.5	54.3	-2%
Reserves	0.4	-3.5	-4.2	1.3	0.0	
Total funding	201.1	201.6	195.4	194.2	192.0	-5%
Band D tax rate	£224	£217	£228	£228	£220	
Average	£158	£163	£164	£167	£170	

* Here, central funding does not include council tax freeze grant since that features in 2013/14 only.

Source: POA data

Income and expenditure - Total costs by function

How does the force apportion its spend across the different functions compared with others? How has this changed since last year?

Population	8,197k

	Budgeted	Spend per	head, £	Diff f	rom	% of total**		% Officers***	
	spend £m	Force	MSG Av	MSG £m*	Last year	Force	MSG Av	Force	MSG Av
Neighbourhood policing	198.3	24.2	36.0	-97.1	-5.6	8%	16%	68%	73%
Incident (response) management	357.0	43.6	30.0	110.7	1.0	14%	13%	100%	99%
Local investigation/prisoner processing	206.2	25.2	19.0	50.1	2.5	8%	8%	99%	96%
Other local policing	131.1	16.0	10.3	46.4	-3.8	5%	5%	65%	63%
Local policing	892.6	108.9	95.5	110.1	-5.9	34%	42%	85%	85%
Dealing with the public	143.1	17.5	13.6	31.8	-1.7	5%	6%	36%	32%
Road policing	44.7	5.5	5.2	2.1	-0.6	2%	2%	74%	73%
Operational support	140.1	17.1	10.6	53.1	-0.3	5%	5%	83%	83%
Intelligence	119.9	14.6	10.1	36.9	0.1	5%	4%	70%	63%
Investigations	298.4	36.4	23.7	104.0	-1.2	11%	10%	86%	84%
Investigative support	75.2	9.2	6.5	22.3	-1.5	3%	3%	0%	4%
Custody	50.6	6.2	5.2	7.7	1.6	2%	2%	49%	52%
Other criminal justice arrangements	110.5	13.5	8.3	42.5	-3.3	4%	4%	28%	12%
Criminal justice arrangements	161.1	19.7	13.5	50.2	-1.6	6%	6%	34%	28%
ICT	192.6	23.5	11.6	97.6	0.6	7%	5%	0%	0%
Human resources	37.2	4.5	2.5	16.8	-6.2	1%	1%	23%	7%
Training	45.8	5.6	3.3	18.6	1.8	2%	1%	65%	65%
Other support functions	446.5	54.5	32.6	179.4	-1.6	17%	14%	21%	17%
Support functions	722.2	88.1	50.0	312.4	-5.5	28%	22%	15%	13%
Police and Crime Commissioner	9.7	1.2	0.9	2.3	-3.4	0%	0%	0%	0%
Total exc national policing and central costs	2,607.1	318.1	229.6	725.2	-21.6	100%	100%	56%	57%
National policing	305.6	37.3	17.2	164.5	-16.4				
Central costs	81.1	9.9	9.0	7.3	0.4				
Total	2,993.9	365.2	255.8	896.9	-37.6				

Note that workforce under the heading of 'local investigation' are included within 'local policing' not 'investigation' as in POA

* Net cost of the difference in spend to the average per head of MSG forces.

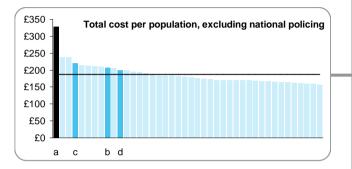
** Percentage of budgeted spend (excluding on national policing and central costs) by function

*** Cost of police officers as % of total gross cost by function

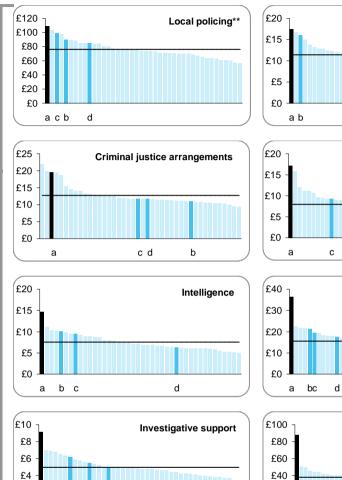
Source: POA estimates 2012/13 and 2013/14

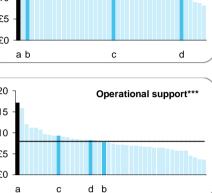
Income and expenditure - NRE by function - Summary

What does the force spend across the different functions compared with others?

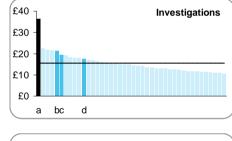


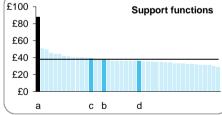
Population	8,197k					
			Avera	ages	Diff*	£m
	£m	£/head	All	MSG	All	MSG
Local policing**	892.6	108.9	75.9	95.5	270.4	110.1 <<
Dealing with the public	143.1	17.5	11.4	13.6	49.6	31.8 <<
Criminal justice arrangements	161.1	19.7	12.7	13.5	56.7	50.2 <<
Road policing	44.7	5.5	5.4	5.2	0.2	2.1
Operational support***	140.1	17.1	8.0	10.6	74.8	53.1 <<
Intelligence	119.9	14.6	7.6	10.1	57.8	36.9 <<
Investigations	298.4	36.4	15.5	23.7	171.0	104.0 <<
Investigative support	75.2	9.2	5.0	6.5	34.4	22.3 <<
Support functions	722.2	88.1	38.1	50.0	409.7	312.4 <<
Police and Crime Commissioner	9.7	1.2	1.3	0.9	-0.6	2.3
Central costs	81.1	9.9	6.5	9.0	28.2	7.3
Total exc national policing	2,688.2	328.0	187.4	238.6	1,152.2	732.4 <<





Dealing with the public





* Net cost of the difference in spend to the average per head of all/MSG forces.

** Note that workforce under the heading of 'local investigation' are included within 'local policing' and not 'investigation' as in POA.

*** Note that this is the POA category, not the workforce descriptor used in Policing in Austerity: Rising to the Challenge (July 2013).

Source: POA estimates 2013/14

£2

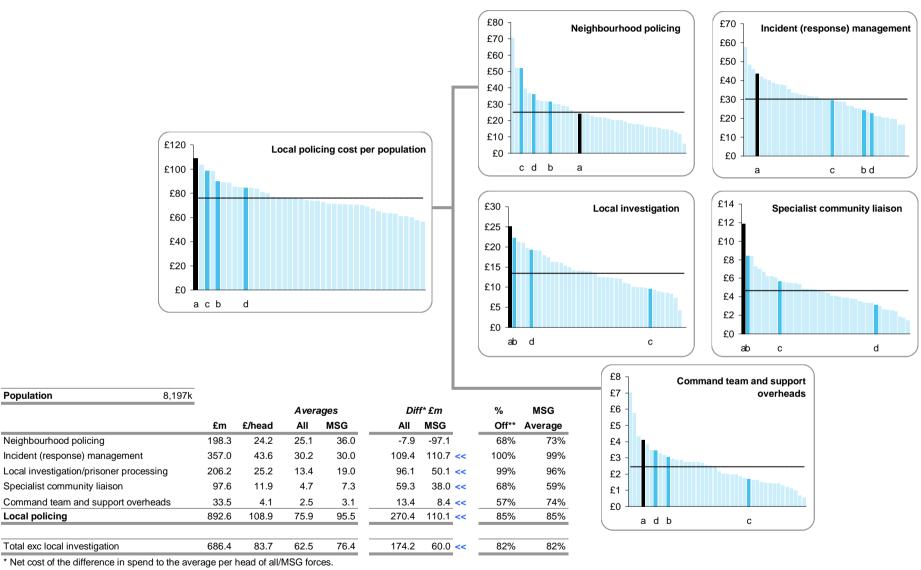
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Income and expenditure - NRE by function - Local policing (including local investigation/prisoner processing)

What does the force spend on the different areas within local policing compared with others?



** Officer salaries and overtime as % of gross expenditure

Source: POA estimates 2013/14

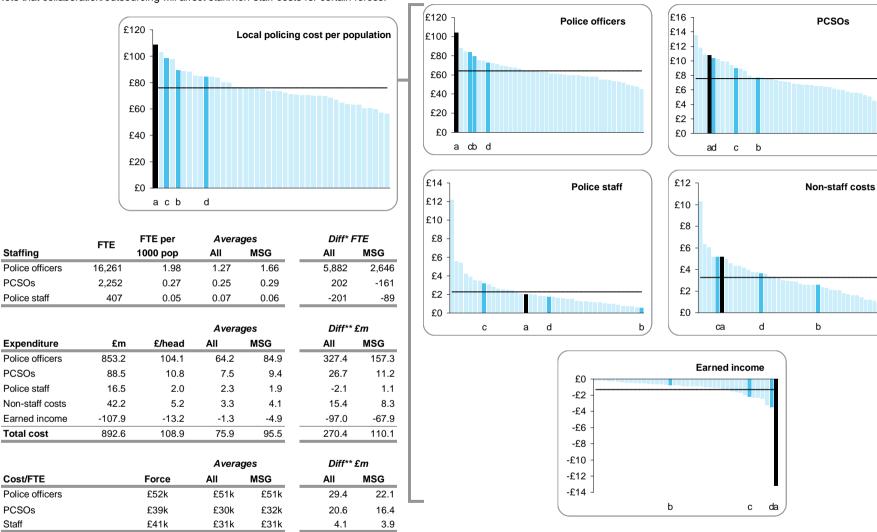
Population

Local policing

Neighbourhood policing

Income and expenditure - NRE by function - Local policing (including local investigation/prisoner processing) - Use of resources

How does the force spend its money within local policing compared with others? Note that collaboration/outsourcing will affect staff/non-staff costs for certain forces.



* Net difference in the number of staff/officers compared to if the force had the average number of FTEs per head of all/MSG forces

** Net cost of the difference in spend to the average per head of all/MSG forces.

Source: POA estimates 2013/14

Staffing

PCSOs

PCSOs

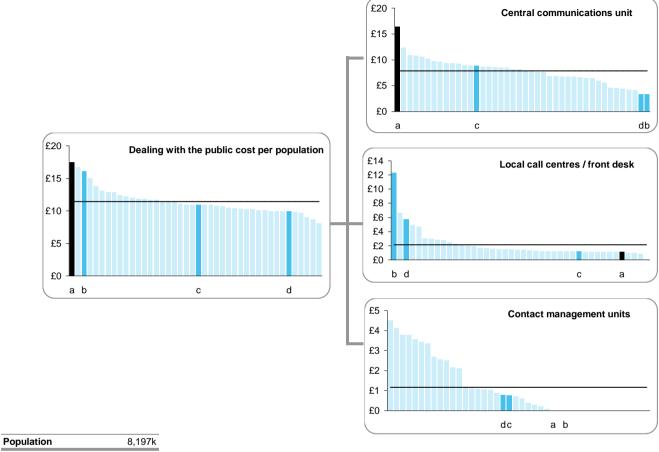
Cost/FTE

PCSOs

Staff

Income and expenditure - NRE by function - Dealing with the public

How does the force spend its money within dealing with the public compared with others?



			Averages				
	£m	£/head	All	MSG			
Central communications unit	134.3	16.4	7.8	8.0			
Local call centres/front desk	8.8	1.1	2.1	5.1			
Contact management units	0.0	0.0	1.2	0.4			
Command team and support	0.0	0.0	0.3	0.1			
Dealing with the public	143.1	17.5	11.4	13.6			

Diff	Diff* £m		%	MSG
All	MSG		Officer**	Average
70.0	68.7	<<	38%	24%
-8.8	-32.6	<<	2%	19%
-9.5	-3.2		0%	40%
-2.1	-1.1		n/a	50%
49.6	31.8	<<	36%	32%

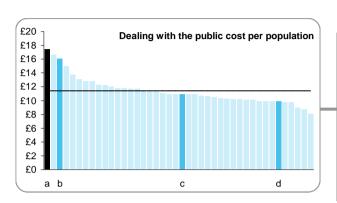
* Net cost of the difference in spend to the average per head of all/MSG forces.

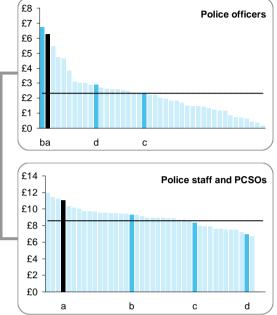
** Officer salaries and overtime as % of gross expenditure

Income and expenditure - NRE by function - Dealing with the public - Use of resources

How does the force spend its money within dealing with the public compared with others?

Note that collaboration/outsourcing will affect staff/non-staff costs for certain forces.





	FTE	FTE per		ages	Diff* FTE		
Staffing	FIL	1000 рор	All	MSG	All	MSG	
Police officers	761	0.09	0.04	0.08	427	92	
PCSOs	0	0.00	0.00	0.00	0	0	
Police staff	2,056	0.25	0.26	0.26	-103	-47	
		Averages		Diff*	*£m		
Expenditure	£m	£/head	All	MSG	All	MSG	
Police officers	51.3	6.3	2.3	4.5	32.3	14.1	
Police staff and PCSOs	90.6	11.1	8.6	8.9	20.4	17.5	
Non-staff costs	1.2	0.1	0.6	0.1	-3.5	-0.1	
Earned income	0.0	0.0	0.0	0.0	0.3	0.2	
Total cost	143.1	17.5	11.4	13.6	49.6	31.8	

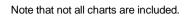
	Averages				*£m
Cost/FTE	Force	All	MSG	All	MSG
Police officers	£67k	£57k	£56k	8.0	9.0
Police staff and PCSOs	£44k	£33k	£35k	23.8	19.2

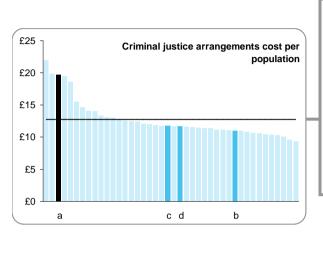
* Net difference in the number of staff/officers compared to if the force had the average number of FTEs per head of all/MSG forces.

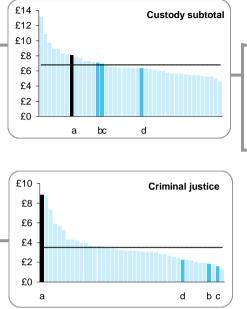
** Net cost of the difference in spend to the average per head of all/MSG forces.

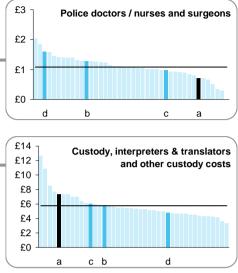
Income and expenditure - NRE by function - Criminal justice arrangements

What does the force spend on the different areas within criminal justice arrangements compared with others?









Population	8,197k

	_		Aver	ages	Diff*		m	%	MSG
	£m	£/head	All	MSG	All		MSG	Off**	Average
Custody	50.6	6.2	5.2	5.2	8	.3	7.7	49%	52%
Police doctors / nurses and surgeons	5.9	0.7	1.1	1.1	-2	.9	-3.5	0%	0%
Interpreters and translators	9.0	1.1	0.3	0.6	6	.6	4.3	2%	0%
Other custody costs	0.8	0.1	0.3	0.2	-1	.5	-0.5	0%	4%
Custody subtotal	66.3	8.1	6.8	7.1	10	.4	8.0	37%	38%
Criminal justice	72.7	8.9	3.5	3.6	43	.9	42.8 <<	42%	24%
Police national computer	14.2	1.7	1.1	1.4	5	.2	3.1	1%	0%
Criminal records bureau	-1.5	-0.2	0.3	0.3	-4	.0	-4.3	1%	1%
Property officer / stores	4.3	0.5	0.3	0.3	2	.0	2.2	7%	2%
Coroner assistance	3.3	0.4	0.2	0.4	1	.6	0.2	3%	14%
Fixed penalty scheme	1.8	0.2	0.2	0.3	-0	.1	-0.4	7%	2%
Command team and support	0.0	0.0	0.3	0.2	-2	.1	-1.4	n/a	56%
Criminal justice arrangements	161.1	19.7	12.7	13.5	56	.7	50.2 <<	34%	28%

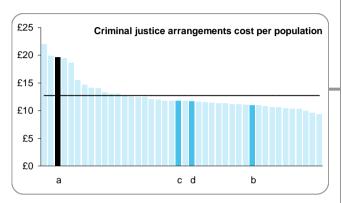
* Net cost of the difference in spend to the average per head of all/MSG forces.

** Officer salaries and overtime as % of gross expenditure

Income and expenditure - NRE by function - Criminal justice arrangements - Use of resources

How does the force spend its money within criminal justice arrangements compared with others?

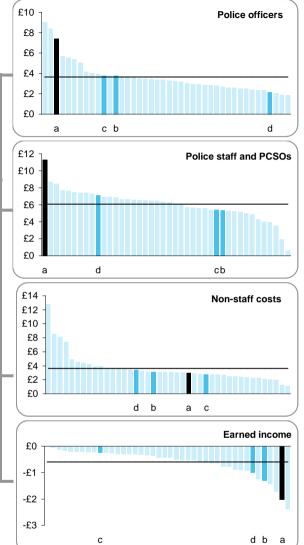
Note that collaboration/outsourcing will affect staff/non-staff costs for certain forces.



	FTE FTE per Averages		ages	Diff*	FTE	
Staffing	FIE	1000 рор	All	MSG	All	MSG
Police officers	830	0.10	0.06	0.06	324	299
PCSOs	3	0.00	0.00	0.00	2	2
Police staff	2,583	0.32	0.21	0.23	851	680
		Averages		ages	Diff** £m	
Expenditure	£m	£/head	All	MSG	All	MSG
Police officers	60.8	7.4	3.7	4.3	30.9	25.7
Police staff and PCSOs	92.5	11.3	6.1	7.3	42.7	32.6
Non-staff costs	24.5	3.0	3.6	3.1	-5.2	-0.8
Earned income	-16.6	-2.0	-0.6	-1.1	-11.7	-7.3
Total cost	161.1	19.7	12.7	13.5	56.7	50.2
			Averages		Diff*'	£m
Cost/FTE		Force	All	MSG	All	MSG

£73k

£36k



* Net difference in the number of staff/officers compared to if the force had the average number of FTEs per head of all/MSG forces.

£66k

£31k

11.7

18.3

5.9

11.2

£59k

£29k

** Net cost of the difference in spend to the average per head of all/MSG forces.

Source: POA estimates 2013/14

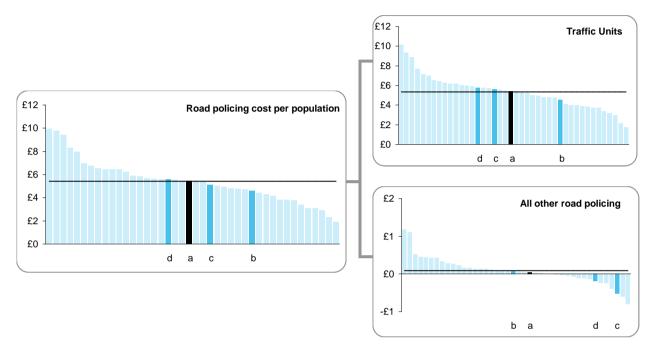
Police officers

Police staff and PCSOs

Income and expenditure - NRE by function - Road policing

What does the force spend on the different areas within road policing compared with others?

Note that not all charts are included.



Population	8,197k								
				Aver	ages	Diff*	£m	%	MSG
	£	m	£/head	All	MSG	All	MSG	 Off**	Average
Traffic Units	4	4.5	5.4	5.3	5.3	0.6	0.6	90%	90%
Traffic wardens / PCSOs - Traffic		0.0	0.0	0.0	0.1	-0.1	-1.0	n/a	0%
Vehicle Recovery		0.5	0.1	0.0	0.0	0.4	0.8	4%	1%
Casualty Reduction Partnership	-	0.2	0.0	0.0	-0.3	-0.2	1.8	13%	12%
Command Team and Support		0.0	0.0	0.1	0.0	-0.6	-0.2	 n/a	50%
Road policing	4	4.7	5.5	5.4	5.2	0.2	2.1	74%	73%

* Net cost of the difference in spend to the average per head of all/MSG forces.

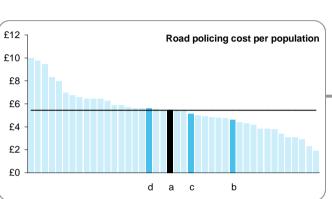
** Officer salaries and overtime as % of gross expenditure

Source: POA estimates 2013/14

Income and expenditure - NRE by function - Road policing - Use of resources

How does the force spend its money within road policing compared with others?

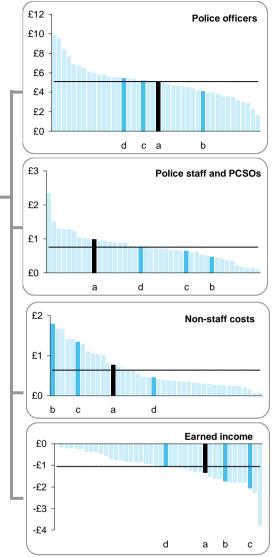
Note that collaboration/outsourcing will affect staff/non-staff costs for certain forces.



	FTE	FTE per	per Averages		Diff* FTE		
Staffing	FIE	1000 рор	All	MSG	All	MSG	
Police officers	671	0.08	0.10	0.09	-122	-98	
PCSOs	0	0.00	0.00	0.00	-3	-27	
Police Staff	200	0.02	0.02	0.02	4	54	

			Avera	iges	Diff** £m		
Expenditure	£m	£/head	All	MSG	All	MSG	
Police officers	41.3	5.0	5.1	4.9	-0.4	0.9	
Police staff and PCSOs	8.0	1.0	0.8	0.7	1.8	2.2	
Non-staff costs	6.3	0.8	0.6	1.1	1.0	-2.6	
Earned income	-10.8	-1.3	-1.1	-1.5	-2.2	1.7	
Total cost	44.7	5.5	5.4	5.2	0.2	2.1	

		Averages		Diff** :	£m
Cost/FTE	Force	All	MSG	All	MSG
Police officers	£62k	£53k	£53k	6.0	6.0
Police staff and PCSOs	£40k	£31k	£33k	1.8	1.3



* Net difference in the number of staff/officers compared to if the force had the average number of FTEs per head of all/MSG forces.

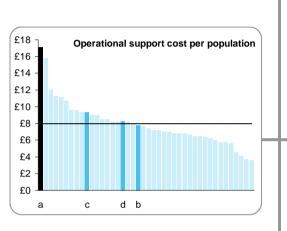
** Net cost of the difference in spend to the average per head of all/MSG forces.

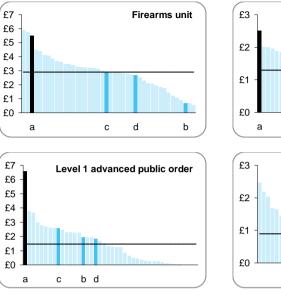
Source: POA estimates 2013/14

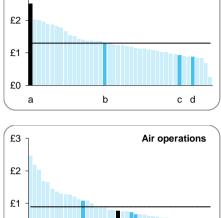
Income and expenditure - NRE by function - Operational support

What does the force spend on the different areas within operational support compared with others?

Note that not all charts are included and that operational support used here is the POA cateogry, not the workforce descriptor used in HMIC's *Policing in Austerity: Rising to the Challenge* (July 2013).







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Dogs section

	£1.4 £1.2	Central operations command team and support overheads
	£1.0 -	
	£0.8 -	
	£0.6 -	
	£0.4 -	
	£0.2 -	
%	£0.0 ⊥	
%		d bca
%		

Population	8,197k									
				Avera	ges	Di	ff* £m		%	MSG
		£m	£/head	All	MSG	A	I MSG		Off**	Average
Firearms unit		45.0	5.5	2.9	2.9	21.	3 20.	9 <<	88%	88%
Dogs section		20.5	2.5	1.3	1.4	9.	99.	0 <<	80%	84%
Lev 1 adv public order		53.8	6.6	1.5	3.2	41.	8 27.	5 <<	91%	96%
Air operations		6.3	0.8	0.9	0.8	-1.	1 -0.	4	22%	18%
Civil contingencies		1.9	0.2	0.6	0.7	-2.	9 -3.	5	88%	86%
Specialist terrain		4.6	0.6	0.1	0.2	3.	6 3.	1	95%	43%
Mounted police		10.9	1.3	0.2	0.6	9.	5 5.	7 <<	73%	55%
Airports and ports policing unit		-5.0	-0.6	0.1	0.3	-5.	5 -7.	7	78%	64%
Command team and support		2.1	0.3	0.5	0.4	-1.	8 -1.	4	57%	73%
Operational support		140.1	17.1	8.0	10.6	74.	8 53.	1 <<	83%	83%

* Net cost of the difference in spend to the average per head of all/MSG forces.

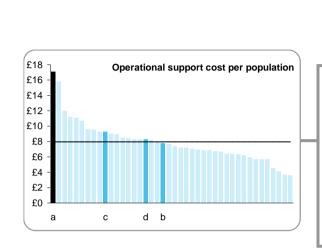
** Officer salaries and overtime as % of gross expenditure

Source: POA estimates 2013/14

Income and expenditure - NRE by function - Operational support - Use of resources

How does the force spend its money within operational support compared with others?

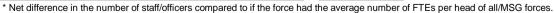
Note that collaboration/outsourcing will affect staff/non-staff costs for certain forces.



	FTE	FTE per Averag		ages	Diff*	FTE	
Staffing	FIE	1000 рор	All	MSG	All	MSG	
Police officers	2,098	0.26	0.13	0.18	1,045	615	
PCSOs	33	0.00	0.00	0.00	29	17	
Police staff	327	0.04	0.01	0.02	236	149	

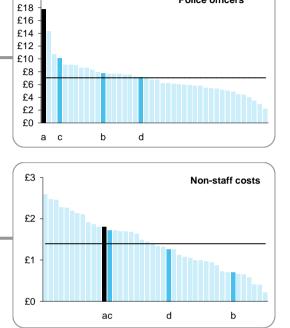
			Averages		Diff**	£m
Expenditure	£m	£/head	All	MSG	All	MSG
Police officers	146.0	17.8	7.0	10.7	88.4	58.3
Police staff and PCSOs	15.0	1.8	0.4	0.9	11.6	7.9
Non-staff costs	14.7	1.8	1.4	1.4	3.3	3.5
Earned income	-35.6	-4.3	-0.9	-2.3	-28.4	-16.6
Total cost	140.1	17.1	8.0	10.6	74.8	53.1

		Averages		Diff** £m		
Cost/FTE	Force	All	MSG	All	MSG	
Police officers	£70k	£55k	£59k	31.2	21.9	
Police staff and PCSOs	£42k	£36k	£37k	2.1	1.9	



** Net cost of the difference in spend to the average per head of all/MSG forces.

Source: POA estimates 2013/14

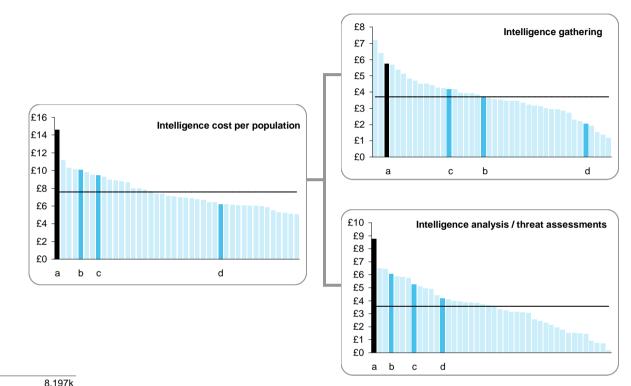


Police officers

£20

Income and expenditure - NRE by function - Intelligence

What does the force spend on the different areas within intelligence compared with others?



Population	8,197k								
			Averages		Diff* £m		%		MSG
	£m	£/head	All	MSG	All	MSG		Off**	Average
Intelligence gathering	47.2	2. 5.8	3.7	3.9	16.8	3 15.0	~	76%	73%
Intelligence analysis / threat assessme	ents 72.0	8.8	3.6	6.1	42.8	3 22.2	<<	67%	58%
Command team and support	0.7	0.1	0.3	0.1	-1.8	3 -0.4		43%	53%
Intelligence	119.9	14.6	7.6	10.1	57.8	3 36.9	~~	70%	63%

* Net cost of the difference in spend to the average per head of all/MSG forces.

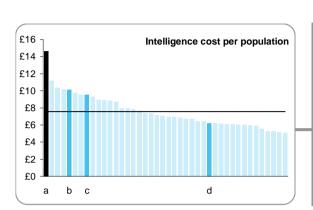
** Officer salaries and overtime as % of gross expenditure

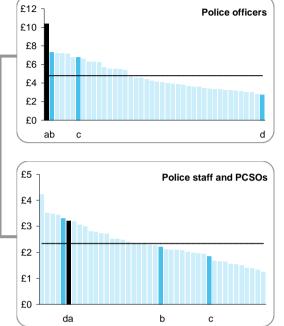
Source: POA estimates 2013/14

Income and expenditure - NRE by function - Intelligence - Use of resources

How does the force spend its money within intelligence compared with others?

Note that collaboration/outsourcing will affect staff/non-staff costs for certain forces.





	FTE	FTE per Averages		Diff*	FTE	
Staffing	r i E	1000 рор	All	MSG	All	MSG
Police officers	1,320	0.16	0.09	0.12	591	324
PCSOs	0	0.00	0.00	0.00	0	0
Police staff	606	0.07	0.07	0.08	-4	-40

			Avera	iges	Diff** £m		
Expenditure	£m	£/head	All	MSG	All	MSG	
Police officers	85.1	10.4	4.8	6.8	46.0	29.5	
Police staff and PCSOs	26.2	3.2	2.3	2.6	7.1	4.6	
Non-staff costs	10.3	1.3	0.7	0.9	4.4	3.2	
Earned income	-1.8	-0.2	-0.3	-0.2	0.4	-0.3	
Total cost	119.9	14.6	7.6	10.1	57.8	36.9	

		Diff**	£m		
Cost/FTE	Force	All	MSG	All	MSG
Police officers	£65k	£54k	£56k	14.2	11.4
Police staff and PCSOs	£43k	£31k	£34k	7.2	5.9

* Net difference in the number of staff/officers compared to if the force had the average number of FTEs per head of all/MSG forces.

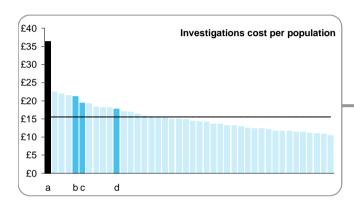
** Net cost of the difference in spend to the average per head of all/MSG forces.

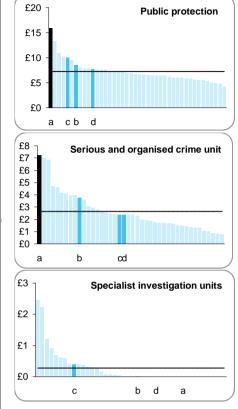
Source: POA estimates 2013/14

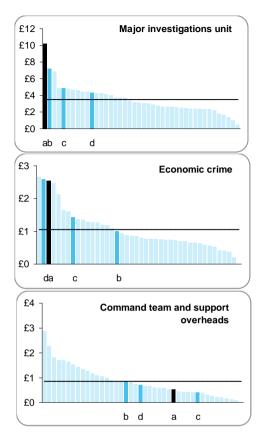
Income and expenditure - NRE by function - Investigations (excluding local investigation/prisoner processing)

What does the force spend on the different areas within investigations compared with others?

Note that local investigation/prisoner processing is under local policing.







Population	8,197k						_			
				A ve	Averages		Diff* £m		%	Average
		£m	£/head	All	MSG		All	MSG	Off**	MSG
Public protection		130.1	15.9	7.2	10.5		70.9	43.9 <<	90%	88%
Major investigations unit		83.8	10.2	3.5	6.7		55.3	29.3 <<	82%	79%
Serious and organised crime unit		59.3	7.2	2.7	3.9		37.6	27.1 <<	88%	85%
Economic crime		20.9	2.6	1.1	1.9		12.3	5.4 <<	84%	69%
Specialist investigation units		0.0	0.0	0.3	0.1		-2.3	-0.8	n/a	36%
Command team and support overheads	S	4.2	0.5	0.8	0.6		-2.7	-0.8	40%	67%
Investigations		298.4	36.4	15.5	23.7		171.0	104.0 <<	86%	84%

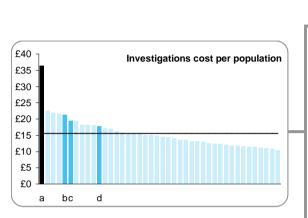
* Net cost of the difference in spend to the average per head of all/MSG forces.

** Officer salaries and overtime as % of gross expenditure

Source: POA estimates 2013/14

Income and expenditure - NRE by function - Investigations (excluding local investigation/prisoner processing) - Use of resources How does the force spend its money within investigations compared with others?

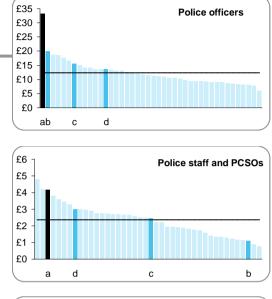
Note that collaboration/outsourcing will affect staff/non-staff costs for certain forces.

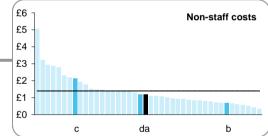


	ETE	FTE per		ages	Diff* FTE		
Staffing	FIE	1000 pop	All	MSG	All	MSG	
Police officers	4,056	0.49	0.22	0.36	2,290	1,117	
PCSOs	0	0.00	0.00	0.00	0	0	
Police staff	897	0.11	0.08	0.08	266	235	
			Averages		Diff**	£m	

Expenditure	£m	£/head	All	MSG	All	MSG
Police officers	271.7	33.1	12.3	20.5	170.7	103.5
Police staff and PCSOs	34.1	4.2	2.4	2.7	14.8	12.2
Non-staff costs	9.8	1.2	1.4	1.3	-1.7	-0.9
Earned income	-17.3	-2.1	-0.5	-0.8	-12.8	-10.7
Total cost	298.4	36.4	15.5	23.7	171.0	104.0

	Averages		ges	Diff** £m		
Cost/FTE	Force	All	MSG	All	MSG	
Police officers	£67k	£57k	£57k	39.7	39.5	
Police staff and PCSOs	£38k	£31k	£33k	6.7	4.3	





* Net difference in the number of staff/officers compared to if the force had the average number of FTEs per head of all/MSG forces.

** Net cost of the difference in spend to the average per head of all/MSG forces.

Income and expenditure - NRE by function - Investigative support

£10

£9

£8

£7

£6 £5

£4

£3 £2

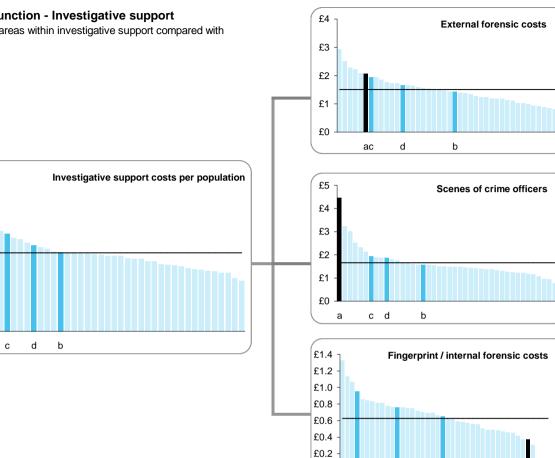
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What does the force spend on the different areas within investigative support compared with others?

Note that not all charts are included.



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Population 8,	197k									
				Aver	ages	Diff*	£m		%	MSG
	£n	n	£/head	All	MSG	 All	MSG	_	Off**	Average
External forensic costs	17	.0	2.1	1.5	1.8	4.7	2.4		0%	0%
Scenes of crime officers	36	.6	4.5	1.7	2.5	23.0	16.4	<<	1%	0%
Fingerprint/internal forensic	3	.0	0.4	0.6	0.7	-2.1	-2.6		0%	0%
Photographic image recover	y 0	.0	0.0	0.3	0.2	-2.2	-1.7		n/a	4%
Other forensic services	16	.1	2.0	0.8	1.2	9.6	6.2	<<	0%	15%
Command team and suppor	t 2	.6	0.3	0.1	0.1	1.4	1.6		3%	1%
Investigative support	75	.2	9.2	5.0	6.5	34.4	22.3	<<]	0%	4%

* Net cost of the difference in spend to the average per head of all/MSG forces.

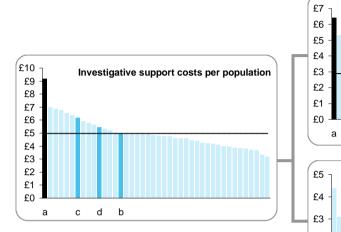
** Officer salaries and overtime as % of gross expenditure

Source: POA estimates 2013/14

Income and expenditure - NRE by function - Investigative support - Use of resources

How does the force spend its money within investigative support compared with others?

Note that collaboration/outsourcing will affect staff/non-staff costs for certain forces.



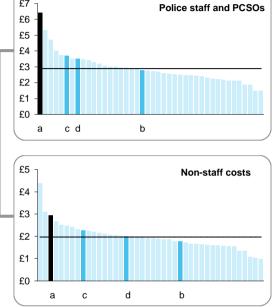
	FTE	FTE per	Avera	Averages		Diff* FTE		
Staffing	FIE	1000 рор	All	MSG	All	MSG		
Police officers	4	0.00	0.00	0.00	-32	-28		
PCSOs	0	0.00	0.00	0.00	0	0		
Police staff	962	0.12	0.08	0.10	327	178		

			Averages			** £m
Expenditure	£m	£/head	All	MSG	All	MSG
Police officers	0.3	0.0	0.2	0.2	-1.7	-1.3
Police staff and PCSOs	52.5	6.4	2.9	4.1	28.8	19.0
Non-staff costs	24.1	2.9	2.0	2.2	7.9	5.7
Earned income	-1.6	-0.2	-0.1	-0.1	-0.6	-1.1
Total cost	75.2	9.2	5.0	6.5	34.4	22.3

		Averages			£m
Cost/FTE	Force	All	MSG	All	MSG
Police officers	£66k	£54k	£48k	0.1	0.1
Police staff and PCSOs	£55k	£37k	£43k	16.5	11.4

* Net difference in the number of staff/officers compared to if the force had the average number of FTEs per head of all/MSG forces.

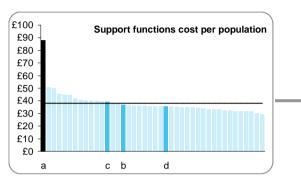
** Net cost of the difference in spend to the average per head of all/MSG forces.



Income and expenditure - NRE by function - Support functions

What does the force spend on the different areas within support functions compared with others?

See page 37 for more details.



£7 _]	Fleet services
£6 -	
£5 -	
£4 -	-
£3 -	lillinn.
£2 -	
£1 -	
£0 🔟	

Estates / central building

£30

£25

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£15

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£0

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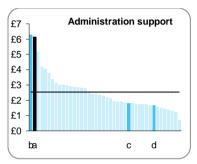
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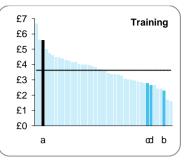
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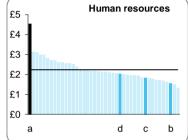
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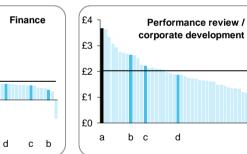


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£25 -

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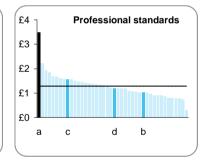
£15

£10

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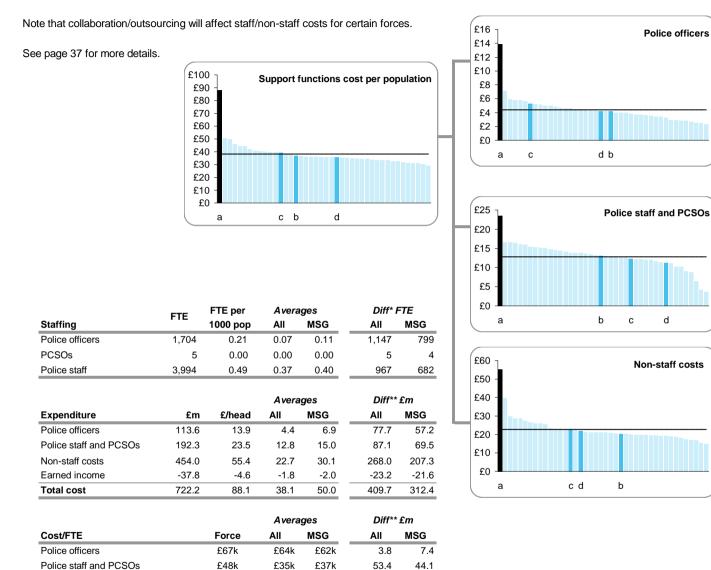
Population 8	197k						
				Aver	ages	Di	iff* £m
		£m	£/head	All	MSG	All	MSG
Estates / central building		216.5	26.4	9.0	14.9	143.0	94.6 <<
ICT		192.6	23.5	8.6	11.6	122.0	97.6 <<
Training		45.8	5.6	3.6	3.3	16.0	18.6 <<
Fleet services		47.0	5.7	3.6	4.0	17.9	14.1 <<
Administration support		50.5	6.2	2.5	4.0	29.7	17.9 <<
Human resources		37.2	4.5	2.2	2.5	18.9	16.8 <<
Finance		24.4	3.0	1.3	1.4	14.0	12.7 <<
Performance review		30.1	3.7	2.0	2.6	13.5	8.8 <<
Professional standards		28.6	3.5	1.3	1.8	18.0	13.7 <<
All other support function	s	49.5	6.0	4.0	3.9	16.6	17.6 <<
Support functions		722.2	88.1	38.1	50.0	409.7	312.4 <<

* Net cost of the difference in spend to the average per head of all/MSG forces.

Source: POA estimates 2013/14

Income and expenditure - NRE by function - Support functions - Use of resources

How does the force spend its money within support functions compared with others?



* Net difference in the number of staff/officers compared to if the force had the average number of FTEs per head of all/MSG forces.

** Net cost of the difference in spend to the average per head of all/MSG forces.

Income and expenditure - NRE by function -Support functions - Use of resources (2)

2013/14 estimates

These charts provide a detailed breakdown of support service functions as a cost per FTE and a percentage of total NRE.

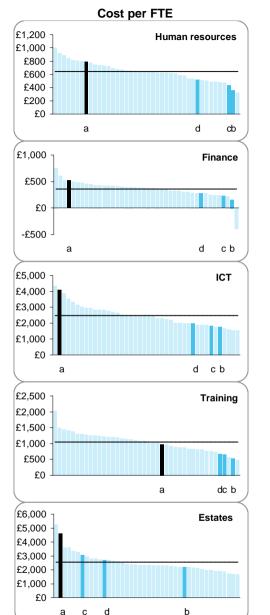
Note that collaboration/outsourcing will affect staff/non-staff costs for certain forces.

POA 2013/14 estimates
(including national policing functions)

(· · · · · · · · · · · · · · · · · · ·	
Total FTE	46,968 (Officers, staff and PCSOs)	
Officer FTE	31,209	
Total NRF (fm)	2993 9	

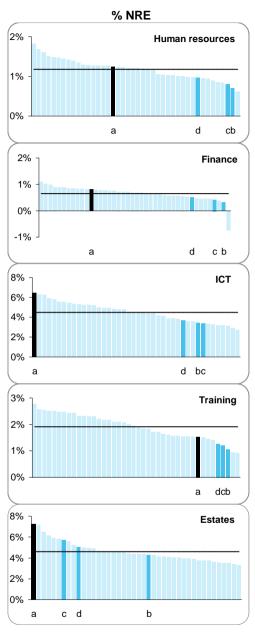
	Cost £m	per FTE	All Avg	Diff* £m
Human resources	37.2	£793	£646	6.9
Finance	24.4	£519	£360	7.5
ICT	192.6	£4,101	£2,474	76.4
Training	45.8	£975	£1,050	-3.5
Estates	216.5	£4,610	£2,547	96.9

	% NRE	All Avg	Diff* £m
Human resources	1.2%	1.2%	2.0
Finance	0.8%	0.7%	4.9
ICT	6.4%	4.5%	58.5
Training	1.5%	1.9%	-11.3
Estates	7.2%	4.6%	78.9



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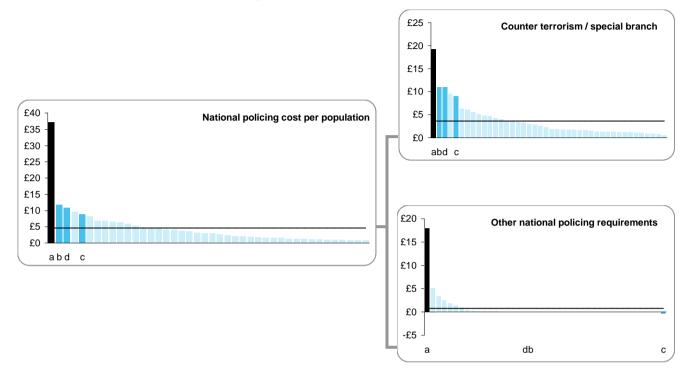
* Net cost of the difference in spend to the average per head of all forces.

Source: POA estimates 2013/14

Metropolitan Police

Income and expenditure - NRE by function - National policing

What does the force spend on the different areas within national policing compared with others?



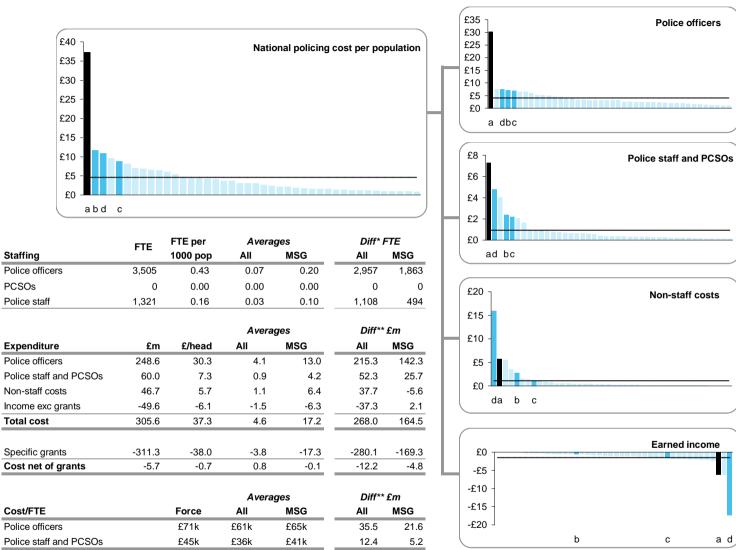
Population 8,	197k							
			Avera	ages	Diff*	£m	%	MSG
	£m	£/head	All	MSG	All	MSG	Off**	Average
Counter terrorism/special branch	157.7	19.2	3.6	12.6	128.0	54.9	<< 68%	65%
Other national policing requirement	nts 147.0	17.9	0.8	4.4	140.4	111.0 <	<< 73%	34%
Hosting national services	1.2	0.1	0.0	0.2	1.0	-0.7	34%	10%
Secondments (out of force)	0.0	0.0	0.1	0.0	-0.5	-0.2	n/a	68%
ACPO projects / initiatives	-0.2	-0.0	0.1	0.0	-1.0	-0.4	8%	2%
National policing	305.6	37.3	4.6	17.2	268.0	164.5	<< 70%	56%
Specific grants	-311.3	-38.0	-3.8	-17.3	-280.1	-169.3 <	<<	
Cost net of grants	-5.7	-0.7	0.8	-0.1	-12.2	-4.8	<<	

TNet cost of the difference in spend to the average per head of all/MSG forces.

** Officer salaries and overtime as % of gross expenditure

Income and expenditure - NRE by function - National policing - Use of resources

How does the force spend its money within national policing compared with others?

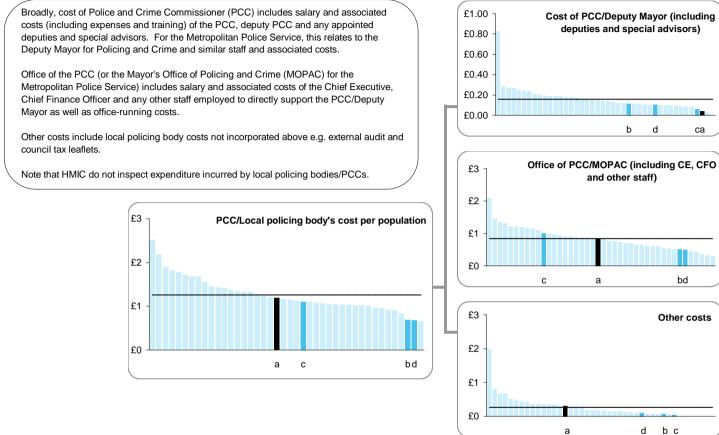


* Net difference in the number of staff/officers compared to if the force had the average number of FTEs per head of all/MSG forces.

** Net cost of the difference in spend to the average per head of all/MSG forces.

Income and expenditure - NRE by function - Police and Crime Commissioner/Local policing bodies

What is the expenditure of the local policing body on its own office?



Population	8,197k						
				Ave	rages	Diff	*£m
		£m	£/head	All	MSG	All	MSG
Cost of PCC/Deputy Mayor for Policing	and Crime	0.34	0.04	0.16	0.08	-0.96	-0.30
Office of PCC/MOPAC		6.90	0.84	0.84	0.71	0.04	1.08
Other costs		2.50	0.31	0.26	0.13	0.34	1.48
PCC/Local policing body		9.75	1.19	1.26	0.91	-0.58	2.26

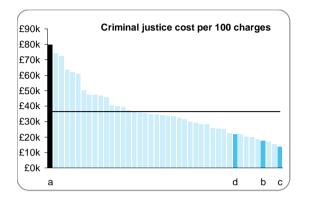
* Net cost of the difference in spend to the average per head of all/MSG forces.

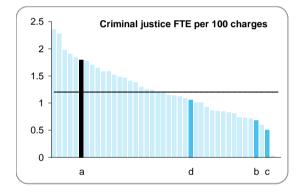
Income and expenditure - Criminal justice costs

How much does the force spend per charge compared with others? What is the size of its workforce that deals with criminal justice?

These charts show the NRE cost of criminal justice (as opposed to criminal justice arrangements) per 100 charges. FTE within the criminal justice function is then shown per 100 charges.

Note that charges data is from 2012/13 whereas FTE and cost figures are from 2013/14 estimates.





Charges	90,979					
		Per 100 Averages		MSG Diff		
	Force	charges	All	MSG	MISG DIII	
Criminal justice FTE	1,634	1.8	1.2	1.0	717	*
Criminal justice cost	£72.7m	£80k	£36k	£33k	£42.4m	**

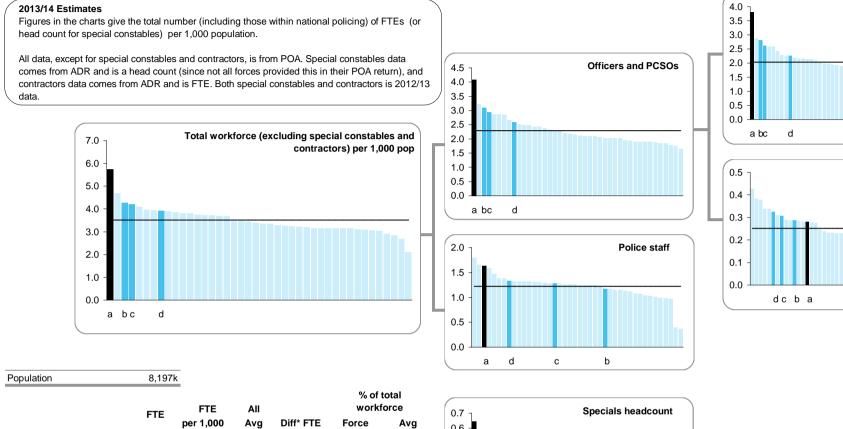
* Net difference in the number of FTEs compared to if the force had the average number of FTEs per head of MSG forces

** Net cost of the difference in spend to the average per head of all/MSG forces.

Source: POA estimates 2013/14 (costs/FTE) and Home Office Crime Statistics 2012/13 (charges)

Workforce - Summary

How big is the force's workforce compared with others? What is the number of officers, staff, PCSOs and special constables per 1,000 population?



Avg 0.6 2.04 14,508 66% 58% 0.5 0.25 236 5% 7% 0.4 2.29 14,744 71% 65% 0.3 0.2 1.22 3,466 29% 35% 0.1 3.51 100% 100% 18,210 0.0 а 2,834 0.30

* Net difference in the number of officers compared to if the force had the average number of FTEs per head of all forces

0.05

-385

Source: POA estimates 2013/14, ADR 502 for special constables headcount and contractors FTE 2012/13.

3.81

0.28

4.09

1.64

5.73

0.65

0.00

31,209

2,293

33,502

13,466

46,968

5,303

0

Police officers

PCSOs

Police officers

PCSOs

Sub-total

Police staff

Contractors

Special constables (HC)

Total

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Workforce - Officers

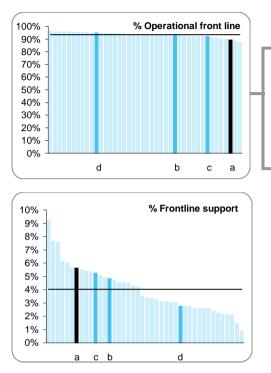
How are officers in the force apportioned across operational front line, frontline support and operational support?

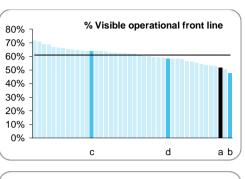
2013/14 estimates

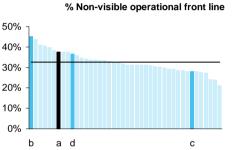
HMIC split police workforce roles into three categories using the ADR601 functions: operational front line (including visible and non-visible), frontline support* and business support.

We have mapped the ADR601 categories to the POA data for use here. For consistency to elsewhere in the profile, we have removed counter terrorism/special branch (a national policing function) from the front line. Due to this, and the fact that ADR601 data deals with officers in post as of 31 March whereas POA data is of budgeted posts for the whole financial year, proportions will not necessarily match to other published figures. Annex 3 shows a list of POA functions and their classification.

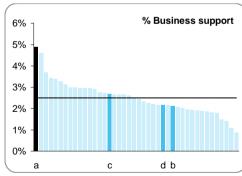
* In *Policing in Austerity: Rising to the Challenge* (July 2013), HMIC define this role as operational support. Since this is the name of a POA category, frontline support is used here to avoid confusion.







FTF	F	Avera	iges
FIE	Force	All	MSG
14,344	51.8%	60.8%	55.5%
10,446	37.7%	32.6%	36.9%
24,790	89.5%	93.5%	92.4%
1,562	5.6%	4.0%	4.6%
1,353	4.9%	2.5%	3.0%
3,505			
31,209	100%	100%	100%
	10,446 24,790 1,562 1,353 3,505	14,344 51.8% 10,446 37.7% 24,790 89.5% 1,562 5.6% 1,353 4.9% 3,505	FTE Force All 14,344 51.8% 60.8% 10,446 37.7% 32.6% 24,790 89.5% 93.5% 1,562 5.6% 4.0% 1,353 4.9% 2.5% 3,505



** Officers are classified as Other if their role does not fit into any of the three categories. They are not included in the percentage figures. See Annex for details.

Workforce - Police staff

How are police staff in the force apportioned across front line, frontline support and operational support?

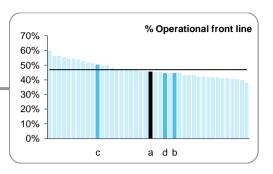
2013/14 estimates

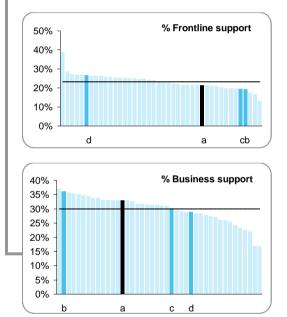
HMIC split police workforce roles into three categories using the ADR601 functions: operational front line (including visible and non-visible), frontline support* and business support.

We have mapped the ADR601 categories to the POA data for use here. For consistency to elsewhere in the profile, we have removed counter terrorism/special branch (a national policing function) from the front line. Due to this, and the fact that ADR601 data deals with officers in post as of 31 March whereas POA data is of budgeted posts for the whole financial year, proportions will not necessarily match to other published figures. Annex 3 shows a list of POA functions and their classification.

Note that PCSOs are not included here as they, almost exclusively, work in visible frontline roles.

* In Policing in Austerity: Rising to the Challenge (July 2013), HMIC define this role as operational support. Since this is the name of a POA category, frontline support is used here to avoid confusion





Police staff	FTE	Force	Avera	ges	
			All	MSG	
Visible	591	5%	5%	5%	
Non-visible	4,891	41%	42%	41%	
Operational front line	5,481	46%	47%	46%	
Frontline support	2,582	21%	23%	22%	
Business support	3,969	33%	30%	32%	
Other**	1,435				
Total	13,466	100%	100%	100%	

** Staff are classified as Other if their role does not fit into any of the three categories. They are not included in the percentage figures. See Annex 3 for details.

Workforce - Officers/PCSOs by rank

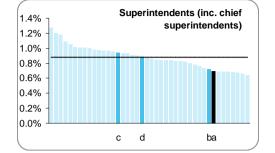
How are officers in the force split amongst the ranks compared with other forces? What is the supervisory ratio of sergeants to constables (and PCSOs) compared with others?

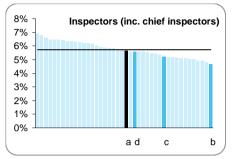
March 2013

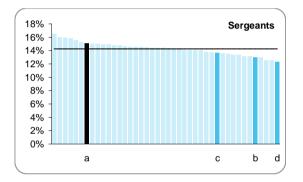
Charts show the proportion of the total officer/PCSO workforce at each rank. The chart for superintendents includes chief superintendents, and the chart for inspectors includes chief inspectors. Association of Chief Police Officers (ACPO) are officers above the rank of chief superintendents.

Two further charts show numbers of constables (and PCSOs) per sergeant giving an indication of the average supervision requirement for each sergeant.

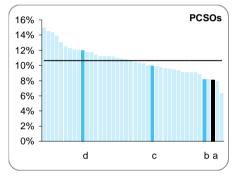
Note that this is ADR data for all officers and so totals will not match the POA data given elsewhere.



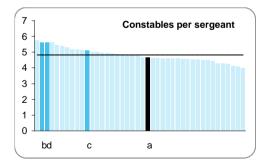


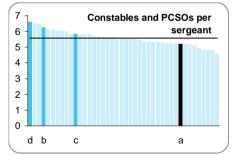


r 80%			Constables
70% -			
60% -			
50% -			
40% -			
30% -			
20% -			
10% -			
0%			
b	аc	d	



Supervision ratio





Officers and PCSOs	FTE	%	All Avg
ACPO ranks	31	0.1%	0.2%
Chief superintendents	72	0.2%	0.3%
Superintendents	157	0.5%	0.6%
Chief inspectors	452	1.4%	1.2%
Inspectors	1,422	4.3%	4.5%
Sergeants	4,982	15.1%	14.3%
Constables	23,283	70.4%	68.3%
PCSOs	2,684	8.1%	10.7%
Force total	33,082	100.0%	100.0%
Supervision ratio		Force	All Avg

Supervision ratio	Force	All Avg
Constables per sergeant	4.7	4.8
Constables and PCSOs per sergeant	5.2	5.6

Source: ADR 502 March 2013

Metropolitan Police

Workforce - Mix of officers/staff

2013/14 is given.

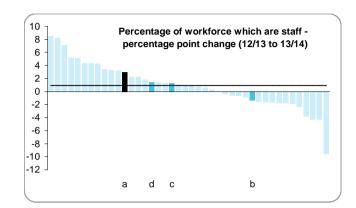
In functions where officers and staff can fulfil similar roles, what proportion of these functions are made up of police staff compared with other forces? How has that changed over the past year?

2013/14 and 2012/13 estimates Data shows the proportion of workforce who are staff across the functions outlined below. To show the comparison between two years, data for 2012/13 and

The categories below have been chosen since they highlight areas where civilianisation is occurring.

Care should be taken when examining functions with a small workforce. Exclamation marks are used to indicate categories which have fewer than 20 FTE officers and staff in total.

Note that collaboration/outsourcing will affect staff numbers for certain functions in some forces.



		2012	2/13 Estima	ites			2013/14 Estimates			Percentage point	t change	
	Police officers	Police Staff	% Staff	All Avg	Diff* FTE Off	Police officers	Police Staff	% Staff	taff All Avg	Diff* FTE Off	(2012/13 to 20	
					-						Force	All avg
Criminal justice	882	1,913	68%	88%	560	409	1,222	75%	91%	258	6.5	2.2
Central communications unit	1,037	1,820	64%	82%	525	758	1,846	71%	83%	318	7.2	1.0
Intelligence analysis	760	393	34%	61%	310	755	492	39%	62%	286	5.4	1.4
Administration support	390	200	34%	96%	364	507	477	48%	97%	473	14.5	0.9
Local call centres / front desk	0	207	100%	92%	-16	2	209	99%	93%	-13	-1.0	0.7
Training	576	234	29%	45%	132	489	205	30%	45%	110	0.7	0.3
Intelligence gathering	599	104	15%	26%	79	552	102	16%	30%	91	0.8	3.5
Custody	187	370	66%	44%	-125	408	819	67%	43%	-289	0.3	-0.9
Human resources	151	823	85%	97%	125	157	664	81%	96%	121	-3.6	-1.7
Scenes of crime officers	4	629	99%	95%	-26	3	652	100%	97%	-19	0.1	1.2
Total (of above functions)	4,585	6,693	59%	72%	1929	4,041	6,687	62%	73%	1337	3.0	0.9

* Net difference in the number of officers if the force had the average proportion of staff of all forces

Source: POA estimates 2013/14 & 2012/13

Workforce - Workforce numbers by function

What are the numbers of police officers, staff and PCSOs across various functions? How has this changed since last year?

Population	8,197k		
	Workforce FTE 2013/14	Workforce FTE 2012/13	Diff from last year, FTE
Neighbourhood policing	3,697	5,194	-1,497
Incident (response) management	7,322	6,062	1,260
Local investigation / prisoner support*	3,608	3,374	235
Other local policing	4,293	5,062	-769
Local policing	18,921	19,692	-771
Dealing with the public	2,816	3,065	-249
Road policing	871	952	-82
Operational support	2,458	2,590	-131
Intelligence	1,925	1,869	56
Investigations	4,953	5,136	-183
Investigative support	966	1,094	-128
Custody	1,227	558	668
Other criminal justice arrangements	2,189	3,123	-933
Criminal justice arrangements	3,416	3,681	-265
Information communication technology	566	420	145
Human Resources	822	974	-152
Finance	365	472	-107
Other support functions	3,951	3,865	86
Support functions	5,703	5,731	-27
Police and Crime Commissioner**	114	114	0
Total exc national policing and central costs	42,143	43,923	-1,780
Central costs	0	0	0
National policing	4,825	5,991	-1,166
Total	46,968	49,914	-2,946

* Note that workforce under the heading of 'local investigation' are included within 'local policing' not 'investigation'

** Previously called Police Authority/Crime Commissioner in 2012/13 POA

Workforce - Leavers

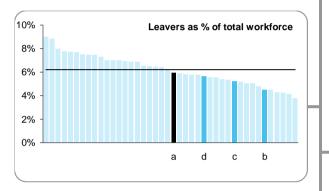
What proportion of the workforce left the force last year and how does that compare with other forces?

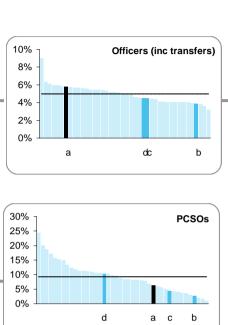
March 2013

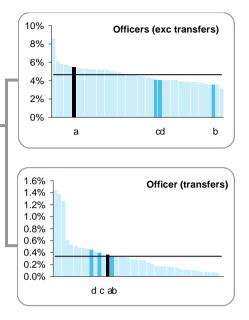
These charts show the number and percentage of the workforce (FTEs) that left the force between 31 March 2012 and 2013 using 31 March 2012 as the baseline.

Officers are broken down into those who transferred or left the service. We have costed the salary impact of the workforce leaving the service to give some context. However, PCSOs leaving forces may return as police officers.

Note that this is ADR data and so workforce totals will not match the POA data given elsewhere.







	Strength*	Leavers	% w'force	All Avg	Salary** £m
Police officers	32,140				
Leav	/ing force	1,863	5.8%	5.0%	
Trar	sfers	114	0.4%	0.3%	
Exc tra	nsfers	1,749	5.4%	4.6%	98.2
PCSOs	2,760	177	6.4%	9.3%	7.0
Police staff	13,286	936	7.0%	8.2%	41.0
Force total	48,185	2,861	5.9%	6.2%	146.2

14% - 12% -		Staff
12% -		
10% -		
8%		
6% -		
4% -		
4% - 2% - 0% -		
0%		
	c boba	

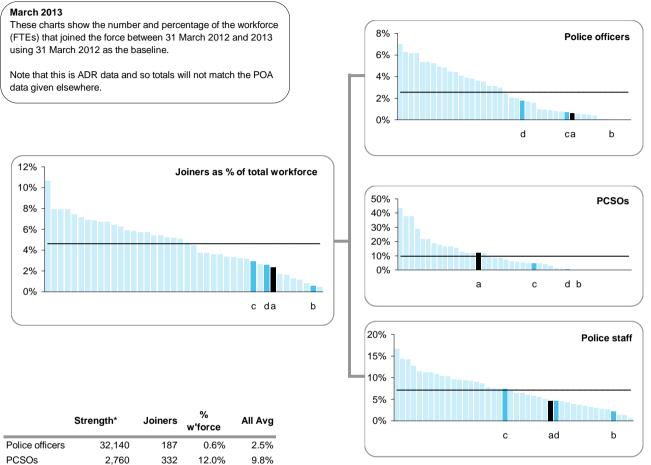
* as at 31 March 2012

** Salary calculated using leaver FTE multiplied by average officer/staff/PCSO cost excluding overtime (POA data)

Source (leavers): ADR531 (as at 31 March 2013). Source (strength): ADR502 (as at 31 March 2012). Source (salary): POA estimates 2013/14.

Workforce - Joiners

What proportion of the workforce joined the force last year and how does that compare with others?



		1	w'torce	
Police officers	32,140	187	0.6%	
PCSOs	2,760	332	12.0%	
Police staff	13,286	625	4.7%	
Overall	48,185	1,144	2.4%	

* as at 31 March 2012

Source (joiners): ADR521 (as at 31 March 2013). Source (strength): ADR502 (as at 31 March 2012).

7.1% 4.6%

Workforce - Sickness and recuperative/restricted duty

What proportion of the force's workforce are absent and what proportion of officers are on restricted/recuperative duty? How do these rates compare with other forces?

March 2013

These charts show sickness broken down into short and medium term (28 days and less) and long term (more than 28 days).

Officers on restricted duties (i.e. officers who, because of a disability or other factors, are unable to undertake the full range of operational duties) and recuperative duties (officers returning to work in a phased way after injury or illness) are included separately.

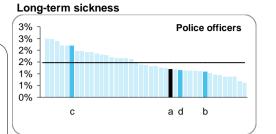
Note that the gaps towards the left of some charts indicate that data is not available or has not been included; absence above 12% of the workforce and zero absence have been excluded as it is likely to be due to data inaccuracies.

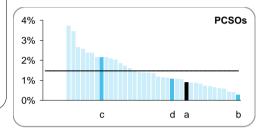
Note also that this is ADR data and so workforce totals will not match the POA data given elsewhere.

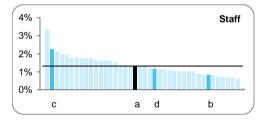
	Strength*	FTE	% of total	All Avg
Officers	30,398			Avy
Long-term sid	ckness	364	1.2%	1.5%
Short/mediur	n sickness	396	1.3%	1.6%
PCSOs	2,684			
Long-term sid	kness	24	0.9%	1.5%
Short/mediur	n sickness	37	1.4%	2.2%
Staff	13,048			
Long-term sid	kness	171	1.3%	1.3%
Short/mediur	n sickness	168	1.3%	1.6%

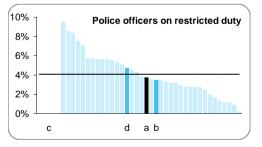
Long-term sickness during 2012/13 Q4

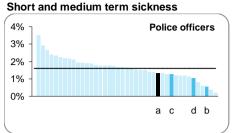
	Strength*	Head count	% of total	All Avg
Officers	30,398			
Recu	perative duty	1,221	4.0%	2.6%
Rest	ricted duty	1,128	3.7%	4.1%

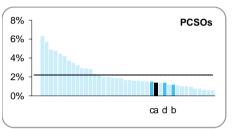


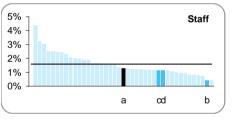


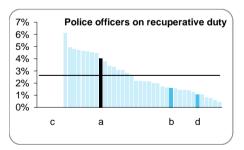












* as at 31 March 2013

Note that ADR 554 figures (restricted and recuperative duty) are headcount not FTE

Source: ADR 502 (strength and short/medium term sickness); 551 (long term); and 554 (recuperative/restricted duty) - as at 31 March 2013.

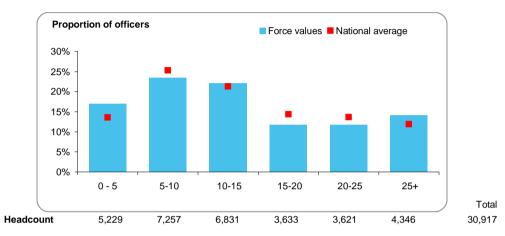
Workforce - Officers' length of service

What is the age profile of officers in the force compared with others? How many officers are projected to retire over the next few years and what are the estimated savings from them doing so?

March 2013

The projected number of retirees is shown for officers with 25-30 years' service.* The estimated saving of them retiring is also provided, calculated from the average cost of a police officer. This does not take into account replacements. Data is given as headcount.

All officers



Officers with 25 years' service or more - Projected retirement



* Please note that typically officers cannot retire until they have completed 30 years service.

** Headcount multiplied by average salary cost per FTE excluding overtime

Source (officer head count): ADR582 (31 March 2013); Source (salary): POA estimates 2013/14.

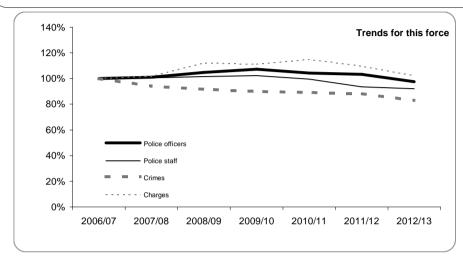
Demand - Crime trends

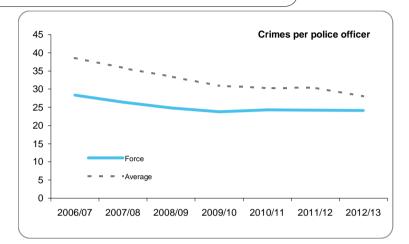
How is the number of crimes and charges per officer changing over time in the force and how does this compare with others?

2006/07 to 2012/13

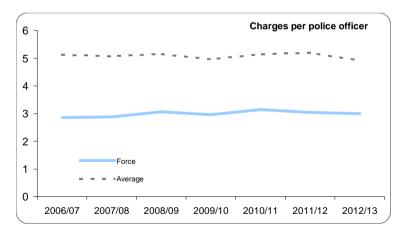
Total crimes (excluding fraud) is included but not broken down into the different crime-types to ensure there is sufficient data to show. Note that PCSOs are not included and officer/staff numbers are given in FTEs. This data is from ADR and so will not match the POA data given elsewhere.

To enable the trends data series to be plotted together, each series has been indexed to 100%, i.e values are expressed as a percentage of the 2006/07 value.





	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13
Police officers	31,128	31,460	32,610	33,367	32,441	32,140	30,398
Police staff	14,187	14,286	14,417	14,504	14,127	13,286	13,048
All crime excl fraud	881,308	832,423	808,952	793,492	787,663	778,260	733,204
Charges	88,843	90,466	99,819	98,925	102,194	97,549	90,979
Crimes/officer	28.3	26.5	24.8	23.8	24.3	24.2	24.1
All average	38.6	35.8	33.4	30.9	30.3	30.4	28.0
Charges/officer	2.9	2.9	3.1	3.0	3.2	3.0	3.0
All average	5.1	5.1	5.1	5.0	5.2	5.2	4.9



Source: ADR 502 March 2013; Home Office (charges) / ONS (crime) statistics 2012/13.

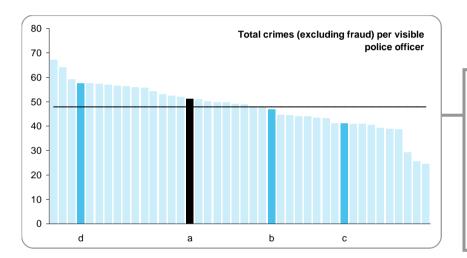
Demand - Recorded crimes per visible officers

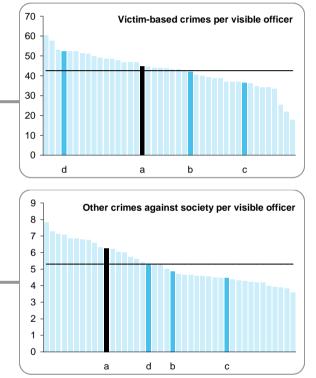
How does the number of crimes per visible police officer in the force compare with others?

March 2013 workforce, 2012/13 crime

While police officers are not just dealing with crime, the numbers of crimes per visible police officer gives some indication of how the crime workload for this force's visible officers compares with other forces.

Note that PCSOs are not included. Visible roles are defined in Annex 3.





	Force	per vis.	Averag	yes	MSG
Recorded crime	TOICE	officer	All	MSG	Diff*
Victim-based	643,557	44.9	42.6	43.9	0.9
Other crimes against society	89,647	6.2	5.3	5.2	1.0
Crimes (exc fraud)	733,204	51.1	47.9	49.2	2.0

14,344

* Net difference in the number of crimes per visible officer compared to if force had the MSG average. Source: ONS Crime Statistics 2012/13; POA estimates 2013/14

Metropolitan Police

Visible police officers

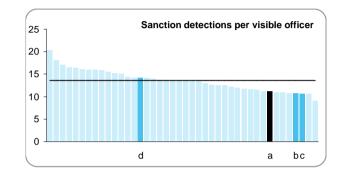
Demand - Sanction detections and charges

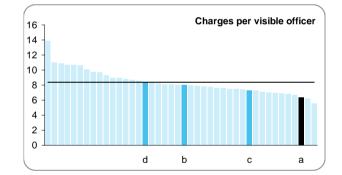
How does the force respond to crimes compared with others? What are the number of charges per visible police officer?

2013/14 workforce estimates; 12/13 detections and charges

The latest (2012/13) detection data has been used.

See page 59 for definitions of sanction detections.





Visible police officers	14,344
All crime	733,204

		Per		Per Averages		
	Force	vis officer	All	MSG	Diff*	
Sanction detections	160,037	11.2	13.6	11.7	-0.6	
Charges	90,979	6.3	8.4	7.5	-1.2	

* Net difference in the number of sanction detections/charges per visible officer compared to if force had the MSG average.

Sources: Detection data: Home Office Detections Statistics 2012/13, Visible officers: POA 13/14 estimates, Crime data: ONS Crime Statistics 2012/13

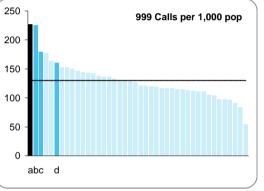
Demand - 999 calls

What is the level of demands on the force from 999 calls compared with others? How much does dealing with these calls cost compared with others and what is the level of workforce required to deal with them?

2012/13

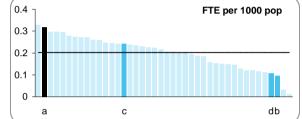
Costs and workforce levels are calculated across central communications units (CCU) and also within CCU and front desk combined to account for differences in force structure.

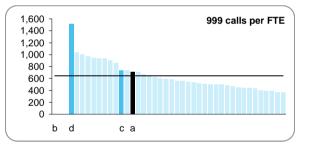
Note that, for consistency with elsewhere in this section, the horizontal lines in the bar charts represent the average of all forces, not the MSG average.



Population	8,197k
Calls received	1,864k

Central communications unit only							
£120 ₇		Cost per	999 call				
£100 -							
£80 -							
£60 -							
£40 -							
£20 -							
£0⊥							
	а	С	db				

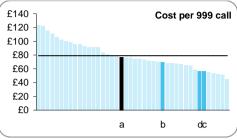


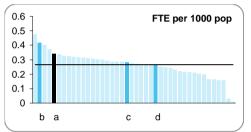


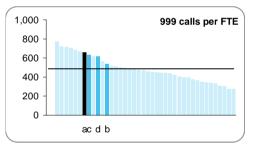
FTE workforce	2,604	
Gross cost	£134.3m	
	Force	MSG Avg
FTE/1000 pop	0.32	0.19
Calls per FTE	716	743
Calls per 1000 pop	227	198
Cost per call	£72	£39

Sources: Calls: ADR 441, Cost and workforce: POA estimates 2013/14









FTE workforce	2,815		
Gross cost	£143.1m		
	Force	MSG Avg	Diff*
FTE/1000 pop	0.34	0.33	
Calls per FTE	662	613	-227
Calls per 1000 pop	227	198	239,452

Cost per call £77 £65

* Net difference in number of FTEs/999 calls compared to if force had the average of MSG forces

Metropolitan Police

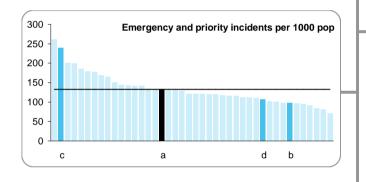
Demand - Emergency and priority incidents

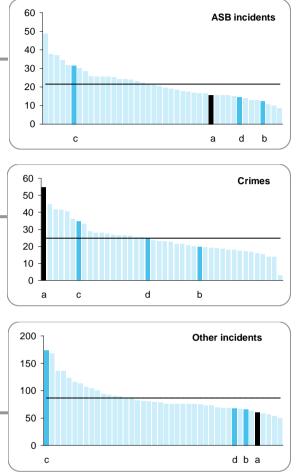
What is the level of emergency and priority calls in the force compared with others?

2012/13

Call grading and target arrival times vary by force. Most forces have a target of within 15/20 minutes in urban/rural areas for emergency calls and within 60 minutes for priority ones. However, force differences may make comparisons between some forces misleading.

The calls are separated into anti-social behaviour (ASB) incidents, crimes and other incidents. Exact definitions are ASB incidents, notifiable, classified command and control crimes and other command and control incidents.





Population 8,197k

	Force	Incidents	Averag	es	Diffe	ences*
	Force	per 1000 pop	All	MSG	All	MSG
ASB incidents	128,412	15.7	21.5	18.5	-47,90	5 -22,995
Crimes	446,987	54.5	24.8	33.4	244,02	3 173,529
Other incidents	495,416	60.4	86.7	91.9	-215,01	0 -257,706
Total emergency and priority incidents	1,070,815	130.6	132.9	143.7	-18,89	1 -107,172

* Net difference in the number of incidents compared to if the force had the average number per head of all/MSG forces

Source: ADR 342

Metropolitan Police

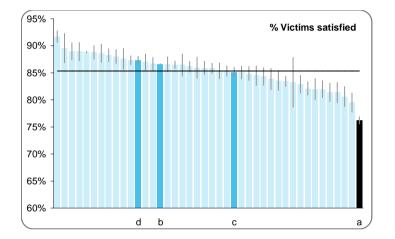
Performance - Victim satisfaction

How satisfied are victims of crime with the service they receive from the police?

2012/13

Data shows the views of surveyed victims who have had contact with the police in connection with burglary, vehicle crime and violent crime. The figures represent the percentage of these victims who are satisfied (fairly, very or completely) with the overall service provided by the police (whole experience).

The confidence intervals about the survey results are also given. Note that forces' results cannot definitely be said to be different from each other if the confidence intervals overlap.



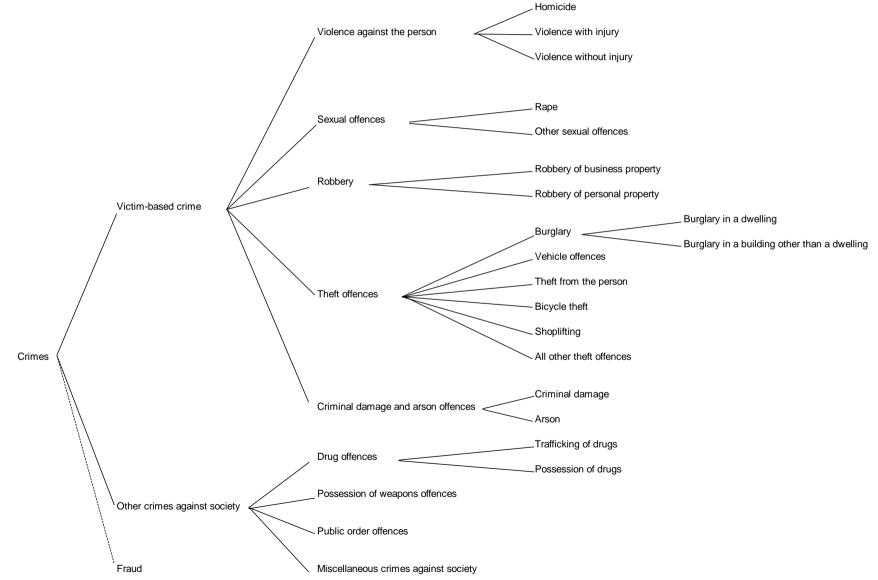
	Force	All Avg
Satisfaction	76.2%	85.3%
Confidence interval	0.7%	1.4%

Source: Victims of Crime Survey 2012/13

Section two - Offences and outcomes Introduction

This section focuses on criminal offences recorded by each force and resulting outcomes. The Office for National Statistics (ONS) has developed a new approach to presenting crime statistics to help ensure a clearer, more consistent picture on recorded crime for the public. The new crime "tree" (the crime types organised into a logic tree format, see below) has been devised and used here to present recorded crime, sanction detections and the change in recorded crime over time. The intention is to differentiate between crimes that are victim-based, and those that are driven by police activity.

The ONS crime tree



To note:

- Data is shown as offences per 1,000 population (using mid-2011 estimate).
- Definitions of offences in each category can be found in Annex 1.
- Fraud is excluded from all crime to make comparisons between forces more meaningful. It is a deceptive crime, often targeted at organisations rather than individuals, is inherently difficult to measure and, in particular, to assess where it has originated.
- Changes over time for crimes and sanction detections are measured against a baseline of 2009/10.
- MSG (simple, unweighted) averages are generally used in this section. The exception is noted in the following bullet.
- Expected sanction detections, charges and cautions are calculated by modelling how many the force would have if they aligned to the national average. Here, weighted average is used so that the national average is closer to 100%

Outliers are not included for the crime data. A force may, broadly, be considered an outlier if it is in the highest or lowest 10% of values and there is considerable variation between forces.

Sanction detections

A sanction detection means that a recorded crime has been resolved by means of a sanction detection. The types of sanction detections are:

- Caution police have identified a suspect and issued them with a caution which is officially recorded against their name.
- Fixed penalty notice for disorder a fine issued by the police for anti-social behaviour, as well as shoplifting, criminal damage and possession of cannabis which are recorded on the police national database.
- Charge summons the suspect has been charged and/or brought to court.
- Taken into consideration (TIC) offences which are considered in conjunction with other offending, often more serious offences. TICs can include crimes that have not previously been recorded, providing the victim confirms that the offence occurred.
- Cannabis warning specific warning recorded for cannabis use.

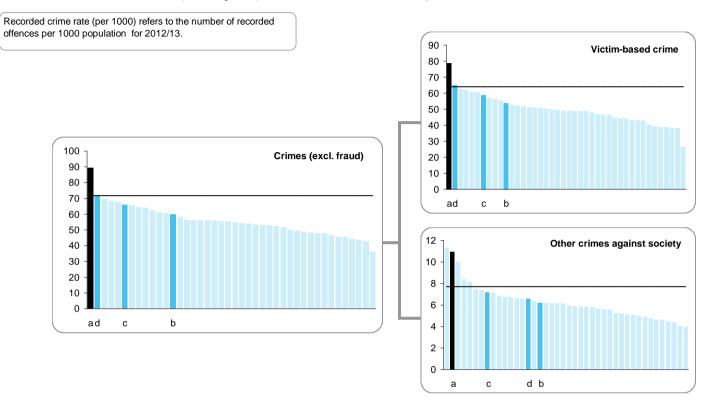
The Home Office is introducing a new way of classifying the results of police investigations. In due course new classifications called 'outcomes' will be associated with all recorded crimes, and from that information a much more detailed picture of how the police are dealing with investigations will emerge. It will, for example, include the full range of possible disposals including community resolutions. Note that this year, forces implementing community resolutions / restorative justice will have reduced sanction detection rates since the data are not currently published. Data for these will be available in next year's profile.

Please note that the sanction detection rate can be above 100% where sanction detections and crimes are recorded in different time periods. This can be particularly noticable where crimes are proactively found or have very small numbers. For display purposes all sanction detection graphs have been capped at 100%.

Note that, in this section, horizontal lines in the plots show the MSG average and not the average of all forces.

Offences and outcomes - Crimes (excluding fraud) - Recorded crime

What is the recorded crime rate for crimes (excluding fraud) in the force and how does this compare with others?



Population	8,197k				
	Recorded offences	per 1000	MSG Avg	Differen	ce*
Victim-based crime	643,557	78.5	64.0	118,591	18%
Other crimes against society	89,647	10.9	7.7	26,315	29%
Crimes (excl fraud)	733,204	89.4	71.8	144,906	20%

* Net difference in the number of offences compared to if the force had the MSG average per 1,000 population. A negative difference means the force has a lower recorded crime rate than the MSG average.

Source: ONS Crime Statistics 2012/13

Offences and outcomes - Crimes (excluding fraud) - Sanction detection rates

What is the sanction detection rate for all crime (excluding fraud) in the force and how does this compare with others?

Sanction detection rate (%) refers to the number of sanction detections (SDs) in 2012/13 divided by the number of recorded offences for 2012/13. For important information on understanding sanction detections see page 59.

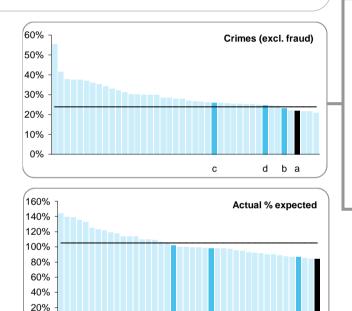
SDs do not cover all types of outcomes used by some forces, most notably restorative justice, taken into considerations (TICs) from crimes not previously recorded and community resolutions. Differences in forces' policies will impact on SD rates.

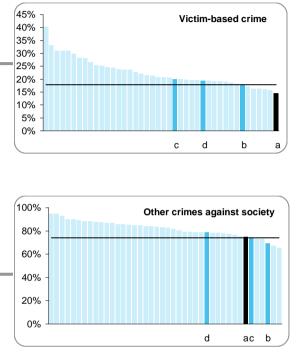
0%

Victim-based crime

Crimes (excl fraud)

Other crimes against society





The actual % expected figures shows the actual sanction detections divided by the number of sanction detections the force would achieve if it was performing in line with the average of all forces for each crime type. Hence if above/below 100%, you are achieving more/fewer detections than the average.

Actual % expected 84%

d

SDs

93,187

66,850

160,037

Offences

643,557

89,647

733,204

С

%

14%

75%

22%

* Net difference in the number of outcomes (sanction detections) compared to if the force had the MSG rate. A positive difference indicates a higher number of sanction detections for this force than expected based on the detections reported by MSG forces.

MSG

Avg

18%

74%

24%

b a

Diff*

-18,419

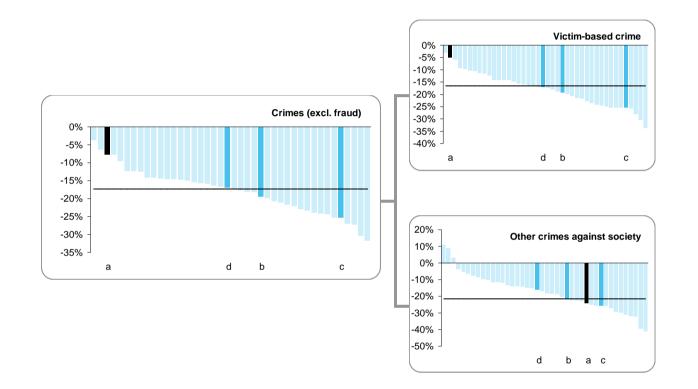
-2,124

-20,543

Source: Home Office Detections Statistics 2012/13 (SDs), ONS Crime Statistics 2012/13 (Crime)

Offences and outcomes - Crimes (excluding fraud) - 2009/10 to 2012/13

How does the recorded crime rate compare with four years ago and how does the change compare with others?



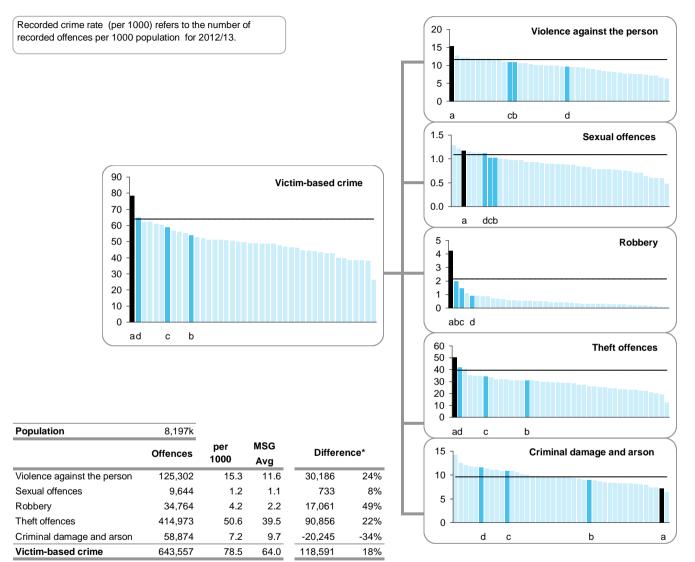
	2009/10	2012/13	% change		
	2003/10	2012/13	Force	MSG Avg	
Victim-based crime	675,909	643,557	-5%	-17%	
Other crimes against society	117,583	89,647	-24%	-21%	
Crimes (excl fraud)	793,492	733,204	-8%	-17%	

Source: ONS Crime Statistics 2012/13

Metropolitan Police

Offences and outcomes - Victim-based crime - Recorded crime

What is the recorded crime rate for victim-based crime in the force and how does this compare with others?

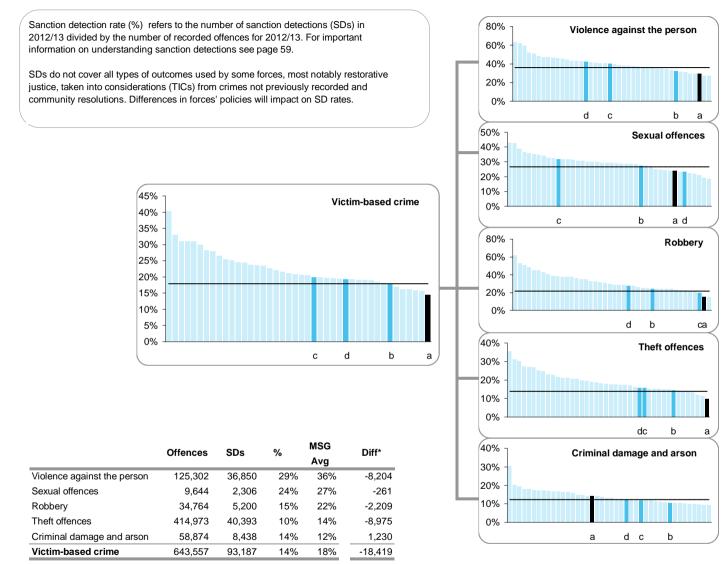


* Net difference in the number of offences compared to if the force had the MSG average per 1,000 population. A negative difference means the force has a lower recorded crime rate than the MSG average.

Source: ONS Crime Statistics 2012/13

Offences and outcomes - Victim-based crime - Sanction detection rates

What is the sanction detection rate for victim-based crime in the force and how does this compare with others?

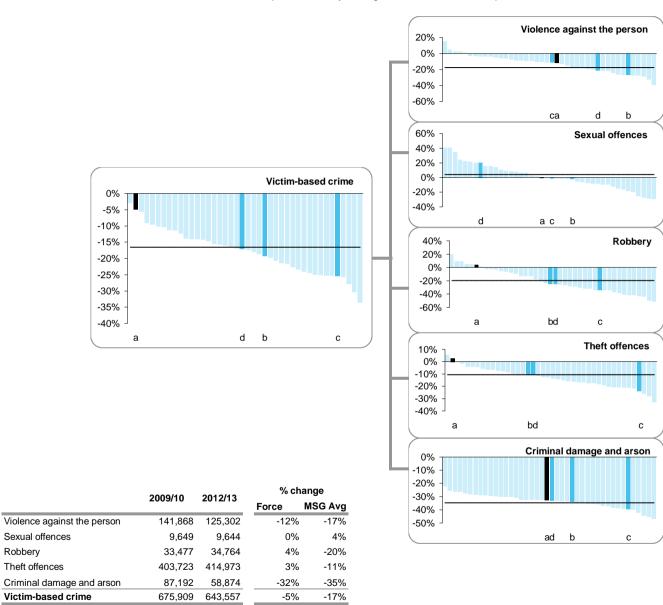


* Net difference in the number of outcomes (sanction detections) compared to if the force had the MSG rate. A positive difference indicates a higher number of sanction detections for this force than expected based on the detections reported by MSG forces.

Source: Home Office Detections Statistics 2012/13 (SDs), ONS Crime Statistics 2012/13 (Crime)

Offences and outcomes - Victim-based crime - 2009/10 to 2012/13

How does the recorded crime rate for victim-based crime compare with four years ago and how does this compare with others?



Source: ONS Crime Statistics 2012/13

Metropolitan Police

Robbery

Offences and outcomes - Violence against the person - Recorded crime

What is the recorded crime rate for violence against the person in the force and how does this compare with others?

Recorded crime rate (per 1000) refers to the number of recorded offences per 1000 population for 2012/13. 8 Violence with injury Note that, since homicide numbers are so small, care should be taken when 6 making comparisons between forces. For this reason, a plot has not been included for homicide. 4 2 0 a b c d 20 Violence against the person 15 10 -Violence without injury 10 8 5 6 4 0 d сb а 2 0 а с b d

Population	8,197k				
	Offences	per 1000	MSG Avg	Differer	nce*
Homicide	106	0.01	0.01	-2	-2%
Violence with injury	57,731	7.0	6.1	7,566	13%
Violence without injury	67,465	8.2	5.5	22,622	34%
Violence against the person	125,302	15.3	11.6	30,186	24%

* Net difference in the number of offences compared to if the force had the MSG average per 1,000 population. A negative difference means the force has a lower recorded crime rate than the MSG average.

Source: ONS Crime Statistics 2012/13

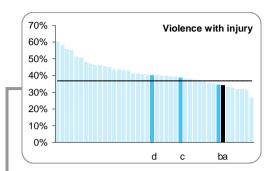
Offences and outcomes - Violence against the person - Sanction detection rates

What is the sanction detection rate for violence against the person in the force and how does this compare with others?

Sanction detection rate (%) refers to the number of sanction detections (SDs) in 2012/13 divided by the number of recorded offences for 2012/13. For important information on understanding sanction detections see page 59.

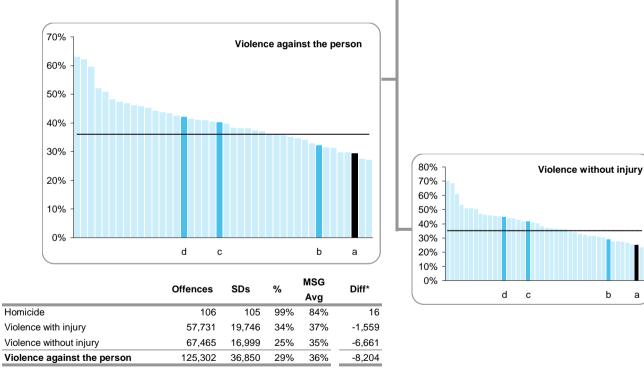
SDs do not cover all types of outcomes used by some forces, most notably restorative justice, taken into considerations (TICs) from crimes not previously recorded and community resolutions. Differences in forces' policies will impact on SD rates.

Note that, since homicide numbers are so small, care should be taken when making comparisons between forces. For this reason, a plot has not been shown for homicide.



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* Net difference in the number of outcomes (sanction detections) compared to if the force had the MSG rate. A positive difference indicates a higher number of sanction detections for this force than expected based on the detections reported by MSG forces.

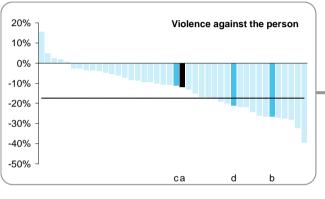
Source: Home Office Detections Statistics 2012/13 (SDs), ONS Crime Statistics 2012/13 (Crime)

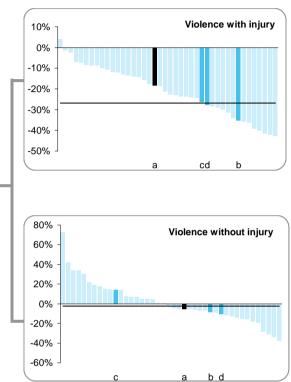
Offences and outcomes - Violence against the person - 2009/10 to 2012/13

How does the recorded crime rate for violence against the person compare with four years ago and how does this compare with others?

These graphs show the recorded crime rates for violence against the person offences compared to four years ago.

Note that since homicide numbers are small, care should be taken when making comparisons between forces or over time. For this reason a comparison of homicide rates between two time periods has not been shown in graph form as the small numbers involved would result in large variations in rates and could be visually misleading.





	2009/10	2012/13	% change		
	2009/10	2012/13	Force	MSG Avg	
Homicide	117	106	-9%	8%	
Violence with injury	70,571	57,731	-18%	-27%	
Violence without injury	71,180	67,465	-5%	-2%	
Violence against the person	141,868	125,302	-12%	-17%	

Source: ONS Crime Statistics 2012/13

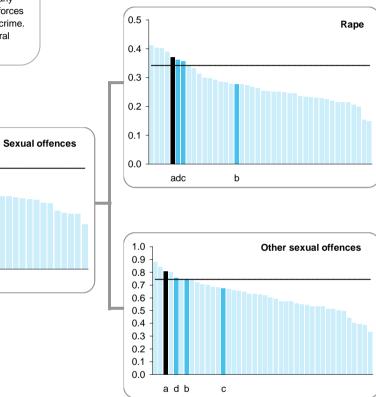
Metropolitan Police

Offences and outcomes - Sexual offences - Recorded crime

What is the recorded crime rate for sexual offences in the force and how does this compare with others?

Recorded crime rate (per 1000) refers to the number of recorded offences per 1000 population for 2012/13.

Please note: due to the complex nature of these crimes, particularly rape, care should be taken when comparing crime rates across forces as there are many factors which can affect the level of recorded crime. For example, victims being encouraged to report crimes or cultural differences.



Population	8,197k			
	Offences	per 1000	MSG Avg	Difference*
Rape	3,042	0.37	0.34	239 8%
Other sexual offences	6,602	0.81	0.75	494 7%
Sexual offences	9,644	1.18	1.09	733 8%

* Net difference in the number of offences compared to if the force had the MSG average per 1,000 population. A negative difference means the force has a lower recorded crime rate than the MSG average.

Source: ONS Crime Statistics 2012/13

1.4

1.2

1.0

0.8 0.6 0.4

0.2

0.0

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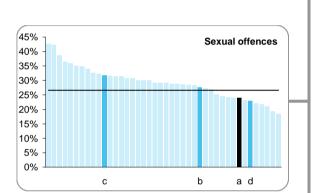
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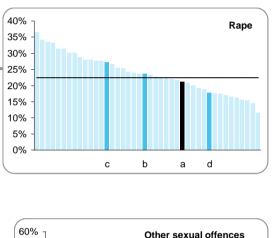
Offences and outcomes - Sexual offences - Sanction detection rates

What is the sanction detection rate for sexual offences in the force and how does this compare with others?

Sanction detection rate (%) refers to the number of sanction detections (SDs) in 2012/13 divided by the number of recorded offences for 2012/13. For important information on understanding sanction detections see page 59.

SDs do not cover all types of outcomes used by some forces, most notably restorative justice, taken into considerations (TICs) from crimes not previously recorded and community resolutions. Differences in forces' policies will impact on SD rates.





60% -		(Other se	xual	offe	nce	5
50% -							
40% -							
30% -					_		
20% -							
10% -							
0%							
	С			b	d	а	

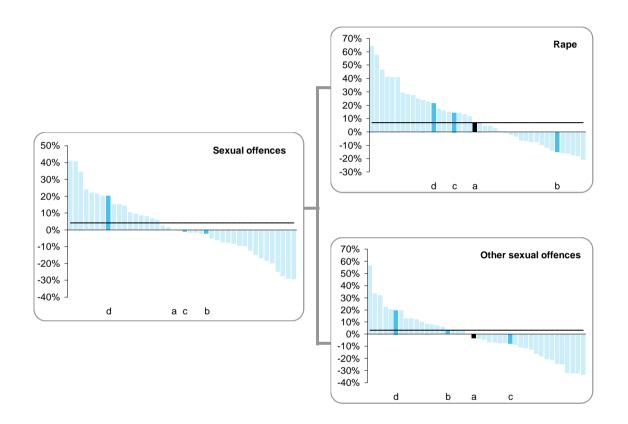
	Offences	SDs	%	MSG Avg	Diff*
Rape	3,042	644	21%	22%	-38
Other sexual offences	6,602	1,662	25%	29%	-223
Sexual offences	9,644	2,306	24%	27%	-261

* Net difference in the number of outcomes (sanction detections) compared to if the force had the MSG rate. A positive difference indicates a higher number of sanction detections for this force than expected based on the detections reported by MSG forces.

Source: Home Office Detections Statistics 2012/13 (SDs), ONS Crime Statistics 2012/13 (Crime)

Offences and outcomes - Sexual offences - 2009/10 to 2012/13

How does the recorded crime rate for sexual offences compare with four years ago and how does this compare with others?



	2009/10	2012/13	% change	
			Force	MSG Avg
Rape	2,839	3,042	7%	7%
Other sexual offences	6,810	6,602	-3%	3%
Sexual offences	9,649	9,644	0%	4%

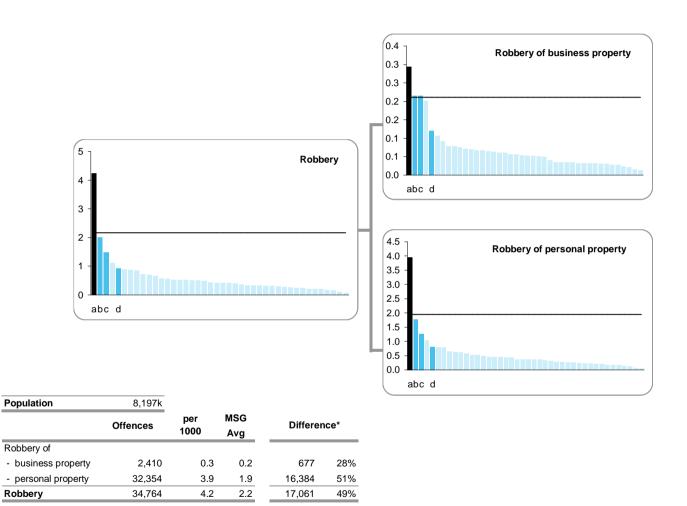
Source: ONS Crime Statistics 2012/13

Metropolitan Police

Offences and outcomes - Robbery - Recorded crime

What is the recorded crime rate for robbery in the force and how does this compare with others?

Recorded crime rate (per 1000) refers to the number of recorded offences per 1000 population for 2012/13.



* Net difference in the number of offences compared to if the force had the MSG average per 1,000 population. A negative difference means the force has a lower recorded crime rate than the MSG average.

Source: ONS Crime Statistics 2012/13

Offences and outcomes - Robbery - Sanction detection rates

What is the sanction detection rate for robbery in the force and how does this compare with others?

Sanction detection rate (%) refers to the number of sanction detections (SDs) in 2012/13 divided by the number of recorded offences for 2012/13. For important information on understanding sanction detections see page 59.

70%

60%

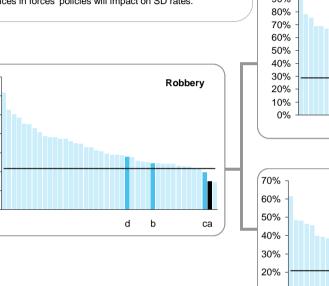
50%

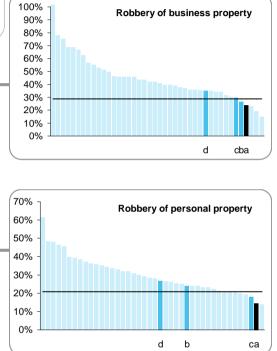
40% 30% 20%

10%

0%

SDs do not cover all types of outcomes used by some forces, most notably restorative justice, taken into considerations (TICs) from crimes not previously recorded and community resolutions. Differences in forces' policies will impact on SD rates.





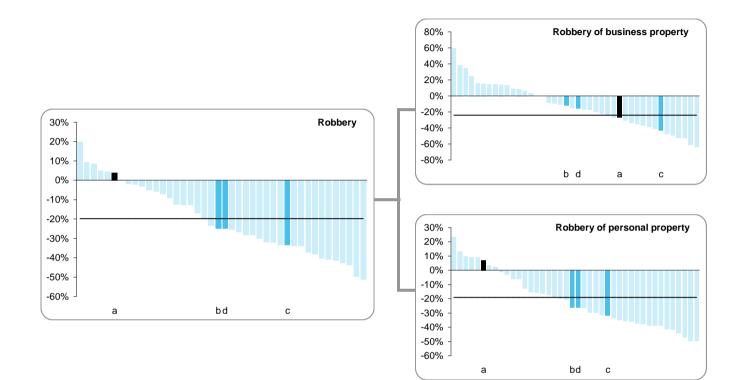
	Offences	SDs %		MSG Avg	Diff*
Robbery of					
- business property	2,410	575	24%	29%	-119
- personal property	32,354	4,625	14%	21%	-2,090
Robbery	34,764	5,200	15%	22%	-2,209

* Net difference in the number of outcomes (sanction detections) compared to if the force had the MSG rate. A positive difference indicates a higher number of sanction detections for this force than expected based on the detections reported by MSG forces.

Source: Home Office Detections Statistics 2012/13 (SDs), ONS Crime Statistics 2012/13 (Crime)

Offences and outcomes - Robbery - 2009/10 to 2012/13

How does the recorded crime rate for robbery compare with four years ago and how does this compare with others?



	2009/10	2012/13	% ch	ange	
	2003/10	2012/13	Force	MSG Avg	
Robbery of					
 business property 	3,276	2,410	-26%	-24%	
- personal property	30,201	32,354	7%	-19%	
Robbery	33,477	34,764	4%	-20%	

Source: ONS Crime Statistics 2012/13

Metropolitan Police

Offences and outcomes - Theft offences - Recorded crime

What is the recorded crime rate for theft offences in the force and how does this compare with others?

Recorded crime rate (per 1000) refers to the number of recorded

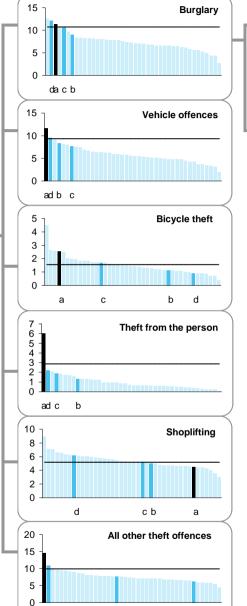
offences per 1000 population for 2012/13.

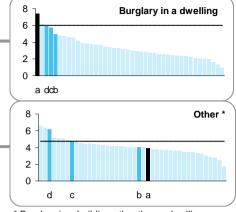
 $\begin{bmatrix} 60 \\ 50 \\ 40 \\ 30 \\ 20 \\ 10 \\ ad \\ c \\ b \end{bmatrix}$

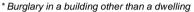
Population	8,197k				
	Offences	per 1000	MSG Avg	Differe	nce*
Burglary					
- in a dwelling	60,675	7.4	6.0	11,494	19%
- other than a dwelling	31,969	3.9	4.7	-6,832	-21%
	92,644	11.3	10.7	4,662	5%
Vehicle offences	95,498	11.7	9.3	19,223	20%
Bicycle theft	20,727	2.5	1.6	7,949	38%
Theft from the person	49,265	6.0	2.9	25,671	52%
Shoplifting	36,598	4.5	5.2	-6,021	-16%
All other theft offences	120,241	14.7	9.9	39,373	33%
Theft offences	414,973	50.6	39.5	90,856	22%

* Net difference in the number of offences compared to if the force had the MSG average per 1,000 population. A negative difference means the force has a lower recorded crime rate than the MSG average.

Source: ONS Crime Statistics 2012/13







Metropolitan Police

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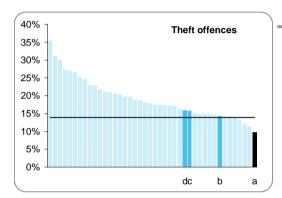
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Offences and outcomes - Theft offences - Sanction detection rates

What is the sanction detection rate for theft offences in the force and how does this compare with others?

Sanction detection rate (%) refers to the number of sanction detections (SDs) in 2012/13 divided by the number of recorded offences for 2012/13. For important information on understanding sanction detections see page 59.

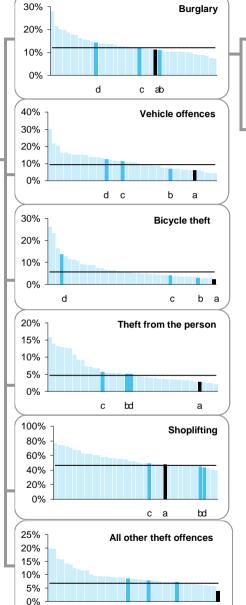
SDs do not cover all types of outcomes used by some forces, most notably restorative justice, taken into considerations (TICs) from crimes not previously recorded and community resolutions. Differences in forces' policies will impact on SD rates.

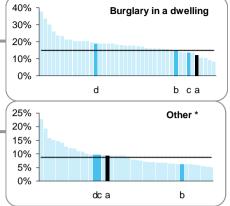


Population	8,197k				
	Offences	SDs	%	MSG Avg	Diff*
Burglary					
- in a dwelling	60,675	7,337	12%	15%	-1,654
- other than a dwelling	31,969	3,030	9%	9%	224
	92,644	10,367	11%	12%	-1,430
Vehicle offences	95,498	5,890	6%	9%	-2,977
Bicycle theft	20,727	474	2%	6%	-706
Theft from the person	49,265	1,351	3%	5%	-943
Shoplifting	36,598	17,514	48%	46%	532
All other theft offences	120,241	4,797	4%	7%	-3,452
Theft offences	414,973	40,393	10%	14%	-8,975

* Net difference in the number of outcomes (sanction detections) compared to if the force had the MSG rate. A positive difference indicates a higher number of sanction detections for this force than expected based on the detections reported by MSG forces.

Source: Home Office Detections Statistics 2012/13 (SDs), ONS Crime Statistics 2012/13 (Crime)





* Burglary in a building other than a dwelling

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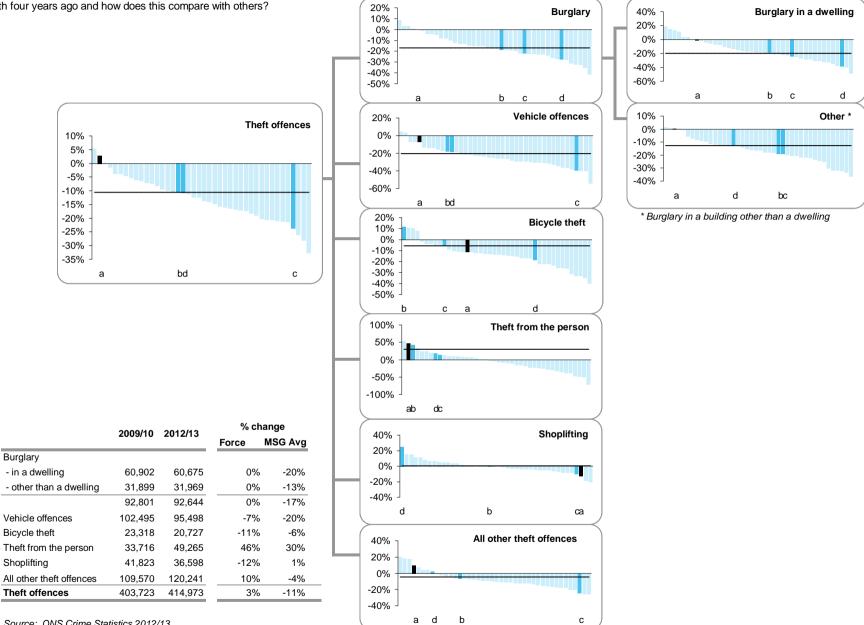
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Offences and outcomes - Theft offences - 2009/10 to 2012/13

How does the recorded crime rate for theft offences compare

with four years ago and how does this compare with others?

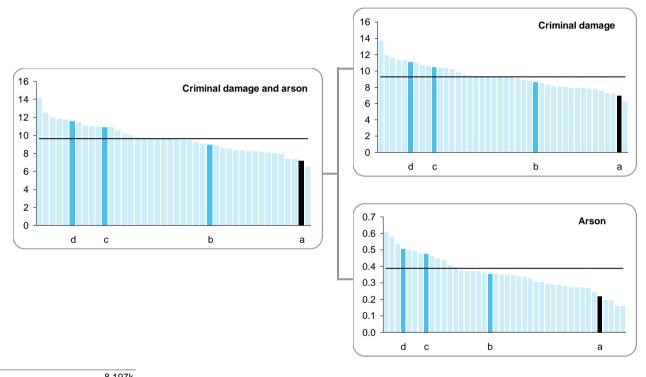


Source: ONS Crime Statistics 2012/13

Offences and outcomes - Criminal damage and arson - Recorded crime

What is the recorded crime rate for criminal damage and arson in the force and how does this compare with others?

Recorded crime rate (per 1000) refers to the number of recorded offences per 1000 population for 2012/13.



Population	8,197k				
	Offences	per 1000	MSG Avg	Differe	nce*
Criminal damage	57,072	7.0	9.3	-18,861	-33%
Arson	1,802	0.2	0.4	-1,384	-77%
Criminal damage and arson	58,874	7.2	9.7	-20,245	-34%

* Net difference in the number of offences compared to if the force had the MSG average per 1,000 population. A negative difference means the force has a lower recorded crime rate than the MSG average.

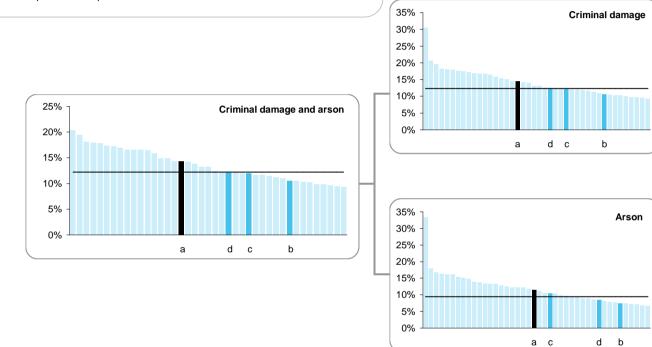
Source: ONS Crime Statistics 2012/13

Offences and outcomes - Criminal damage and arson - Sanction detection rates

What is the sanction detection rate for criminal damage and arson in the force and how does this compare with others?

Sanction detection rate (%) refers to the number of sanction detections (SDs) in 2012/13 divided by the number of recorded offences for 2012/13. For important information on understanding sanction detections see page 59.

SDs do not cover all types of outcomes used by some forces, most notably restorative justice, taken into considerations (TICs) from crimes not previously recorded and community resolutions. Differences in forces' policies will impact on SD rates.



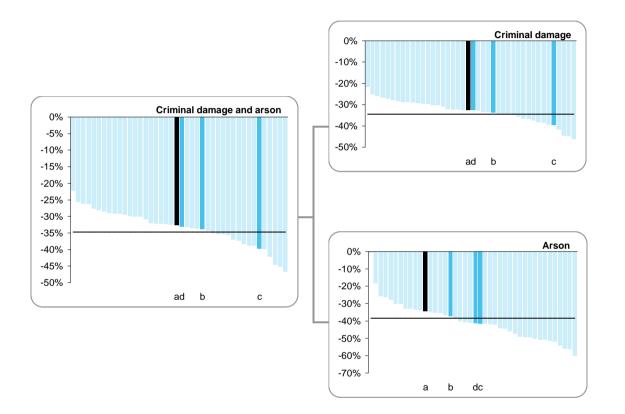
Population	8,197k				
	Offences	SDs	%	MSG Avg	Diff*
Criminal damage	57,072	8,231	14%	12%	1193
Arson	1,802	207	11%	9%	37
Criminal damage and arson	58,874	8,438	14%	12%	1230

* Net difference in the number of outcomes (sanction detections) compared to if the force had the MSG rate. A positive difference indicates a higher number of sanction detections for this force than expected based on the detections reported by MSG forces.

Source: Home Office Detections Statistics 2012/13 (SDs), ONS Crime Statistics 2012/13 (Crime)

Offences and outcomes - Criminal damage and arson - 2009/10 to 2012/13

How does the recorded crime rate for criminal damage and arson compare with four years ago and how does this compare with others?



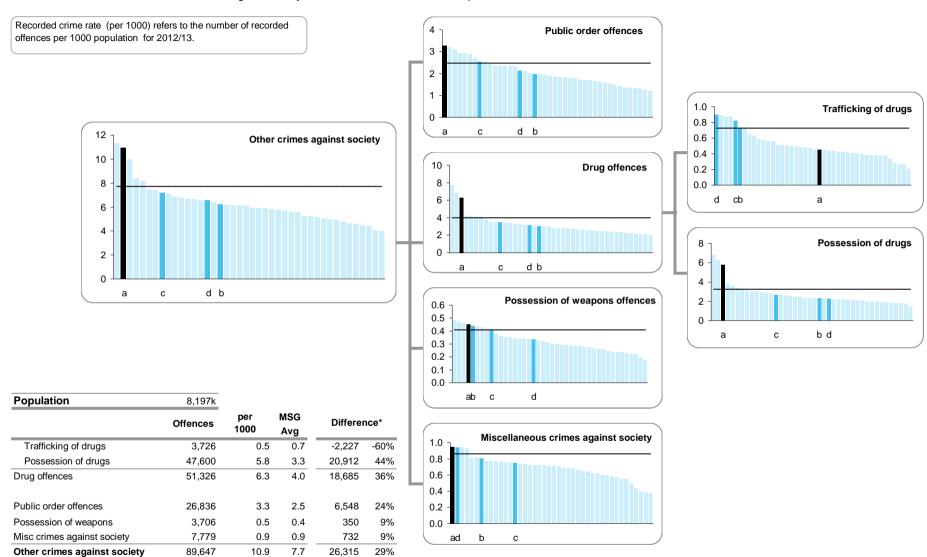
	2009/10	2012/13	% ch	% change		
	2003/10	2012/13	Force	MSG Avg		
Criminal damage	84,457	57,072	-32%	-35%		
Arson	2,735	1,802	-34%	-38%		
Criminal damage and arson	87,192	58,874	-32%	-35%		

Source: ONS Crime Statistics 2012/13

Metropolitan Police

Offences and outcomes - Other crimes against society - Recorded crime

What is the recorded crime rate for other crimes against society in the force and how does this compare with others?



* Net difference in the number of offences compared to if the force had the MSG average per 1,000 population. A negative difference means the force has a lower recorded crime rate than the MSG average.

Source: ONS Crime Statistics 2012/13

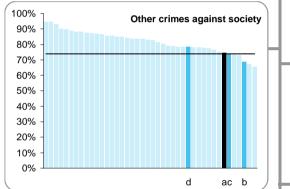
Offences and outcomes - Other crimes against society - Sanction detection rates

What is the sanction detection rate for other crimes against society in the force and how does this compare with others?

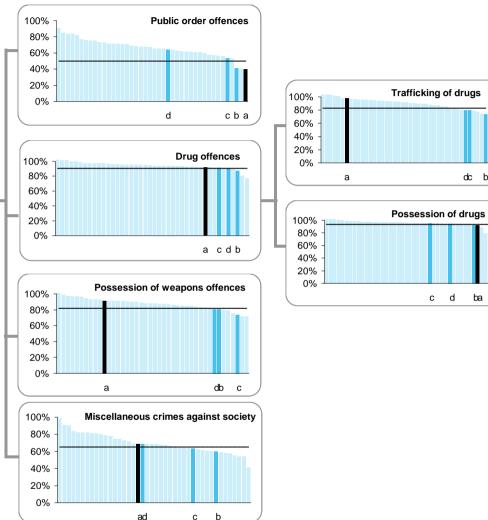
Sanction detection rate (%) refers to the number of sanction detections (SDs) in 2012/13 divided by the number of recorded offences for 2012/13. For important information on understanding sanction detections see page 59.

SDs do not cover all types of outcomes used by some forces, most notably restorative justice, taken into considerations (TICs) from crimes not previously recorded and community resolutions. Differences in forces' policies will impact on SD rates.

Please note that the SD rate can be above 100% where sanction detections and crimes are recorded in different time periods. This can be particularly noticable where crimes are proactively found or have very small numbers. For display purposes all sanction detection graphs have been capped at 100%



	Offences	SDs	%	MSG Avg	Diff*
Trafficking of drugs	3,726	3,657	98%	83%	569
Possession of drugs	47,600	43,635	92%	93%	-751
Drug Offences	51,326	47,292	92%	90%	-182
Public order offences	26,836	10,791	40%	50%	-2,604
Possession of weapons	3,706	3,399	92%	82%	371
Misc crimes against society	7,779	5,368	69%	65%	291
Other crimes against society	89,647	66,850	75%	74%	-2,124



* Net difference in the number of outcomes (sanction detections) compared to if the force had the MSG rate. A positive difference indicates a higher number of sanction detections for this force than expected based on the detections reported by MSG forces.

Source: Home Office Detections Statistics 2012/13 (SDs), ONS Crime Statistics 2012/13 (Crime)

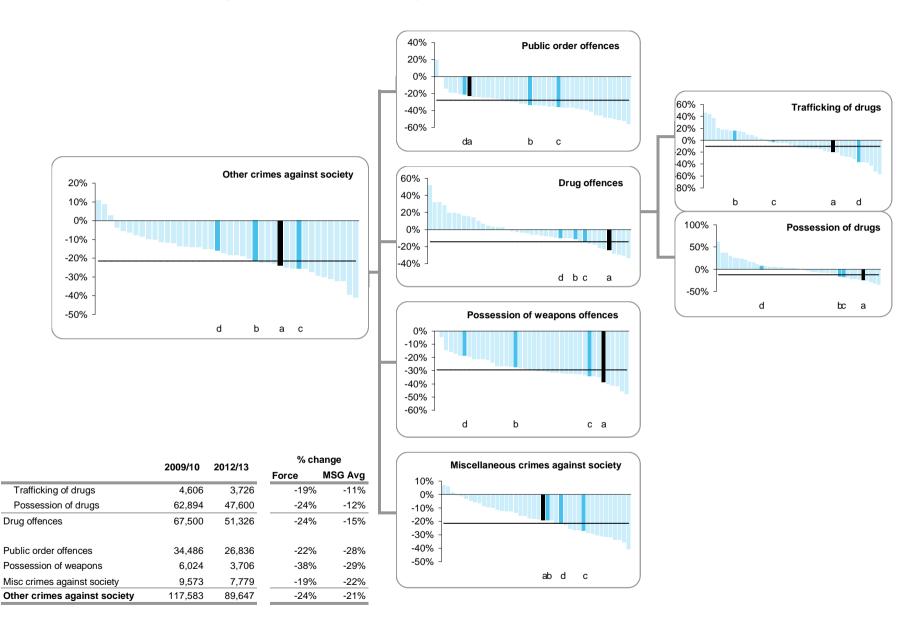
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Offences and outcomes - Other crimes against society - 2009/10 to 2012/13

How does the recorded crime rate for other crimes against society compare with four years ago and how does this compare with others?



Source: ONS Crime Statistics 2012/13

Metropolitan Police

Offences and outcomes - Change in sanction detection rates

How does the sanction detection rate compare with four years ago for all crime types and how does this compare with others?

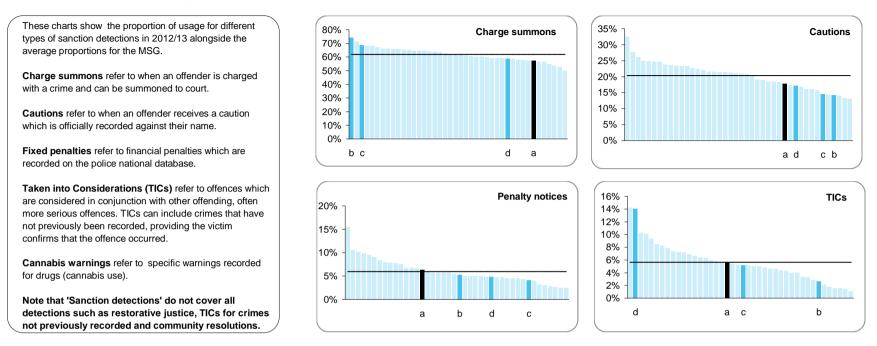
			2009/10	2012/13	% point change	MSG Avg				
	Victim-based crime		16%	14%	-1.4	-0.9				
	Other crimes against soc	iety	78%	75%	-3.5	-2.5				
-	Crimes (exc fraud)		25%	22%	-3.2	-1.5				
Violence against the person	2009/10	2012/13	% point change	MSG Avg			2009/10	2012/13	% point change	MSG Avg
Homicide*	93%	99%	5.9	-2.8					en ange	
Violence with injury	33%	34%	1.4	-0.3	Trafficking	of drugs	87%	98%	10.7	2.8
Violence without injury	26%	25%	-1.1	0.2	Possessio	-	92%	92%	-0.5	-1.7
Violence against the person	30%	29%	-0.1	-0.3	Drug Offence		92%	92%	0.3	-1.1
Sexual offences										
Rape	24%	21%	-2.9	-4.3	Possession of	of weapons offences	85%	92%	6.5	-2.4
Other sexual offences	24%	25%	1.5	1.5	Public order	offences	53%	40%	-12.3	-8.1
Sexual offences	24%	24%	0.1	-0.3	Misc crimes	against society	68%	69%	0.8	-2.7
Robbery										
Robbery of business property	26%	24%	-2.1	1.5	Other crimes a	igainst society	78%	75%	-3.5	-2.5
Robbery of personal property	15%	14%	-0.3	0.5						
Robbery	16%	15%	-0.8	0.6						
Theft										
Burglary in a dwelling	12%	12%	-0.3	0.2						
Burglary in a building other than a dw	velling 9%	9%	0.0	-1.2						
Burglary	11%	11%	-0.2	-0.6						
Vehicle offences	6%	6%	0.0	-0.8						
Bicycle theft	2%	2%	0.6	1.5		be aware that commu			e justice	
Theft from the person	3%	3%	0.1	0.2	may impact of	on changes in sanctior	n detection rate	es.		
Shoplifting	57%	48%	-9.0	-12.8						
All other theft offences	4%	4%	-0.5	-0.9						
Theft offences	12%	10%	-1.9	-1.7						
Criminal damage and arson										
Criminal damage	12%	14%	2.0	0.5						
Arson	9%	11%	2.2	1.8						
Criminal damage and arson	12%	14%	2.0	0.5						
Victim-based crime	16%	14%	-1.4	-0.9						

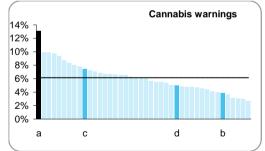
* Since homicide numbers are small, care should be taken when making comparisons between forces. Further, the SD rate can be greater than 100% where a detection is recorded for a crime which occurred in a previous year.

Source: Home Office Detections Statistics 2012/13 (SDs), ONS Crime Statistics 2012/13 (Crime)

Offences and outcomes - Sanction detections by type

How are different sanction detection types used by the force and how does this compare with others?





	%	MSG
	70	Avg
Charge summons	57%	65%
Cautions	18%	16%
Penalty notices	6%	5%
Cannabis warnings	13%	7%
Taken into consideration (TIC)	6%	7%
Total	100%	100%

Source: Home Office Detections Statistics 2012/13

Offences and outcomes - Charges

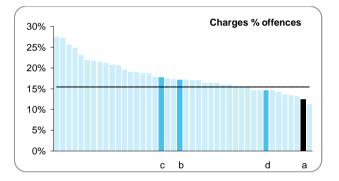
What proportion of offences result in charges for all crime types and how does this compare with the other forces?

The term charges relates to recorded offences processed by means of charge or summons.

These charts and tables show the charge rates for all crime types for 2012/13 compared with the MSG.

The charges % expected plot shows your actual charges divided by the number of charges you would achieve if you were performing in line with all forces for each crime type. Hence if above/below 100%, you are achieving more/fewer charges than the average. Here a weighted average of forces is used.

	Offences	Charges	%	MSG	Diff*
Victim-based					
Homicide	106	105	99%	84%	16
Violence with injury	57,731	13,618	24%	28%	-2,399
Violence without injury	67,465	10,761	16%	25%	-6,342
Rape	3,042	640	21%	22%	-35
Other sexual offences	6,602	1,487	23%	25%	-171
Robbery of business property	2,410	542	22%	28%	-135
Robbery of personal property	32,354	4,159	13%	19%	-2,091
Burglary in a dwelling	60,675	3,185	5%	8%	-1,517
Burglary in a building other than a dwelling	31,969	2,076	6%	6%	226
Vehicle offences	95,498	2,852	3%	5%	-1,554
Bicycle theft	20,727	332	2%	3%	-298
Theft from the person	49,265	989	2%	4%	-864
Shoplifting	36,598	10,501	29%	32%	-1,329
All other theft offences	120,241	3,323	3%	5%	-2,486
Criminal damage	57,072	5,157	9%	8%	319
Arson	1,802	179	10%	8%	37
Other crimes against society					
Trafficking of drugs	3,726	3,375	91%	66%	919
Possession of drugs	47,600	12,042	25%	29%	-1,882
Possession of weapons offences	3,706	2,885	78%	66%	451
Public order offences	26,836	8,046	30%	37%	-1,895
Miscellaneous crimes against society	7,779	4,725	61%	58%	251
Crimes (excluding fraud)	733,204	90,979	12%	15%	-20,779





The level of expected charges is based on national average charges rates for each crime-type.

* Net difference in the number of charges compared to if the force had the MSG rate.

Source: Home Office Detections Statistics 2012/13 (SDs), ONS Crime Statistics 2012/13 (Crime)

Offences and outcomes - Cautions

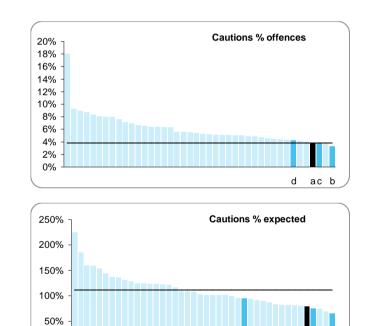
How are different sanction detection types used by the force and how does this compare with others?

The term cautions refers to a recorded offence where the offender receives a caution officially recorded against their name.

These charts and tables show the caution rates for all crime types for 2012/13 compared with the MSG average. The difference values show what the force would have achieved if it had matched their MSG average for each crime type.

The cautions % expected plot shows your actual cautions divided by the number of cautions you would achieve if you were performing in line with all forces for each crime type. Hence if above/below 100%, you are achieving more/fewer cautions than the average. Here a weighted average of forces is used.

	Offences	Cautions	%	MSG	Diff*
Victim-based					
Homicide	106	0	0%	0%	0
Violence with injury	57,731	6,120	11%	9%	847
Violence without injury	67,465	6,231	9%	10%	-263
Rape	3,042	4	0%	0%	-3
Other sexual offences	6,602	166	3%	3%	-38
Robbery of business property	2,410	11	0%	0%	5
Robbery of personal property	32,354	106	0%	0%	-46
Burglary in a dwelling	60,675	99	0%	0%	-83
Burglary in a building other than a dwelling	31,969	131	0%	0%	-1
Vehicle offences	95,498	238	0%	0%	-201
Bicycle theft	20,727	61	0%	1%	-45
Theft from the person	49,265	131	0%	0%	-90
Shoplifting	36,598	2,754	8%	5%	991
All other theft offences	120,241	1,212	1%	1%	-567
Criminal damage	57,072	2,640	5%	3%	886
Arson	1,802	25	1%	1%	-1
Other crimes against society					
Trafficking of drugs	3,726	282	8%	16%	-328
Possession of drugs	47,600	5,714	12%	16%	-1,888
Public order offences	26,836	1,380	5%	6%	-118
Possession of weapons offences	3,706	514	14%	16%	-77
Miscellaneous crimes against society	7,779	633	8%	7%	64
Crimes (excluding fraud)	733,204	28,452	4%	4%	-957



The level of expected cautions is based on national average caution rates for each crimetype.

d

* Net difference in the number of cautions compared to if the force had the MSG rate.

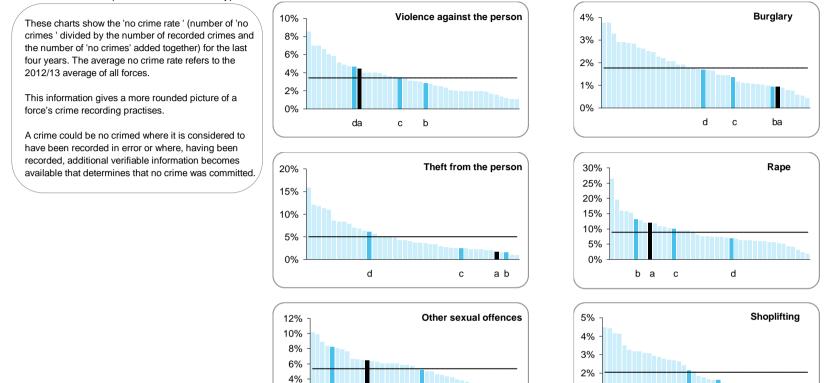
Source: Home Office Detections Statistics 2012/13 (SDs), ONS Crime Statistics 2012/13 (Crime)

ac b

0%

Offences and outcomes - No crime

What proportion of crimes initially recorded are subsequently 'no crimed' where it is judged by the police that no crime actually took place or was recorded in error and how does this compare for different crime types and to other forces?



	2009/10	2010/11	2011/ 12	2012/13	
				Force	All Avg
Violence against the person	5%	5%	4%	4%	3%
Burglary	1%	1%	1%	1%	2%
Theft from the person	1%	2%	2%	2%	5%
Rape	13%	10%	11%	12%	9%
Other sexual offences	6%	6%	6%	6%	5%
Shoplifting	1%	1%	1%	1%	2%

2% 0%

d

а

Please note:

с

b

The proportion of 'no crimes' does not in itself infer high or low compliance with the overall requirements of the Home Office Counting Rules. Levels of 'no criming' are particularly susceptible to local recording practice and the IT systems in use. A police force having a high level of 'no crimes' may be indicative of that force having a local recording process that captures all reports as crimes at the first point of contact and before any further investigation has taken place to consider the full facts. Note that forces have a 72-hour window in which to record a crime once the balance of probability says a crime has been committed.

d

С

b a

1%

0%

Source: Home Office 'No crimes' data 2012/13

Annex 1 - Crime Codes

Offences included in each category

- 1. Victim-based crime
- 1.1. Violence against the person
 - 1.1.1. Homicide
 - 1 Murder
 - 4.1 Manslaughter
 - 1.1.2. Violence with injury
 - 2 Attempted murder
 - 37.1 Causing death by aggravated vehicle taking
 - 4.3 Intentional destruction of a viable unborn child
 - 4.4 Causing death by dangerous driving
 - 4.4/6 Causing death by dangerous or careless driving (inc under influence)
 - 4.4/6/iCausing death by dangerous or careless driving (inc. under influence of drink/drugs)
 - 4.6 Causing death by careless driving under influence of drink or drugs
 - 4.7 Causing or allowing death of child or vulnerable person
 - 4.8 Causing death by careless or inconsiderate driving
 - 4.9 Causing death by driving: unlicensed drivers etc.
 - 5 Wounding or other act endangering life
 - 5A Wounding or carrying out an act endangering life (outcomes only)
 - 5B Use of substance or object to endanger life (outcomes only)
 - 5C Possession of items to endanger life (outcomes only)

1.1.3. Violence without injury

- 104 Assault without injury on a constable
- 105A Assault without injury
- 105B Racially or religiously aggravated assault without injury
- 11 Cruelty to and neglect of children (outcomes only)
- 11A Cruelty to children/young persons
- 12 Abandoning child under two years (outcomes only)
- 13 Child abduction
- 14 Procuring illegal abortion

- 4.10 Corporate manslaughter
- 4.2 Infanticide
- 5D Assault with intent to cause serious harm
- 5E Endangering life
- 6 Endangering railway passengers (outcomes only)
- 7 Endangering life at sea (outcomes only)
- 8A Less serious wounding
- 8D Racially or religiously aggravated less serious wounding
- 8F Inflicting grievous bodily harm without intent (outcomes only)
- 8G Actually bodily harm and other injury outcomes only)
- 8H Racially or religiously aggravated inflicting grievous bodily harm without intent (outcomes only)
- 8J Racially or religiously aggravated actual bodily harm and other injury (outcomes only)
- 8K Poisoning or female genital mutilation (outcomes only)
- 8N Assault with injury
- 8P Racially or religiously aggravated assault with injury
- 3 Threat or conspiracy to murder
- 36 Kidnapping
- 3A Conspiracy to murder
- 3B Threats to kill
- 8C Harassment
- 8E Racially or religiously aggravated harassment
- 8L Harassment
- 8M Racially or religiously aggravated harassment

1.2. Sexual offences

- 1.2.1. Rape
 - 19A Rape of a female
 - 19B Rape of a male
 - 19C Rape of a female aged 16 and over
 - 19D Rape of a female child under 16
- 1.2.2. Other sexual offences
 - 139 Indecent exposure
 - 16 Buggery
 - 17 Indecent assault on a male
 - 17A Sexual assault on a male aged 13 and over
 - 17B Sexual assault on a male child under 13
 - 18 Gross indecency between males
 - 20 Indecent assault on a female
 - 20A Sexual assault on a female aged 13 and over
 - 20B Sexual assault on a female child under 13
 - 21 Sexual activity involving a child under 13
 - 22 Unlawful sexual intercourse with a girl under 16
 - 22A Causing sexual activity without consent
 - 22B Sexual activity involving child under 16

1.3. Robbery

1.3.1 Robbery of business property 34A Robbery of business property

1.3.2 Robbery of personal property 34B Robbery of personal property

1.4. Theft offences

1.4.1. Burglary

- 1.4.1.1. Burglary in a dwelling
 - 28 Burglary in a dwelling
 - 28A Burglary in a dwelling
 - 28B Attempted burglary in a dwelling
- 1.4.1.2 Burglary in a building other than a dwelling
 - 30 Burglary in a building other than a dwelling
 - 30A Burglary in a building other than a dwelling
- 1.4.2. Vehicle offences

126 Interfering with a motor vehicle

37.2 Aggravated vehicle taking

1.4.3. Theft from the person

39 Theft from the person

1.4.4. Bicycle theft

- 44 Theft or unauthorised taking of a pedal cycle
- 1.4.5. Shoplifting

46 Shoplifting

1.4.6. All other theft offences

- 35 Blackmail
- 40 Theft in a dwelling other than from an automatic machine or meter
- 41 Theft by an employee
- 42 Theft of mail

- 19E Rape of a female child under 13
- 19F Rape of a male aged 16 and over
- 19G Rape of a male child under 16
- 19H Rape of a male child under 13
- 23 Incest or familial sexual offences
- 25 Abduction of female
- 70 Sexual activity etc with a person with a mental disorder
- 71 Abuse of children through prostitution and pornography
- 72 Trafficking for sexual exploitation
- 73 Abuse of position of trust of a sexual nature
- 74 Gross indecency with a child
- 88A Sexual grooming
- 88B Other miscellaneous sexual offences
- 88C Other miscellaneous sexual offences
- 88D Unnatural sexual offences
- 88E Exposure and voyeurism

- 28C Distraction burglary in a dwelling
- 28D Attempted distraction burglary in a dwelling
- 29 Aggravated burglary in a dwelling

30B Attempted burglary in a building other than a dwelling

31 Aggravated burglary in a building other than a dwelling

45 Theft from vehicle

48 Theft or unauthorised taking of motor vehicle

- 43 Dishonest use of electricity
- 47 Theft from automatic machine or meter
- 49 Other theft
- 49A Making off without payment

1.5. Criminal damage and arson

- 1.5.1. Criminal damage
 - 58A Criminal damage to a dwelling
 - 58B Criminal damage to a building other than a dwelling
 - 58C Criminal damage to a vehicle
 - 58D Other criminal damage
 - 58E Racially or religiously aggravated criminal damage to a dwelling (outcomes only)
- 1.5.2. Arson
 - 56 Arson
 - 56A Arson endangering life

2. Other crimes against society

- 2.1. Drug offences
 - 2.1.1. Trafficking of drugs
 - 92A Trafficking in controlled drugs
 - 2.1.2. Possession of drugs
 - 92B Possession of controlled drugs
 - 92C Other drug offences
- 2.2. Possession of weapons offences
 - 10A Possession of firearms with intent
 - 10B Possession of firearms offences
 - 10C Possession of other weapons
 - 10D Possession of article with blade or point
- 2.3. Public order offences
 - 62 Treason (outcomes only)
 - 62A Violent disorder
 - 63 Treason felony (outcomes only)
 - 64 Riot (outcomes only)

2.4. Miscellaneous crimes against society

- 15 Concealing an infant death close to birth
- 24 Exploitation of prostitution
- 26 Bigamy
- 27 Soliciting for the purposes of prostitution
- 33 Going equipped for stealing, etc
- 33A Making, supplying or possessing articles for use in fraud
- 38 Profiting from or concealing knowledge of the proceeds of crime
- 53H Making or supplying articles for use in fraud (outcomes only)
- 53J Possession of articles for use in fraud (outcomes only)
- 54 Handling stolen goods
- 59 Threat or possession with intent to commit criminal damage
- 60 Forgery or use of false drug prescription
- 61 Other forgery
- 61A Possession of false documents
- 67 Perjury
- 68 Libel (outcomes only)
- 69 Offender Management Act offences
- 75 Betting, gaming and lotteries (outcomes only)

- 58F Racially or religiously aggravated criminal damage to a building other than a dwelling (outcomes only)
- 58G Racially or religiously aggravated criminal damage to a vehicle (outcomes only)
- 58H Racially or religiously aggravated other criminal damage (outcomes only)
- 58J Racially or religiously aggravated criminal damage

56B Arson not endangering life

- 92D Possession of controlled drugs (excl. Cannabis)
- 92E Possession of controlled drugs (Cannabis)
- 81 Other firearms offences
- 8B Possession of weapons
- 90 Other knives offences
- 65 Violent disorder (outcomes only)
- 66 Other offences against the State or public order
- 9A Public fear, alarm or distress
- 9B Racially or religiously aggravated public fear, alarm or distress
- 76 Aiding suicide
- 78 Immigration Acts (outcomes only)
- 79 Perverting the course of justice
- 80 Absconding from lawful custody
- 802 Dangerous driving
- 814 Fraud, forgery etc associated with vehicle or driver records
- 82 Customs and Revenue offences (outcomes only)
- 83 Bail offences
- 84 Trade descriptions etc (outcomes only)
- 85 Health and Safety offences (outcomes only)
- 86 Obscene publications etc
- 87 Protection from eviction (outcomes only)
- 89 Adulteration of food (outcomes only)
- 91 Public health offences (outcomes only)
- 94 Planning laws (outcomes only)
- 95 Disclosure, obstruction, false or misleading statements etc
- 99 Other notifiable offences

3. Fraud offences

- 51 Fraud by company director (outcomes only)
- 52 False accounting (outcomes only)
- 53A Cheque and credit card fraud (pre Fraud Act 2006)
- 53B Preserved other fraud and repealed fraud offences (pre Fraud Act 2006) (outcomes only)*
- 53C Fraud by false representation: cheque, plastic card and online bank accounts (not PSP) (outcomes only)
- 53D Fraud by false representation: other frauds (outcomes only)
- 53E Fraud by failing to disclose information (outcomes only)
- 53F Fraud by abuse of position (outcomes only)
- 53G Obtaining services dishonestly
- 55 Bankruptcy and insolvency (outcomes only)

* At March 2013 ONS publication crime code 53B was categorised under fraud offences.

Annex 2 – POA Categories

POA data are split into 12 categories, which sub-divide into headings as follows:

1) Local policing

- a. Neighbourhood policing b. Incident (response) management
- c. Local investigation * d. Specialist community liaison
- e. Local command team and support overheads

2) Dealing with the public

a. Local call centres / front desk b. Central communications unit c. Contact management units d. Dealing with the public command team and support overheads

3) Criminal justice arrangements

a. Custody b. Police doctors/nurses and surgeons c. Interpreters and translators d. Other custody costs e. Criminal justice f. Police national computer a. Criminal record bureau h. Coroner assistance i. Fixed penalty schemes (central ticket office) j. Property officer / stores k. Criminal justice arrangements command team and support overheads

4) Road policing

- a. Traffic units
- b. Traffic wardens / police community support officers traffic
- c. Vehicle recovery
- d. Casualty reduction partnership
- e. Road policing command team and support overheads

9) National policing

- a. Secondments (out of force)
- b. Counter terrorism / special branch
- c. ACPO projects / initiatives
- d. Hosting national services
- e. Other national policing requirements

10) Support functions

- a. Human resources
- b. Finance
- c. Legal
- d. Fleet services
- e. Estates / central building costs
- f. Information communication technology
- g. Professional standards
- h. Press and media
- i. Performance review / corporate development
- j. Procurement
- k. Training
- I. Administration support
- m. Force command
- n. Support to associations and trade unions
- o. Social club support and force band
- p. Insurance / risk management

q. Catering

* Local investigation is included here under local policing rather than investigation

5) Operational support

- a. Central operations command team and support overheads
- b. Air operations
- c. Mounted police
- d. Specialist terrain
- e. Dogs section
- f. Level 1 advanced public order
- g. Airport and ports policing unit
- h. Firearms unit
- i. Civil contingencies and planning

6) Intelligence

- a. Intelligence command team and support overheads
- b. Intelligence analysis / threat assessments
- c. Intelligence gathering

7) Specialist investigations

- a. Investigations command team and support overheads
- b. Major investigation unit
- c. Economic crime (including regional asset recovery team)
- d. Specialist investigation units
- e. Serious and organised crime unit
- f. Public protection

8) Investigative support

- a. Scenes of crime officers
- b. External forensic costs
- c. Fingerprint / internal forensic costs
- d. Photographic image recovery
- e. Other forensic services
- f. Investigative support command team and support overheads

11) Crime Commissioner

- a. Cost of Police Crime Commissioner
- b. Office of Police Crime Commissioner
- c. Other costs

12) Central costs

- a. Revenue contribution to capital
- c. Pensions and exit costs

b. Capital financing

Annex 3 - Coding of POA categories

Local policing

- v Neighbourhood policing
- v Incident (response) management
- Specialist community liaison ۷
- Local command team and support overheads v

Dealing with the public

- F Local call centres / front desk
- F Central communications unit
- F Contact management units
- F Command team and support overheads

Criminal justice arrangements

- F Custody
- F Police doctors / nurses and surgeons
- F Interpreters and translators
- F Other custody costs
- s Criminal justice
- s Police national computer
- s Criminal records bureau
- s Coroner assistance
- s Fixed penalty schemes (central ticket office)
- в Property officer / stores
- s Command team and support overheads

Road policing

- v Traffic units
- v Traffic wardens / PCSOs - traffic
- F Vehicle recovery
- Casualty reduction partnership F
- F Command team and support overheads

V = Visible operational front line

- F = Non-visible front line
- S = Frontline support
- B = Business support
- X = Excluded (not coded)

Operational support

- F Command team and support overheads
- Air operations F
- Mounted police v
- F Specialist terrain
- v Dogs section
- F Level 1 advanced public order
- F Airports and ports policing unit
- v Firearms unit
- s Civil contingencies

Intelligence

- S Command team and support overheads
- s Intelligence analysis / threat assessments
- F Intelligence gathering

Investigations

- F Command team and support overheads
- F Major investigations unit
- F
- F
- F Serious and organised crime unit
- F Public protection
- F Local investigation/ prisoner processing

Investigative support

s

- F Scenes of crime officers
- s External forensic costs
- Fingerprint / internal forensic costs s s
 - Photographic image recovery
- Other forensic services
- Command team and support overheads s

National policing

- Secondments (out of force) х
- х Counter terrorism / special branch
- ACPO projects / initiatives х
- х Hosting national services
- х Other national policing requirements

Support functions

- Human resources в
- в Finance
- в Legal services
- Fleet services в
- Estates / central building costs в
- в Information communication technology
- s Professional standards
- в Press and media
- в Performance review / corporate development
- в Procurement
- в Training
- в Administration support
- s Force command
- в Support to associations and trade unions
- в Social club support and force band
- в Insurance / risk management
- в Catering

Police and Crime Commissioner

- х Cost of police crime commissioner
- Х Office of police crime commissioner
- х Other costs

Central costs

- х Revenue contribution to capital
- Capital financing х
- Х Pensions and exit costs

- Economic crime (including regional asset recovery team)
- Specialist investigation units