

# Value for Money Profiles 2013

## Updated figures

December 2013

### Introduction

Over the 43 Value for money profiles there are, collectively, hundreds of thousands of values used in the tables and charts.

The data are subject to a systematic checking process:

- the Chartered Institute of Public Finance and Accountancy (CIPFA) apply arithmetic and reconciliation checks to the financial (Police Objective Analysis, or POA) data provided to them by forces;
- each force is asked to check their statistical outliers (where their costs are significantly different from the national average, from their return for the previous year, or both); and
- each force receives a draft profile so that it can check the figures before publication.

This year, HMIC and CIPFA also ran two workshops, attended by about 50 practitioners from forces, to discuss the information in the draft profiles, identify anomalies and suggest improvements.

Each force's data affect not only their own profile, but the profile for every other force. Because of this, all forces are asked to ensure that all their data are correct by a deadline that is set to allow sufficient time for all the final profiles to be recalculated (as necessary), produced and quality assured. Unfortunately, amendments to data that are submitted after the deadline cannot be included in the profiles, as the resource-intensive quality assurance process would have to be re-started, delaying the publication of the profiles for all forces. Therefore, instead of changing the profiles, details of amendments to the data that are submitted by forces between the final submission deadline and the publication of the profiles are included here.

## **Data amendments and comments**

CIPFA have made HMIC aware that the following forces amended their POA data between 22 October 2013 (the date of the POA data used in the profiles) and the publication of the profiles on 14 November 2013:

- **Essex (page 3)** has updated its local and central funding levels;
- **Hampshire (page 8)** has clarified with HMIC that other costs under the PCC costs include a £2m 'one-off' fund created to support priorities in the PCC's police and crime plan;
- **West Mercia (page 9)** provided updates which affect criminal justice arrangements, investigative support and support functions (in particular, the finance function costs); and
- **Wiltshire (page 21)** updated its local policing and Police and Crime Commissioner (PCC) costs, and partnership and reimbursed income.

More details on the impact of these changes are given below.

## 1. Essex Police

*The forces that have Essex in their MSG are Avon and Somerset, Bedfordshire, Derbyshire, Hampshire, Hertfordshire, Kent, Leicestershire, Northamptonshire, Nottinghamshire, Staffordshire, Sussex and Thames Valley.*

The table below summarises the amendments Essex Police made to their POA data submission after the deadline, but before the VfM profiles were published:

| Category                                   | Amended Funding (£000s) | Change (£000s) |
|--|-------------------------|----------------|
| Formula grant                              | 62,196                  | -19,650        |
| <b>Total formula funding</b>               | <b>176,633</b>          | <b>-19,650</b> |
| Council tax precept income ("council tax") | 81,846                  | +19,650        |
| <b>Total local funding</b>                 | <b>95,508</b>           | <b>+19,650</b> |

As a result of these changes, the formula funding, central funding and local funding totals (page 14 of the profiles) are affected.

The changes affect both the *All* average for all forces' local and central funding and, for those forces which have Essex in their most similar group (MSG), the *MSG* average. This, in turn, affects the net cost of differences.

Updated values for all forces are given on the following pages. Values are hatted (^) where the change following the updated data differs from that published by at least 10%. Please note that, because of rounding, even hatted values may not appear to have changed.

## 1.1. Formula funding

|                     | <b>£m</b>      | <b>£/head</b>  | <b>Averages</b> |              | <b>MSG<br/>Diff*</b> |
|---------------------|----------------|----------------|-----------------|--------------|----------------------|
|                     |                |                | All             | MSG          |                      |
| Avon & Somerset     | 177.3          | 110.7          | 119.6           | 106.9        | 6.1 ^                |
| Bedfordshire        | 69.9           | 113.3          | 119.6           | 115.7        | -1.5 ^               |
| Cambridgeshire      | 86.0           | 106.6          | 119.6           | 104.3        | 1.9                  |
| Cheshire            | 118.8          | 115.5          | 119.6           | 106.0        | 9.8                  |
| Cleveland           | 92.5           | 165.9          | 119.6           | 162.2        | 2.1                  |
| Cumbria             | 65.8           | 131.7          | 119.6           | 109.9        | 10.9                 |
| Derbyshire          | 110.1          | 108.0          | 119.6           | 106.9        | 1.1 ^                |
| Devon & Cornwall    | 183.0          | 109.5          | 119.6           | 100.9        | 14.4                 |
| Dorset              | 64.6           | 86.7           | 119.6           | 98.9         | -9.1                 |
| Durham              | 87.9           | 142.1          | 119.6           | 131.5        | 6.6                  |
| Dyfed-Powys         | 54.8           | 106.4          | 119.6           | 107.6        | -0.6                 |
| <b>Essex</b>        | <b>176.6 ^</b> | <b>102.2 ^</b> | <b>119.6</b>    | <b>107.2</b> | <b>-8.8 ^</b>        |
| Gloucestershire     | 60.6           | 101.4          | 119.6           | 99.7         | 1.0                  |
| Greater Manchester  | 447.3          | 166.6          | 119.6           | 161.4        | 13.8                 |
| Gwent               | 79.3           | 137.4          | 119.6           | 138.4        | -0.6                 |
| Hampshire           | 202.4          | 106.4          | 119.6           | 107.4        | -1.8 ^               |
| Hertfordshire       | 119.1          | 106.4          | 119.6           | 107.4        | -1.1 ^               |
| Humberside          | 124.4          | 135.5          | 119.6           | 143.7        | -7.6                 |
| Kent                | 191.1          | 110.4          | 119.6           | 110.0        | 0.6 ^                |
| Lancashire          | 198.2          | 135.6          | 119.6           | 138.6        | -4.4                 |
| Leicestershire      | 115.2          | 113.1          | 119.6           | 110.6        | 2.6 ^                |
| Lincolnshire        | 64.8           | 90.6           | 119.6           | 104.9        | -10.2                |
| Merseyside          | 258.9          | 187.5          | 119.6           | 165.1        | 30.9                 |
| Norfolk             | 87.5           | 101.8          | 119.6           | 100.3        | 1.3                  |
| North Wales         | 79.6           | 115.6          | 119.6           | 100.9        | 10.2                 |
| North Yorkshire     | 75.9           | 94.9           | 119.6           | 101.1        | -4.9                 |
| Northamptonshire    | 74.0           | 106.7          | 119.6           | 111.1        | -3.1 ^               |
| Northumbria         | 240.2          | 169.1          | 119.6           | 146.7        | 31.9                 |
| Nottinghamshire     | 140.5          | 128.8          | 119.6           | 119.4        | 10.3 ^               |
| South Wales         | 174.2          | 135.7          | 119.6           | 142.0        | -8.1                 |
| South Yorkshire     | 195.0          | 145.1          | 119.6           | 135.9        | 12.4                 |
| Staffordshire       | 117.4          | 106.9          | 119.6           | 107.8        | -1.0 ^               |
| Suffolk             | 70.2           | 96.1           | 119.6           | 100.9        | -3.4                 |
| Surrey              | 101.0          | 89.0           | 119.6           | 97.9         | -10.1                |
| Sussex              | 167.6          | 104.2          | 119.6           | 107.4        | -5.1 ^               |
| Thames Valley       | 248.2          | 109.1          | 119.6           | 107.3        | 4.0 ^                |
| Warwickshire        | 52.1           | 95.3           | 119.6           | 102.3        | -3.8                 |
| West Mercia         | 121.1          | 99.0           | 119.6           | 99.1         | -0.1                 |
| West Midlands       | 472.8          | 172.6          | 119.6           | 168.9        | 10.1                 |
| West Yorkshire      | 331.7          | 148.9          | 119.6           | 150.3        | -3.0                 |
| Wiltshire           | 64.7           | 94.6           | 119.6           | 103.4        | -6.0                 |
| City of London      | 20.6           | 65.1           | 118.3           | 65.1         | 0.0                  |
| <b>Metropolitan</b> | <b>1959.8</b>  | <b>239.1</b>   | <b>122.4</b>    | <b>181.8</b> | <b>469.7</b>         |

\* Net cost of the difference in spend to the average per head of MSG forces.

## 1.2. Central funding

|                    | £m           | £/head       | Averages     |              | MSG<br>Diff*   |
|--------------------|--------------|--------------|--------------|--------------|----------------|
|                    |              |              | All          | MSG          |                |
| Avon & Somerset    | 190.9        | 119.2        | 128.1        | 116.2        | 4.9 ^          |
| Bedfordshire       | 74.8         | 121.1        | 128.1        | 123.6        | -1.5 ^         |
| Cambridgeshire     | 87.0         | 107.8        | 128.1        | 110.7        | -2.3           |
| Cheshire           | 127.9        | 124.3        | 128.1        | 114.0        | 10.6           |
| Cleveland          | 99.8         | 179.0        | 128.1        | 172.5        | 3.6            |
| Cumbria            | 68.4         | 136.9        | 128.1        | 118.5        | 9.2            |
| Derbyshire         | 124.7        | 122.3        | 128.1        | 115.7        | 6.8 ^          |
| Devon & Cornwall   | 189.0        | 113.1        | 128.1        | 108.1        | 8.3            |
| Dorset             | 73.2         | 98.2         | 128.1        | 105.8        | -5.6           |
| Durham             | 90.5         | 146.3        | 128.1        | 140.2        | 3.8            |
| Dyfed-Powys        | 62.7         | 121.8        | 128.1        | 116.7        | 2.7            |
| <b>Essex</b>       | <b>189.2</b> | <b>109.4</b> | <b>128.1</b> | <b>116.0</b> | <b>-11.4 ^</b> |
| Gloucestershire    | 66.8         | 111.6        | 128.1        | 105.1        | 3.9            |
| Greater Manchester | 492.9        | 183.5        | 128.1        | 173.5        | 27.0           |
| Gwent              | 85.5         | 148.1        | 128.1        | 145.6        | 1.4            |
| Hampshire          | 223.6        | 117.6        | 128.1        | 115.9        | 3.2 ^          |
| Hertfordshire      | 130.0        | 116.1        | 128.1        | 115.9        | 0.2 ^          |
| Humberside         | 126.7        | 138.1        | 128.1        | 151.9        | -12.7          |
| Kent               | 210.6        | 121.6        | 128.1        | 118.4        | 5.6 ^          |
| Lancashire         | 205.5        | 140.6        | 128.1        | 146.8        | -9.0           |
| Leicestershire     | 122.4        | 120.2        | 128.1        | 118.8        | 1.5 ^          |
| Lincolnshire       | 66.8         | 93.4         | 128.1        | 111.8        | -13.1          |
| Merseyside         | 269.8        | 195.4        | 128.1        | 176.4        | 26.1           |
| Norfolk            | 98.4         | 114.5        | 128.1        | 107.4        | 6.1            |
| North Wales        | 88.9         | 129.2        | 128.1        | 108.1        | 14.5           |
| North Yorkshire    | 80.1         | 100.3        | 128.1        | 108.6        | -6.7           |
| Northamptonshire   | 80.3         | 115.7        | 128.1        | 119.5        | -2.6 ^         |
| Northumbria        | 245.8        | 173.0        | 128.1        | 156.0        | 24.2           |
| Nottinghamshire    | 144.1        | 132.1        | 128.1        | 126.4        | 6.2 ^          |
| South Wales        | 196.2        | 152.9        | 128.1        | 150.1        | 3.5            |
| South Yorkshire    | 201.9        | 150.2        | 128.1        | 144.7        | 7.4            |
| Staffordshire      | 121.9        | 111.0        | 128.1        | 116.9        | -6.5 ^         |
| Suffolk            | 76.3         | 104.5        | 128.1        | 108.1        | -2.7           |
| Surrey             | 106.0        | 93.4         | 128.1        | 105.2        | -13.5          |
| Sussex             | 180.3        | 112.1        | 128.1        | 115.9        | -6.1 ^         |
| Thames Valley      | 276.6        | 121.6        | 128.1        | 115.5        | 13.9 ^         |
| Warwickshire       | 54.1         | 98.9         | 128.1        | 108.7        | -5.3           |
| West Mercia        | 125.5        | 102.5        | 128.1        | 105.9        | -4.2           |
| West Midlands      | 514.9        | 187.9        | 128.1        | 183.2        | 13.0           |
| West Yorkshire     | 369.6        | 165.9        | 128.1        | 160.8        | 11.4           |
| Wiltshire          | 69.8         | 102.1        | 128.1        | 111.1        | -6.2           |
| City of London     | 34.1         | 107.7        | 127.6        | 107.7        | 0.0            |
| Metropolitan       | 2464.0       | 300.6        | 132.2        | 209.5        | 746.8          |

\* Net cost of the difference in spend to the average per head of MSG forces.

### 1.3. Council tax

|                    | £m            | £/head        | Averages    |             | MSG<br>Diff*  |
|--------------------|---------------|---------------|-------------|-------------|---------------|
|                    |               |               | All         | MSG         |               |
| Avon & Somerset    | 85.2          | 53.2          | 54.2        | 50.7        | 4.1 ^         |
| Bedfordshire       | 28.7          | 46.5          | 54.2        | 46.5        | 0.0 ^         |
| Cambridgeshire     | 45.5          | 56.5          | 54.2        | 56.9        | -0.4          |
| Cheshire           | 52.1          | 50.6          | 54.2        | 52.7        | -2.1          |
| Cleveland          | 35.3          | 63.3          | 54.2        | 41.7        | 12.0          |
| Cumbria            | 32.9          | 65.9          | 54.2        | 68.5        | -1.3          |
| Derbyshire         | 48.4          | 47.5          | 54.2        | 51.1        | -3.7 ^        |
| Devon & Cornwall   | 90.1          | 53.9          | 54.2        | 62.5        | -14.4         |
| Dorset             | 49.7          | 66.6          | 54.2        | 63.7        | 2.2           |
| Durham             | 24.7          | 39.9          | 54.2        | 58.3        | -11.4         |
| Dyfed-Powys        | 43.4          | 84.2          | 54.2        | 67.0        | 8.9           |
| <b>Essex</b>       | <b>81.8 ^</b> | <b>47.3 ^</b> | <b>54.2</b> | <b>50.9</b> | <b>-6.3 ^</b> |
| Gloucestershire    | 42.0          | 70.3          | 54.2        | 59.4        | 6.5           |
| Greater Manchester | 99.8          | 37.2          | 54.2        | 39.8        | -6.9          |
| Gwent              | 41.0          | 71.0          | 54.2        | 48.7        | 12.9          |
| Hampshire          | 95.0          | 50.0          | 54.2        | 52.1        | -4.1 ^        |
| Hertfordshire      | 61.1          | 54.6          | 54.2        | 52.1        | 2.8 ^         |
| Humberside         | 51.5          | 56.1          | 54.2        | 45.7        | 9.5           |
| Kent               | 79.9          | 46.2          | 54.2        | 50.4        | -7.4 ^        |
| Lancashire         | 60.5          | 41.4          | 54.2        | 43.2        | -2.6          |
| Leicestershire     | 49.4          | 48.5          | 54.2        | 49.1        | -0.6 ^        |
| Lincolnshire       | 40.0          | 56.0          | 54.2        | 63.5        | -5.4          |
| Merseyside         | 50.6          | 36.6          | 54.2        | 36.1        | 0.8           |
| Norfolk            | 53.1          | 61.7          | 54.2        | 62.0        | -0.2          |
| North Wales        | 62.1          | 90.2          | 54.2        | 62.5        | 19.1          |
| North Yorkshire    | 56.1          | 70.3          | 54.2        | 64.1        | 4.9           |
| Northamptonshire   | 40.9          | 58.9          | 54.2        | 49.9        | 6.2 ^         |
| Northumbria        | 30.9          | 21.8          | 54.2        | 48.6        | -38.2         |
| Nottinghamshire    | 48.5          | 44.5          | 54.2        | 45.4        | -1.0 ^        |
| South Wales        | 84.4          | 65.7          | 54.2        | 46.3        | 25.0          |
| South Yorkshire    | 46.1          | 34.3          | 54.2        | 42.0        | -10.3         |
| Staffordshire      | 56.3          | 51.3          | 54.2        | 51.7        | -0.4 ^        |
| Suffolk            | 38.3          | 52.5          | 54.2        | 62.5        | -7.3          |
| Surrey             | 98.3          | 86.6          | 54.2        | 66.6        | 22.7          |
| Sussex             | 89.0          | 55.3          | 54.2        | 52.1        | 5.2 ^         |
| Thames Valley      | 128.9         | 56.6          | 54.2        | 52.7        | 8.9 ^         |
| Warwickshire       | 32.8          | 60.0          | 54.2        | 61.9        | -1.0          |
| West Mercia        | 70.7          | 57.7          | 54.2        | 60.0        | -2.8          |
| West Midlands      | 64.9          | 23.7          | 54.2        | 33.2        | -26.2         |
| West Yorkshire     | 79.1          | 35.5          | 54.2        | 38.0        | -5.6          |
| Wiltshire          | 36.8          | 53.8          | 54.2        | 60.1        | -4.3          |
| City of London     | 5.1           | 16.2          | 53.3        | 16.2        | 0.0           |
| Metropolitan       | 557.1         | 68.0          | 54.6        | 41.1        | 220.4         |

\* Net cost of the difference in spend to the average per head of MSG forces.

## 1.4. Local funding

|                    | £m            | £/head        | Averages    |             | MSG<br>Diff*  |
|--------------------|---------------|---------------|-------------|-------------|---------------|
|                    |               |               | All         | MSG         |               |
| Avon & Somerset    | 96.6          | 60.3          | 59.6        | 55.3        | 8.0 ^         |
| Bedfordshire       | 30.0          | 48.6          | 59.6        | 51.1        | -1.5 ^        |
| Cambridgeshire     | 45.7          | 56.6          | 59.6        | 62.1        | -4.4          |
| Cheshire           | 58.1          | 56.4          | 59.6        | 59.1        | -2.8          |
| Cleveland          | 34.3          | 61.5          | 59.6        | 48.4        | 7.3           |
| Cumbria            | 37.8          | 75.7          | 59.6        | 74.7        | 0.5           |
| Derbyshire         | 56.4          | 55.3          | 59.6        | 57.9        | -2.7 ^        |
| Devon & Cornwall   | 98.9          | 59.2          | 59.6        | 68.6        | -15.7         |
| Dorset             | 55.9          | 75.1          | 59.6        | 68.5        | 4.9           |
| Durham             | 31.6          | 51.0          | 59.6        | 61.8        | -6.7          |
| Dyfed-Powys        | 43.4          | 84.2          | 59.6        | 73.8        | 5.4           |
| <b>Essex</b>       | <b>95.5 ^</b> | <b>55.2 ^</b> | <b>59.6</b> | <b>55.6</b> | <b>-0.7 ^</b> |
| Gloucestershire    | 46.0          | 76.9          | 59.6        | 65.4        | 6.9           |
| Greater Manchester | 120.4         | 44.8          | 59.6        | 46.3        | -3.9          |
| Gwent              | 39.6          | 68.5          | 59.6        | 54.2        | 8.3           |
| Hampshire          | 95.3          | 50.1          | 59.6        | 55.8        | -11.0 ^       |
| Hertfordshire      | 62.1          | 55.4          | 59.6        | 55.8        | -0.5 ^        |
| Humberside         | 53.8          | 58.6          | 59.6        | 51.7        | 6.4           |
| Kent               | 90.2          | 52.1          | 59.6        | 56.6        | -7.8 ^        |
| Lancashire         | 71.6          | 49.0          | 59.6        | 49.6        | -0.8          |
| Leicestershire     | 56.1          | 55.0          | 59.6        | 52.7        | 2.3 ^         |
| Lincolnshire       | 45.8          | 64.0          | 59.6        | 70.0        | -4.3          |
| Merseyside         | 64.9          | 47.0          | 59.6        | 43.5        | 4.9           |
| Norfolk            | 61.2          | 71.2          | 59.6        | 68.0        | 2.8           |
| North Wales        | 60.4          | 87.7          | 59.6        | 68.6        | 13.2          |
| North Yorkshire    | 61.0          | 76.3          | 59.6        | 70.2        | 4.9           |
| Northamptonshire   | 45.1          | 65.1          | 59.6        | 56.7        | 5.8 ^         |
| Northumbria        | 47.2          | 33.2          | 59.6        | 53.0        | -28.0         |
| Nottinghamshire    | 55.2          | 50.6          | 59.6        | 51.0        | -0.4 ^        |
| South Wales        | 84.4          | 65.7          | 59.6        | 51.6        | 18.1          |
| South Yorkshire    | 56.5          | 42.0          | 59.6        | 48.3        | -8.4          |
| Staffordshire      | 64.7          | 58.9          | 59.6        | 57.1        | 2.0 ^         |
| Suffolk            | 42.2          | 57.8          | 59.6        | 68.6        | -7.9          |
| Surrey             | 103.5         | 91.2          | 59.6        | 69.9        | 24.1          |
| Sussex             | 88.3          | 54.9          | 59.6        | 55.8        | -1.6 ^        |
| Thames Valley      | 129.4         | 56.9          | 59.6        | 55.6        | 3.0 ^         |
| Warwickshire       | 37.4          | 68.4          | 59.6        | 66.8        | 0.9           |
| West Mercia        | 83.4          | 68.1          | 59.6        | 67.2        | 1.1           |
| West Midlands      | 84.2          | 30.7          | 59.6        | 41.9        | -30.6         |
| West Yorkshire     | 100.4         | 45.1          | 59.6        | 45.2        | -0.2          |
| Wiltshire          | 41.0          | 59.9          | 59.6        | 66.1        | -4.3          |
| City of London     | 44.9          | 142.0         | 61.6        | 142.0       | 0.0           |
| Metropolitan       | 529.8         | 64.6          | 59.7        | 46.3        | 150.2         |

\* Net cost of the difference in spend to the average per head of MSG forces.

## **2. Hampshire Constabulary**

*The forces that have Hampshire in their MSG are Avon and Somerset, Bedfordshire, Essex, Hertfordshire, Leicestershire, Staffordshire, Sussex and Thames Valley.*

Note that 'Other costs' under the Police and Crime Commissioner costs for Hampshire include a £2m 'one-off' fund created to support priorities within the Police and Crime plan.

### 3. West Mercia Police

*The forces that have West Mercia in their most similar group (MSG) are Devon and Cornwall, Dorset, Gloucestershire, Lincolnshire, Norfolk, North Wales, North Yorkshire, Suffolk, Warwickshire, West Mercia, and Wiltshire.*

The table below summarises the amendments West Mercia Police made to their POA data submission after the deadline, but before the VfM profiles were published:

| POA category                               | Amended NRE<br>(£000s) | Change<br>(£000s) |
|--|------------------------|-------------------|
| Finance                                    | 613                    | +2,151            |
| Estates / Central Building Costs           | 10,830                 | -790              |
| Information Communication Technology       | 5,689                  | -364              |
| Fleet Services                             | 3,904                  | -298              |
| Administration Support                     | 4,474                  | -176              |
| Training                                   | 4,759                  | -102              |
| <b>Total support functions</b>             | <b>37,310</b>          | <b>+421</b>       |
| Police doctors / nurses & surgeons         | 1,132                  | -228              |
| <b>Total criminal justice arrangements</b> | <b>16,927</b>          | <b>-228</b>       |
| External Forensic Costs                    | 1,517                  | -193              |
| <b>Total investigative support</b>         | <b>4,852</b>           | <b>-193</b>       |
| <b>Total</b>                               | <b>208,835</b>         | <b>0</b>          |

This affects both the *All* average NRE for all forces and, for those forces which have West Mercia in their most similar group (MSG), the *MSG* average NRE. This, in turn, affects the net cost of differences.

Total non-staff costs are also affected:

| Non-staff costs (excluding national policing functions) | Amended cost<br>(£000s) | Change<br>(£000s) |
|---|-------------------------|-------------------|
| Total premises related expenses                         | 8,054                   | -790              |
| Total transport related expenses                        | 5,148                   | -298              |
| Total supplies and services                             | 13,801                  | +1,088            |

Updated values for all forces are given on the following pages. Values are hatted (^) where the change following the updated data differs from that published by at least 10%. Please note that, because of rounding, even hatted values may not appear to have changed. Note that Wiltshire Police also updated their non-staff costs so updated tables resulting from both force's updates are given on pages 29 to 31.

### 3.1. Support functions – Finance

|                    | £m           | £/head       | Averages   |              | Difference*, £m |               |
|--------------------|--------------|--------------|------------|--------------|-----------------|---------------|
|                    |              |              | All        | MSG          | All             | MSG           |
| Avon & Somerset    | 1.6          | 1.0          | 1.3        | 1.2          | -0.4 ^          | -0.2          |
| Bedfordshire       | 0.8          | 1.3          | 1.3        | 1.3          | 0.0 ^           | 0.0           |
| Cambridgeshire     | 0.9          | 1.1          | 1.3        | 1.1          | -0.1 ^          | 0.0           |
| Cheshire           | 0.9          | 0.8          | 1.3        | 1.1          | -0.4 ^          | -0.3          |
| Cleveland          | 1.4          | 2.5          | 1.3        | 1.5          | 0.7             | 0.6           |
| Cumbria            | 0.9          | 1.9          | 1.3        | 1.4          | 0.3             | 0.2           |
| Derbyshire         | 1.0          | 1.0          | 1.3        | 1.1          | -0.3 ^          | -0.1          |
| Devon & Cornwall   | 1.3          | 0.8          | 1.3        | 1.2 ^        | -0.8            | -0.8 ^        |
| Dorset             | 0.7          | 1.0          | 1.3        | 1.2 ^        | -0.2 ^          | -0.1 ^        |
| Durham             | 0.7          | 1.1          | 1.3        | 1.4          | -0.1 ^          | -0.2          |
| Dyfed-Powys        | 0.9          | 1.7          | 1.3        | 1.4          | 0.2             | 0.1           |
| Essex              | 2.0          | 1.2          | 1.3        | 1.1          | -0.2 ^          | 0.1           |
| Gloucestershire    | 0.8          | 1.4          | 1.3        | 1.2 ^        | 0.1 ^           | 0.1 ^         |
| Greater Manchester | 2.6          | 1.0          | 1.3        | 1.4          | -0.8 ^          | -1.1          |
| Gwent              | 0.7          | 1.2          | 1.3        | 1.3          | 0.0 ^           | -0.1          |
| Hampshire          | 2.5          | 1.3          | 1.3        | 1.2          | 0.1 ^           | 0.3           |
| Hertfordshire      | 1.4          | 1.2          | 1.3        | 1.2          | 0.0 ^           | 0.1           |
| Humberside         | 1.6          | 1.8          | 1.3        | 1.3          | 0.5             | 0.4           |
| Kent               | 1.8          | 1.1          | 1.3        | 1.2          | -0.4 ^          | -0.3          |
| Lancashire         | 1.5          | 1.0          | 1.3        | 1.3          | -0.4 ^          | -0.5          |
| Leicestershire     | 0.8          | 0.8          | 1.3        | 1.3          | -0.4 ^          | -0.4          |
| Lincolnshire       | 0.4          | 0.6          | 1.3        | 1.3 ^        | -0.5            | -0.5 ^        |
| Merseyside         | 2.3          | 1.7          | 1.3        | 1.3          | 0.6             | 0.5           |
| Norfolk            | 1.4          | 1.6          | 1.3        | 1.2 ^        | 0.3 ^           | 0.4 ^         |
| North Wales        | 1.0          | 1.4          | 1.3        | 1.2 ^        | 0.1 ^           | 0.1 ^         |
| North Yorkshire    | 1.6          | 2.0          | 1.3        | 1.2 ^        | 0.5             | 0.6 ^         |
| Northamptonshire   | 1.0          | 1.5          | 1.3        | 1.2          | 0.2 ^           | 0.2           |
| Northumbria        | 1.3          | 0.9          | 1.3        | 1.4          | -0.5 ^          | -0.7          |
| Nottinghamshire    | 2.0          | 1.8          | 1.3        | 1.3          | 0.6             | 0.6           |
| South Wales        | 1.9          | 1.5          | 1.3        | 1.4          | 0.3 ^           | 0.2           |
| South Yorkshire    | 2.2          | 1.6          | 1.3        | 1.3          | 0.5 ^           | 0.5           |
| Staffordshire      | 1.2          | 1.1          | 1.3        | 1.1          | -0.2 ^          | -0.1          |
| Suffolk            | 1.0          | 1.3          | 1.3        | 1.2 ^        | 0.1 ^           | 0.1 ^         |
| Surrey             | 1.8          | 1.6          | 1.3        | 1.3          | 0.3 ^           | 0.3           |
| Sussex             | 2.1          | 1.3          | 1.3        | 1.2          | 0.1 ^           | 0.3           |
| Thames Valley      | 3.1          | 1.3          | 1.3        | 1.2          | 0.2 ^           | 0.4           |
| Warwickshire       | 0.6          | 1.0          | 1.3        | 1.1 ^        | -0.1 ^          | 0.0 ^         |
| <b>West Mercia</b> | <b>0.6 ^</b> | <b>0.5 ^</b> | <b>1.3</b> | <b>1.2 ^</b> | <b>-0.9 ^</b>   | <b>-0.9 ^</b> |
| West Midlands      | 1.9          | 0.7          | 1.3        | 1.1          | -1.6            | -1.1          |
| West Yorkshire     | 2.4          | 1.1          | 1.3        | 1.2          | -0.4 ^          | -0.3          |
| Wiltshire          | 0.8          | 1.2          | 1.3        | 1.1 ^        | 0.0 ^           | 0.1 ^         |
| City of London     | 0.4          | 1.3          | 1.3        | 1.3          | 0.0 ^           | 0.0           |
| Metropolitan       | 24.4         | 3.0          | 1.3        | 1.4          | 13.7            | 12.7          |

\* Net cost of the difference in spend to the average per head of all/MSG forces.

### 3.2. Support functions - Estates / Central Building Costs

|                    | £m          | £/head     | Averages   |            | Difference*, £m |              |
|--------------------|-------------|------------|------------|------------|-----------------|--------------|
|                    |             |            | All        | MSG        | All             | MSG          |
| Avon & Somerset    | 11.6        | 7.3        | 8.5        | 7.5        | -2.0            | -0.4         |
| Bedfordshire       | 3.5         | 5.7        | 8.5        | 7.0        | -1.8            | -0.8         |
| Cambridgeshire     | 5.2         | 6.4        | 8.5        | 8.2        | -1.7            | -1.4         |
| Cheshire           | 8.6         | 8.3        | 8.5        | 7.6        | -0.2            | 0.8          |
| Cleveland          | 9.6         | 17.2       | 8.5        | 11.3       | 4.8             | 3.3          |
| Cumbria            | 4.0         | 7.9        | 8.5        | 9.1        | -0.3            | -0.6         |
| Derbyshire         | 9.0         | 8.9        | 8.5        | 7.6        | 0.3             | 1.3          |
| Devon & Cornwall   | 13.1        | 7.9        | 8.5        | 8.9        | -1.1            | -1.8         |
| Dorset             | 7.6         | 10.2       | 8.5        | 8.8        | 1.2             | 1.0          |
| Durham             | 5.5         | 9.0        | 8.5        | 7.9        | 0.3             | 0.7          |
| Dyfed-Powys        | 4.4         | 8.5        | 8.5        | 8.5        | 0.0 ^           | 0.0          |
| Essex              | 10.1        | 5.9        | 8.5        | 7.1        | -4.6            | -2.2         |
| Gloucestershire    | 5.2         | 8.7        | 8.5        | 8.0        | 0.1 ^           | 0.4 ^        |
| Greater Manchester | 34.9        | 13.0       | 8.5        | 10.7       | 12.0            | 6.2          |
| Gwent              | 5.2         | 9.0        | 8.5        | 7.9        | 0.2             | 0.6          |
| Hampshire          | 13.6        | 7.2        | 8.5        | 7.4        | -2.6            | -0.5         |
| Hertfordshire      | 9.0         | 8.0        | 8.5        | 7.4        | -0.6            | 0.7          |
| Humberside         | 6.1         | 6.7        | 8.5        | 8.4        | -1.7            | -1.6         |
| Kent               | 15.8        | 9.1        | 8.5        | 7.5        | 1.0             | 2.9          |
| Lancashire         | 10.9        | 7.5        | 8.5        | 8.1        | -1.6            | -1.0         |
| Leicestershire     | 6.3         | 6.2        | 8.5        | 7.0        | -2.4            | -0.9         |
| Lincolnshire       | 4.1         | 5.7        | 8.5        | 8.4        | -2.0            | -2.0         |
| Merseyside         | 15.2        | 11.0       | 8.5        | 11.1       | 3.5             | -0.1         |
| Norfolk            | 10.3        | 12.0       | 8.5        | 8.4        | 3.0             | 3.1          |
| North Wales        | 7.4         | 10.8       | 8.5        | 8.9        | 1.5             | 1.3          |
| North Yorkshire    | 6.2         | 7.7        | 8.5        | 8.5        | -0.6            | -0.6         |
| Northamptonshire   | 5.1         | 7.3        | 8.5        | 7.5        | -0.9            | -0.1         |
| Northumbria        | 12.8        | 9.0        | 8.5        | 9.4        | 0.7             | -0.6         |
| Nottinghamshire    | 7.4         | 6.8        | 8.5        | 7.1        | -1.9            | -0.3         |
| South Wales        | 9.8         | 7.6        | 8.5        | 8.1        | -1.1            | -0.6         |
| South Yorkshire    | 10.2        | 7.6        | 8.5        | 8.0        | -1.3            | -0.6         |
| Staffordshire      | 7.0         | 6.4        | 8.5        | 7.4        | -2.3            | -1.1         |
| Suffolk            | 4.8         | 6.6        | 8.5        | 8.9        | -1.4            | -1.7         |
| Surrey             | 9.2         | 8.1        | 8.5        | 8.9        | -0.5            | -0.9         |
| Sussex             | 11.9        | 7.4        | 8.5        | 7.4        | -1.8            | 0.0          |
| Thames Valley      | 25.0        | 11.0       | 8.5        | 7.4        | 5.5             | 8.1          |
| Warwickshire       | 5.3         | 9.7        | 8.5        | 8.4        | 0.6             | 0.7          |
| <b>West Mercia</b> | <b>10.8</b> | <b>8.8</b> | <b>8.5</b> | <b>8.7</b> | <b>0.4 ^</b>    | <b>0.2 ^</b> |
| West Midlands      | 25.8        | 9.4        | 8.5        | 11.0       | 2.4             | -4.5         |
| West Yorkshire     | 23.8        | 10.7       | 8.5        | 8.9        | 4.8             | 3.9          |
| Wiltshire          | 5.4         | 7.9        | 8.5        | 9.0        | -0.4            | -0.7         |
| City of London     | 4.6         | 14.7       | 8.7        | 14.7       | 1.9             | 0.0          |
| Metropolitan       | 216.5       | 26.4       | 9.0        | 14.9       | 143.1           | 94.6         |

\* Net cost of the difference in spend to the average per head of all/MSG forces.

### 3.3. Support functions - Information Communication Technology

|                    | £m         | £/head     | Averages   |            | Difference*, £m |             |
|--------------------|------------|------------|------------|------------|-----------------|-------------|
|                    |            |            | All        | MSG        | All             | MSG         |
| Avon & Somerset    | 12.5       | 7.8        | 8.2        | 7.9        | -0.7            | -0.2        |
| Bedfordshire       | 5.0        | 8.2        | 8.2        | 7.5        | -0.1            | 0.4         |
| Cambridgeshire     | 6.9        | 8.6        | 8.2        | 8.8        | 0.3             | -0.2        |
| Cheshire           | 8.2        | 8.0        | 8.2        | 7.9        | -0.3            | 0.1         |
| Cleveland          | 4.5        | 8.0        | 8.2        | 8.2        | -0.1            | -0.1        |
| Cumbria            | 6.7        | 13.4       | 8.2        | 10.9       | 2.6             | 1.3         |
| Derbyshire         | 6.5        | 6.4        | 8.2        | 7.3        | -1.9            | -1.0        |
| Devon & Cornwall   | 15.9       | 9.5        | 8.2        | 9.0        | 2.1             | 0.9         |
| Dorset             | 4.2        | 5.7        | 8.2        | 8.1        | -1.9            | -1.8        |
| Durham             | 5.3        | 8.6        | 8.2        | 8.7        | 0.2             | 0.0         |
| Dyfed-Powys        | 3.4        | 6.6        | 8.2        | 9.3        | -0.9            | -1.4        |
| Essex              | 11.0       | 6.3        | 8.2        | 7.8        | -3.3            | -2.6        |
| Gloucestershire    | 5.6        | 9.3        | 8.2        | 8.6        | 0.6             | 0.4         |
| Greater Manchester | 20.6       | 7.7        | 8.2        | 8.0        | -1.6            | -0.9        |
| Gwent              | 6.0        | 10.4       | 8.2        | 7.9        | 1.2             | 1.4         |
| Hampshire          | 16.4       | 8.6        | 8.2        | 8.0        | 0.7             | 1.3         |
| Hertfordshire      | 9.2        | 8.2        | 8.2        | 8.0        | 0.0 ^           | 0.3         |
| Humberside         | 9.0        | 9.8        | 8.2        | 8.3        | 1.4             | 1.4         |
| Kent               | 13.3       | 7.7        | 8.2        | 7.1        | -0.9            | 1.1         |
| Lancashire         | 8.8        | 6.0        | 8.2        | 7.7        | -3.2            | -2.4        |
| Leicestershire     | 7.4        | 7.3        | 8.2        | 7.8        | -1.0            | -0.5        |
| Lincolnshire       | 6.5        | 9.2        | 8.2        | 9.4        | 0.7             | -0.2 ^      |
| Merseyside         | 12.9       | 9.4        | 8.2        | 7.7        | 1.6             | 2.3         |
| Norfolk            | 7.1        | 8.2        | 8.2        | 8.8        | 0.0 ^           | -0.5        |
| North Wales        | 8.8        | 12.7       | 8.2        | 9.0        | 3.1             | 2.6         |
| North Yorkshire    | 7.0        | 8.7        | 8.2        | 8.9        | 0.4             | -0.1 ^      |
| Northamptonshire   | 3.4        | 4.9        | 8.2        | 7.1        | -2.3            | -1.5        |
| Northumbria        | 9.1        | 6.4        | 8.2        | 8.2        | -2.6            | -2.6        |
| Nottinghamshire    | 7.1        | 6.5        | 8.2        | 7.2        | -1.9            | -0.8        |
| South Wales        | 12.6       | 9.8        | 8.2        | 8.0        | 2.0             | 2.3         |
| South Yorkshire    | 10.0       | 7.4        | 8.2        | 7.5        | -1.1            | 0.0         |
| Staffordshire      | 9.8        | 8.9        | 8.2        | 7.4        | 0.8             | 1.7         |
| Suffolk            | 6.4        | 8.8        | 8.2        | 9.0        | 0.4             | -0.1 ^      |
| Surrey             | 11.1       | 9.8        | 8.2        | 7.8        | 1.7             | 2.2         |
| Sussex             | 14.8       | 9.2        | 8.2        | 8.0        | 1.6             | 2.0         |
| Thames Valley      | 16.7       | 7.3        | 8.2        | 7.9        | -2.1            | -1.3        |
| Warwickshire       | 5.7        | 10.4       | 8.2        | 9.1        | 1.2             | 0.7         |
| <b>West Mercia</b> | <b>5.7</b> | <b>4.6</b> | <b>8.2</b> | <b>8.5</b> | <b>-4.4</b>     | <b>-4.8</b> |
| West Midlands      | 20.4       | 7.5        | 8.2        | 8.1        | -2.2            | -1.7        |
| West Yorkshire     | 17.3       | 7.8        | 8.2        | 7.4        | -1.1            | 0.8         |
| Wiltshire          | 5.9        | 8.7        | 8.2        | 8.9        | 0.3             | -0.1 ^      |
| City of London     | 2.9        | 9.2        | 8.3        | 9.2        | 0.3             | 0.0         |
| Metropolitan       | 192.6      | 23.5       | 8.6        | 11.6       | 122.1           | 97.6        |

\* Net cost of the difference in spend to the average per head of all/MSG forces.

### 3.4. Support functions - Fleet Services

|                    | £m         | £/head     | Averages   |            | Difference*, £m |               |
|--------------------|------------|------------|------------|------------|-----------------|---------------|
|                    |            |            | All        | MSG        | All             | MSG           |
| Avon & Somerset    | 5.1        | 3.2        | 3.5        | 3.2        | -0.5            | -0.1          |
| Bedfordshire       | 1.8        | 2.8        | 3.5        | 3.3        | -0.4            | -0.3          |
| Cambridgeshire     | 2.5        | 3.1        | 3.5        | 3.8        | -0.4            | -0.6          |
| Cheshire           | 1.8        | 1.7        | 3.5        | 3.2        | -1.8            | -1.5          |
| Cleveland          | 0.9        | 1.6        | 3.5        | 3.3        | -1.1            | -1.0          |
| Cumbria            | 2.8        | 5.6        | 3.5        | 4.1        | 1.0             | 0.7           |
| Derbyshire         | 3.1        | 3.1        | 3.5        | 3.1        | -0.4            | 0.0           |
| Devon & Cornwall   | 5.9        | 3.6        | 3.5        | 4.0        | 0.1 ^           | -0.8          |
| Dorset             | 2.8        | 3.8        | 3.5        | 3.8        | 0.2             | 0.0 ^         |
| Durham             | 2.2        | 3.5        | 3.5        | 3.4        | 0.0 ^           | 0.1           |
| Dyfed-Powys        | 1.3        | 2.5        | 3.5        | 3.4        | -0.5            | -0.5          |
| Essex              | 6.0        | 3.5        | 3.5        | 3.1        | -0.1 ^          | 0.7           |
| Gloucestershire    | 2.2        | 3.7        | 3.5        | 3.9        | 0.1             | -0.1 ^        |
| Greater Manchester | 11.2       | 4.2        | 3.5        | 3.5        | 1.8             | 1.9           |
| Gwent              | 2.9        | 5.0        | 3.5        | 3.4        | 0.8             | 0.9           |
| Hampshire          | 7.0        | 3.7        | 3.5        | 3.1        | 0.3             | 1.1           |
| Hertfordshire      | 1.8        | 1.6        | 3.5        | 3.1        | -2.2            | -1.7          |
| Humberside         | 1.9        | 2.1        | 3.5        | 3.6        | -1.3            | -1.4          |
| Kent               | 6.2        | 3.6        | 3.5        | 3.3        | 0.1             | 0.5           |
| Lancashire         | 5.8        | 4.0        | 3.5        | 3.6        | 0.7             | 0.5           |
| Leicestershire     | 2.5        | 2.5        | 3.5        | 3.2        | -1.0            | -0.7          |
| Lincolnshire       | 2.4        | 3.4        | 3.5        | 4.0        | -0.1            | -0.4          |
| Merseyside         | 7.0        | 5.1        | 3.5        | 3.4        | 2.2             | 2.3           |
| Norfolk            | 1.9        | 2.2        | 3.5        | 3.7        | -1.1            | -1.3          |
| North Wales        | 3.7        | 5.4        | 3.5        | 4.0        | 1.3             | 1.0           |
| North Yorkshire    | 3.5        | 4.3        | 3.5        | 3.7        | 0.7             | 0.5           |
| Northamptonshire   | 1.7        | 2.4        | 3.5        | 3.3        | -0.8            | -0.6          |
| Northumbria        | 4.4        | 3.1        | 3.5        | 3.4        | -0.6            | -0.4          |
| Nottinghamshire    | 5.4        | 5.0        | 3.5        | 3.3        | 1.6             | 1.8           |
| South Wales        | 5.2        | 4.0        | 3.5        | 3.8        | 0.7             | 0.3           |
| South Yorkshire    | 4.8        | 3.6        | 3.5        | 3.7        | 0.1             | -0.2          |
| Staffordshire      | 4.3        | 3.9        | 3.5        | 2.9        | 0.5             | 1.2           |
| Suffolk            | 2.9        | 3.9        | 3.5        | 4.0        | 0.3             | -0.1 ^        |
| Surrey             | 4.3        | 3.8        | 3.5        | 3.5        | 0.3             | 0.3           |
| Sussex             | 5.1        | 3.2        | 3.5        | 3.1        | -0.5            | 0.1           |
| Thames Valley      | 7.7        | 3.4        | 3.5        | 3.0        | -0.3            | 0.9           |
| Warwickshire       | 3.3        | 6.0        | 3.5        | 4.0        | 1.3             | 1.0           |
| <b>West Mercia</b> | <b>3.9</b> | <b>3.2</b> | <b>3.5</b> | <b>3.8</b> | <b>-0.4 ^</b>   | <b>-0.8 ^</b> |
| West Midlands      | 6.6        | 2.4        | 3.5        | 3.8        | -3.0            | -3.9          |
| West Yorkshire     | 8.3        | 3.7        | 3.5        | 3.7        | 0.5             | 0.0           |
| Wiltshire          | 2.4        | 3.5        | 3.5        | 3.7        | 0.0 ^           | -0.1 ^        |
| City of London     | 0.7        | 2.1        | 3.5        | 2.1        | -0.4            | 0.0           |
| Metropolitan       | 47.0       | 5.7        | 3.6        | 4.0        | 17.9            | 14.1          |

\* Net cost of the difference in spend to the average per head of all/MSG forces.

### 3.5. Support functions - Administration Support

|                    | £m         | £/head     | Averages   |            | Difference*, £m |              |
|--------------------|------------|------------|------------|------------|-----------------|--------------|
|                    |            |            | All        | MSG        | All             | MSG          |
| Avon & Somerset    | 4.7        | 2.9        | 2.4        | 1.9        | 0.8             | 1.6          |
| Bedfordshire       | 1.0        | 1.7        | 2.4        | 1.7        | -0.5            | 0.0          |
| Cambridgeshire     | 2.4        | 3.0        | 2.4        | 2.6        | 0.5             | 0.4          |
| Cheshire           | 3.5        | 3.4        | 2.4        | 2.4        | 1.0             | 1.0          |
| Cleveland          | 1.3        | 2.4        | 2.4        | 2.2        | 0.0 ^           | 0.1          |
| Cumbria            | 1.4        | 2.8        | 2.4        | 3.0        | 0.2             | -0.1         |
| Derbyshire         | 1.5        | 1.4        | 2.4        | 2.3        | -1.0            | -0.9         |
| Devon & Cornwall   | 3.2        | 1.9        | 2.4        | 3.2        | -0.8            | -2.2         |
| Dorset             | 2.1        | 2.8        | 2.4        | 2.7        | 0.2             | 0.0 ^        |
| Durham             | 1.4        | 2.3        | 2.4        | 2.5        | -0.1            | -0.1         |
| Dyfed-Powys        | 1.0        | 1.9        | 2.4        | 2.6        | -0.3            | -0.4         |
| Essex              | 2.3        | 1.3        | 2.4        | 1.8        | -1.9            | -0.8         |
| Gloucestershire    | 1.4        | 2.4        | 2.4        | 3.2        | 0.0 ^           | -0.4         |
| Greater Manchester | 4.9        | 1.8        | 2.4        | 2.4        | -1.7            | -1.7         |
| Gwent              | 1.0        | 1.7        | 2.4        | 2.3        | -0.4            | -0.3         |
| Hampshire          | 2.8        | 1.5        | 2.4        | 1.8        | -1.8            | -0.5         |
| Hertfordshire      | 2.6        | 2.3        | 2.4        | 1.8        | -0.2            | 0.6          |
| Humberside         | 3.7        | 4.0        | 2.4        | 2.2        | 1.5             | 1.7          |
| Kent               | 4.3        | 2.5        | 2.4        | 2.0        | 0.1             | 0.9          |
| Lancashire         | 3.1        | 2.1        | 2.4        | 2.1        | -0.4            | 0.1          |
| Leicestershire     | 1.2        | 1.2        | 2.4        | 1.6        | -1.3            | -0.4         |
| Lincolnshire       | 2.1        | 3.0        | 2.4        | 3.1        | 0.4             | -0.1 ^       |
| Merseyside         | 2.4        | 1.8        | 2.4        | 2.5        | -0.9            | -1.0         |
| Norfolk            | 2.5        | 2.9        | 2.4        | 3.0        | 0.4             | -0.1 ^       |
| North Wales        | 2.2        | 3.1        | 2.4        | 3.2        | 0.5             | -0.1 ^       |
| North Yorkshire    | 3.4        | 4.2        | 2.4        | 3.0        | 1.4             | 0.9          |
| Northamptonshire   | 2.0        | 2.8        | 2.4        | 2.1        | 0.3             | 0.5          |
| Northumbria        | 2.2        | 1.6        | 2.4        | 2.2        | -1.2            | -0.9         |
| Nottinghamshire    | 0.7        | 0.7        | 2.4        | 1.7        | -1.9            | -1.2         |
| South Wales        | 2.2        | 1.7        | 2.4        | 2.0        | -0.9            | -0.3         |
| South Yorkshire    | 2.9        | 2.2        | 2.4        | 1.8        | -0.3            | 0.6          |
| Staffordshire      | 2.0        | 1.9        | 2.4        | 2.2        | -0.6            | -0.4         |
| Suffolk            | 2.2        | 3.0        | 2.4        | 3.2        | 0.4             | -0.2         |
| Surrey             | 1.9        | 1.7        | 2.4        | 2.2        | -0.8            | -0.6         |
| Sussex             | 2.9        | 1.8        | 2.4        | 1.8        | -1.0            | 0.0          |
| Thames Valley      | 3.1        | 1.4        | 2.4        | 1.9        | -2.4            | -1.3         |
| Warwickshire       | 2.8        | 5.2        | 2.4        | 3.0        | 1.5             | 1.2          |
| <b>West Mercia</b> | <b>4.5</b> | <b>3.7</b> | <b>2.4</b> | <b>3.1</b> | <b>1.5 ^</b>    | <b>0.6 ^</b> |
| West Midlands      | 17.2       | 6.3        | 2.4        | 2.9        | 10.5            | 9.3          |
| West Yorkshire     | 3.7        | 1.7        | 2.4        | 2.3        | -1.7            | -1.3         |
| Wiltshire          | 1.3        | 1.9        | 2.4        | 3.1        | -0.4            | -0.8         |
| City of London     | 5.7        | 17.9       | 2.8        | 17.9       | 4.8             | 0.0          |
| Metropolitan       | 50.5       | 6.2        | 2.5        | 4.0        | 29.8            | 17.9         |

\* Net cost of the difference in spend to the average per head of all/MSG forces.

### 3.6. Support functions – Training

|                    | £m         | £/head     | Averages   |            | Difference*, £m |              |
|--------------------|------------|------------|------------|------------|-----------------|--------------|
|                    |            |            | All        | MSG        | All             | MSG          |
| Avon & Somerset    | 7.0        | 4.4        | 3.6        | 3.3        | 1.3             | 1.8          |
| Bedfordshire       | 1.5        | 2.4        | 3.6        | 3.4        | -0.7            | -0.6         |
| Cambridgeshire     | 2.4        | 3.0        | 3.6        | 3.7        | -0.5            | -0.5         |
| Cheshire           | 1.7        | 1.7        | 3.6        | 3.2        | -2.0            | -1.6         |
| Cleveland          | 3.7        | 6.7        | 3.6        | 3.8        | 1.7             | 1.6          |
| Cumbria            | 1.7        | 3.3        | 3.6        | 3.4        | -0.1            | 0.0          |
| Derbyshire         | 3.0        | 2.9        | 3.6        | 3.1        | -0.7            | -0.2         |
| Devon & Cornwall   | 6.6        | 4.0        | 3.6        | 3.8        | 0.6             | 0.3          |
| Dorset             | 2.7        | 3.6        | 3.6        | 3.9        | 0.0             | -0.2         |
| Durham             | 2.6        | 4.3        | 3.6        | 4.1        | 0.4             | 0.1          |
| Dyfed-Powys        | 2.3        | 4.5        | 3.6        | 3.3        | 0.5             | 0.6          |
| Essex              | 4.9        | 2.8        | 3.6        | 3.3        | -1.3            | -0.8         |
| Gloucestershire    | 2.8        | 4.7        | 3.6        | 3.8        | 0.7             | 0.6          |
| Greater Manchester | 7.4        | 2.8        | 3.6        | 3.9        | -2.2            | -3.1         |
| Gwent              | 1.9        | 3.4        | 3.6        | 3.8        | -0.1            | -0.3         |
| Hampshire          | 6.4        | 3.3        | 3.6        | 3.4        | -0.5            | -0.1         |
| Hertfordshire      | 3.0        | 2.6        | 3.6        | 3.4        | -1.1            | -0.8         |
| Humberside         | 3.5        | 3.8        | 3.6        | 3.7        | 0.2             | 0.1          |
| Kent               | 7.4        | 4.3        | 3.6        | 3.1        | 1.2             | 2.0          |
| Lancashire         | 4.5        | 3.1        | 3.6        | 3.7        | -0.8            | -0.9         |
| Leicestershire     | 4.6        | 4.5        | 3.6        | 3.4        | 0.9             | 1.1          |
| Lincolnshire       | 1.7        | 2.4        | 3.6        | 3.5        | -0.8            | -0.8         |
| Merseyside         | 5.7        | 4.2        | 3.6        | 3.7        | 0.8             | 0.7          |
| Norfolk            | 2.4        | 2.8        | 3.6        | 3.6        | -0.7            | -0.7         |
| North Wales        | 3.4        | 5.0        | 3.6        | 3.8        | 1.0             | 0.8          |
| North Yorkshire    | 2.6        | 3.3        | 3.6        | 3.7        | -0.2            | -0.3         |
| Northamptonshire   | 2.4        | 3.4        | 3.6        | 3.0        | -0.1            | 0.3          |
| Northumbria        | 4.3        | 3.0        | 3.6        | 4.0        | -0.8            | -1.5         |
| Nottinghamshire    | 3.1        | 2.9        | 3.6        | 3.3        | -0.8            | -0.5         |
| South Wales        | 7.2        | 5.6        | 3.6        | 3.6        | 2.6             | 2.7          |
| South Yorkshire    | 5.4        | 4.0        | 3.6        | 3.5        | 0.6             | 0.7          |
| Staffordshire      | 1.8        | 1.6        | 3.6        | 2.9        | -2.2            | -1.4         |
| Suffolk            | 2.6        | 3.6        | 3.6        | 3.8        | 0.0 ^           | -0.1         |
| Surrey             | 5.2        | 4.6        | 3.6        | 3.7        | 1.2             | 1.0          |
| Sussex             | 6.7        | 4.1        | 3.6        | 3.4        | 0.9             | 1.2          |
| Thames Valley      | 8.4        | 3.7        | 3.6        | 3.6        | 0.2             | 0.3          |
| Warwickshire       | 2.1        | 3.9        | 3.6        | 4.0        | 0.2             | -0.1         |
| <b>West Mercia</b> | <b>4.8</b> | <b>3.9</b> | <b>3.6</b> | <b>3.8</b> | <b>0.4 ^</b>    | <b>0.2 ^</b> |
| West Midlands      | 6.3        | 2.3        | 3.6        | 3.0        | -3.5            | -1.8         |
| West Yorkshire     | 5.9        | 2.7        | 3.6        | 3.3        | -2.1            | -1.4         |
| Wiltshire          | 2.7        | 4.0        | 3.6        | 3.6        | 0.3             | 0.3          |
| City of London     | 2.5        | 7.9        | 3.7        | 7.9        | 1.3             | 0.0          |
| Metropolitan       | 45.8       | 5.6        | 3.6        | 3.3        | 16.0            | 18.6         |

\* Net cost of the difference in spend to the average per head of all/MSG forces.

### 3.7. Total support functions

|                    | £m          | £/head      | Averages    |             | Difference*, £m |             |
|--------------------|-------------|-------------|-------------|-------------|-----------------|-------------|
|                    |             |             | All         | MSG         | All             | MSG         |
| Avon & Somerset    | 57.4        | 35.9        | 36.9        | 33.5        | -1.7            | 3.8         |
| Bedfordshire       | 20.5        | 33.3        | 36.9        | 33.1        | -2.3            | 0.1         |
| Cambridgeshire     | 27.5        | 34.1        | 36.9        | 36.6        | -2.3            | -2.0        |
| Cheshire           | 35.5        | 34.5        | 36.9        | 34.6        | -2.5            | -0.1        |
| Cleveland          | 27.8        | 49.9        | 36.9        | 40.1        | 7.2             | 5.4         |
| Cumbria            | 22.3        | 44.6        | 36.9        | 42.2        | 3.8             | 1.2         |
| Derbyshire         | 33.2        | 32.6        | 36.9        | 33.8        | -4.4            | -1.2        |
| Devon & Cornwall   | 60.2        | 36.0        | 36.9        | 39.2        | -1.5            | -5.4        |
| Dorset             | 27.2        | 36.5        | 36.9        | 37.3        | -0.3            | -0.5        |
| Durham             | 23.9        | 38.6        | 36.9        | 38.6        | 1.0             | 0.0         |
| Dyfed-Powys        | 18.6        | 36.1        | 36.9        | 38.6        | -0.4            | -1.3        |
| Essex              | 50.6        | 29.2        | 36.9        | 32.9        | -13.3           | -6.4        |
| Gloucestershire    | 23.7        | 39.6        | 36.9        | 37.1        | 1.6             | 1.5         |
| Greater Manchester | 105.5       | 39.3        | 36.9        | 39.2        | 6.3             | 0.1         |
| Gwent              | 23.6        | 40.9        | 36.9        | 36.3        | 2.3             | 2.7         |
| Hampshire          | 61.9        | 32.5        | 36.9        | 33.3        | -8.3            | -1.4        |
| Hertfordshire      | 39.1        | 34.9        | 36.9        | 33.3        | -2.3            | 1.8         |
| Humberside         | 35.3        | 38.5        | 36.9        | 36.4        | 1.4             | 1.9         |
| Kent               | 62.0        | 35.8        | 36.9        | 33.5        | -1.9            | 4.0         |
| Lancashire         | 45.8        | 31.4        | 36.9        | 35.1        | -8.1            | -5.4        |
| Leicestershire     | 32.0        | 31.4        | 36.9        | 33.2        | -5.6            | -1.8        |
| Lincolnshire       | 23.8        | 33.3        | 36.9        | 38.9        | -2.6            | -4.0        |
| Merseyside         | 63.2        | 45.8        | 36.9        | 39.1        | 12.3            | 9.2         |
| Norfolk            | 34.7        | 40.4        | 36.9        | 37.8        | 3.0             | 2.2         |
| North Wales        | 34.8        | 50.6        | 36.9        | 39.2        | 9.4             | 7.8         |
| North Yorkshire    | 31.9        | 39.9        | 36.9        | 38.3        | 2.4             | 1.3         |
| Northamptonshire   | 24.2        | 34.9        | 36.9        | 33.4        | -1.4            | 1.0         |
| Northumbria        | 45.1        | 31.7        | 36.9        | 37.8        | -7.4            | -8.7        |
| Nottinghamshire    | 36.2        | 33.2        | 36.9        | 33.0        | -4.1            | 0.2         |
| South Wales        | 51.2        | 39.9        | 36.9        | 35.7        | 3.8             | 5.3         |
| South Yorkshire    | 46.6        | 34.7        | 36.9        | 34.4        | -3.0            | 0.3         |
| Staffordshire      | 34.5        | 31.4        | 36.9        | 33.2        | -6.1            | -2.0        |
| Suffolk            | 26.3        | 36.0        | 36.9        | 39.2        | -0.7            | -2.3        |
| Surrey             | 47.7        | 42.0        | 36.9        | 37.0        | 5.8             | 5.7         |
| Sussex             | 57.2        | 35.5        | 36.9        | 33.3        | -2.2            | 3.6         |
| Thames Valley      | 80.4        | 35.3        | 36.9        | 33.6        | -3.6            | 3.9         |
| Warwickshire       | 24.4        | 44.6        | 36.9        | 38.4        | 4.2             | 3.4         |
| <b>West Mercia</b> | <b>37.3</b> | <b>30.5</b> | <b>36.9</b> | <b>37.8</b> | <b>-7.9</b>     | <b>-9.0</b> |
| West Midlands      | 101.1       | 36.9        | 36.9        | 39.4        | -0.1 ^          | -6.9        |
| West Yorkshire     | 79.5        | 35.7        | 36.9        | 35.3        | -2.7            | 0.8         |
| Wiltshire          | 24.5        | 35.8        | 36.9        | 38.5        | -0.8            | -1.9        |
| City of London     | 24.8        | 78.4        | 37.9        | 78.4        | 12.8            | 0.0         |
| Metropolitan       | 722.2       | 88.1        | 38.1        | 50.0        | 409.6           | 312.4       |

\* Net cost of the difference in spend to the average per head of all/MSG forces.

### 3.8. Criminal justice arrangements - Police doctors / nurses & surgeons

|                    | £m           | £/head       | Averages   |            | Difference*, £m |               |
|--------------------|--------------|--------------|------------|------------|-----------------|---------------|
|                    |              |              | All        | MSG        | All             | MSG           |
| Avon & Somerset    | 1.8          | 1.1          | 1.1        | 0.9        | 0.1 ^           | 0.4           |
| Bedfordshire       | 0.6          | 0.9          | 1.1        | 0.9        | -0.1            | 0.0           |
| Cambridgeshire     | 1.0          | 1.2          | 1.1        | 1.1        | 0.1             | 0.1           |
| Cheshire           | 1.5          | 1.4          | 1.1        | 1.2        | 0.3             | 0.3           |
| Cleveland          | 0.3          | 0.5          | 1.1        | 1.1        | -0.3            | -0.3          |
| Cumbria            | 1.0          | 2.0          | 1.1        | 1.6        | 0.5             | 0.2           |
| Derbyshire         | 1.1          | 1.1          | 1.1        | 1.1        | 0.0 ^           | 0.0           |
| Devon & Cornwall   | 2.4          | 1.4          | 1.1        | 1.2        | 0.6             | 0.3 ^         |
| Dorset             | 0.9          | 1.3          | 1.1        | 0.9        | 0.1             | 0.2           |
| Durham             | 0.2          | 0.3          | 1.1        | 1.0        | -0.5            | -0.4          |
| Dyfed-Powys        | 0.8          | 1.6          | 1.1        | 1.5        | 0.3             | 0.0           |
| Essex              | 1.7          | 1.0          | 1.1        | 0.9        | -0.1            | 0.2           |
| Gloucestershire    | 0.8          | 1.4          | 1.1        | 1.2        | 0.2             | 0.1 ^         |
| Greater Manchester | 2.6          | 1.0          | 1.1        | 1.1        | -0.3            | -0.3          |
| Gwent              | 0.5          | 0.9          | 1.1        | 0.9        | -0.1            | 0.0           |
| Hampshire          | 1.9          | 1.0          | 1.1        | 0.8        | -0.1            | 0.4           |
| Hertfordshire      | 1.1          | 1.0          | 1.1        | 0.8        | -0.1            | 0.3           |
| Humberside         | 1.3          | 1.4          | 1.1        | 1.0        | 0.3             | 0.3           |
| Kent               | 1.2          | 0.7          | 1.1        | 1.0        | -0.6            | -0.4          |
| Lancashire         | 1.4          | 1.0          | 1.1        | 1.1        | -0.1            | -0.1          |
| Leicestershire     | 0.8          | 0.8          | 1.1        | 0.8        | -0.3            | 0.0           |
| Lincolnshire       | 1.0          | 1.4          | 1.1        | 1.3        | 0.2             | 0.0 ^         |
| Merseyside         | 1.8          | 1.3          | 1.1        | 1.1        | 0.3             | 0.3           |
| Norfolk            | 0.9          | 1.1          | 1.1        | 1.3        | 0.0 ^           | -0.1 ^        |
| North Wales        | 1.3          | 1.9          | 1.1        | 1.2        | 0.5             | 0.4           |
| North Yorkshire    | 0.9          | 1.1          | 1.1        | 1.3        | 0.0             | -0.1 ^        |
| Northamptonshire   | 0.6          | 0.9          | 1.1        | 1.0        | -0.1            | -0.1          |
| Northumbria        | 1.5          | 1.0          | 1.1        | 1.1        | 0.0 ^           | 0.0           |
| Nottinghamshire    | 0.9          | 0.8          | 1.1        | 0.9        | -0.3            | 0.0           |
| South Wales        | 1.6          | 1.3          | 1.1        | 1.1        | 0.2             | 0.2           |
| South Yorkshire    | 0.9          | 0.7          | 1.1        | 1.0        | -0.6            | -0.5          |
| Staffordshire      | 1.2          | 1.1          | 1.1        | 1.1        | 0.0 ^           | 0.0           |
| Suffolk            | 0.7          | 0.9          | 1.1        | 1.2        | -0.1            | -0.2          |
| Surrey             | 1.2          | 1.1          | 1.1        | 1.0        | 0.0 ^           | 0.1           |
| Sussex             | 0.0          | 0.0          | 1.1        | 0.8        | -1.7            | -1.3          |
| Thames Valley      | 0.6          | 0.3          | 1.1        | 0.8        | -1.8            | -1.2          |
| Warwickshire       | 0.7          | 1.3          | 1.1        | 1.3        | 0.1             | 0.0 ^         |
| <b>West Mercia</b> | <b>1.1 ^</b> | <b>0.9 ^</b> | <b>1.1</b> | <b>1.2</b> | <b>-0.2 ^</b>   | <b>-0.3 ^</b> |
| West Midlands      | 3.5          | 1.3          | 1.1        | 1.3        | 0.6             | 0.0           |
| West Yorkshire     | 3.6          | 1.6          | 1.1        | 1.1        | 1.1             | 1.1           |
| Wiltshire          | 0.9          | 1.3          | 1.1        | 1.3        | 0.1             | 0.0 ^         |
| City of London     | 0.0          | 0.0          | 1.1        | 0.0        | -0.3            | 0.0           |
| Metropolitan       | 5.9          | 0.7          | 1.1        | 1.1        | -2.9            | -3.5          |

\* Net cost of the difference in spend to the average per head of all/MSG forces.

### 3.9. Total Criminal justice arrangements

|                    | £m          | £/head      | Averages    |             | Difference*, £m |            |
|--------------------|-------------|-------------|-------------|-------------|-----------------|------------|
|                    |             |             | All         | MSG         | All             | MSG        |
| Avon & Somerset    | 20.2        | 12.6        | 12.6        | 12.0        | 0.1             | 1.0        |
| Bedfordshire       | 6.3         | 10.3        | 12.6        | 10.7        | -1.4            | -0.2       |
| Cambridgeshire     | 7.6         | 9.4         | 12.6        | 11.4        | -2.6            | -1.6       |
| Cheshire           | 12.3        | 12.0        | 12.6        | 12.2        | -0.6            | -0.2       |
| Cleveland          | 11.1        | 19.9        | 12.6        | 14.1        | 4.1             | 3.2        |
| Cumbria            | 6.7         | 13.3        | 12.6        | 13.0        | 0.4             | 0.2        |
| Derbyshire         | 11.6        | 11.4        | 12.6        | 11.6        | -1.2            | -0.2       |
| Devon & Cornwall   | 20.9        | 12.5        | 12.6        | 12.7        | -0.1            | -0.4       |
| Dorset             | 8.2         | 10.9        | 12.6        | 12.1        | -1.2            | -0.8       |
| Durham             | 9.6         | 15.5        | 12.6        | 14.7        | 1.8             | 0.5        |
| Dyfed-Powys        | 7.6         | 14.7        | 12.6        | 13.2        | 1.1             | 0.8        |
| Essex              | 17.9        | 10.4        | 12.6        | 12.1        | -3.8            | -3.0       |
| Gloucestershire    | 6.0         | 10.0        | 12.6        | 11.8        | -1.5            | -1.0       |
| Greater Manchester | 31.6        | 11.8        | 12.6        | 14.7        | -2.1            | -8.0       |
| Gwent              | 6.8         | 11.7        | 12.6        | 13.4        | -0.5            | -1.0       |
| Hampshire          | 21.2        | 11.1        | 12.6        | 12.2        | -2.7            | -2.0       |
| Hertfordshire      | 12.4        | 11.1        | 12.6        | 12.2        | -1.7            | -1.3       |
| Humberside         | 10.2        | 11.1        | 12.6        | 13.2        | -1.3            | -2.0       |
| Kent               | 16.7        | 9.6         | 12.6        | 11.3        | -5.1            | -2.9       |
| Lancashire         | 17.3        | 11.8        | 12.6        | 12.4        | -1.1            | -0.8       |
| Leicestershire     | 10.6        | 10.4        | 12.6        | 11.5        | -2.2            | -1.1       |
| Lincolnshire       | 8.3         | 11.6        | 12.6        | 12.9        | -0.7            | -0.9       |
| Merseyside         | 26.9        | 19.5        | 12.6        | 13.7        | 9.5             | 7.9        |
| Norfolk            | 11.2        | 13.0        | 12.6        | 12.8        | 0.4             | 0.2        |
| North Wales        | 9.7         | 14.1        | 12.6        | 12.7        | 1.1             | 1.0        |
| North Yorkshire    | 10.0        | 12.5        | 12.6        | 12.5        | -0.1            | 0.0 ^      |
| Northamptonshire   | 9.1         | 13.1        | 12.6        | 11.4        | 0.4             | 1.2        |
| Northumbria        | 15.1        | 10.7        | 12.6        | 13.8        | -2.7            | -4.5       |
| Nottinghamshire    | 11.8        | 10.8        | 12.6        | 10.7        | -1.9            | 0.1        |
| South Wales        | 28.2        | 22.0        | 12.6        | 12.7        | 12.1            | 11.9       |
| South Yorkshire    | 15.5        | 11.5        | 12.6        | 12.3        | -1.4            | -1.1       |
| Staffordshire      | 12.5        | 11.3        | 12.6        | 11.6        | -1.3            | -0.3       |
| Suffolk            | 9.1         | 12.4        | 12.6        | 12.7        | -0.1            | -0.2       |
| Surrey             | 12.1        | 10.6        | 12.6        | 10.7        | -2.2            | -0.1       |
| Sussex             | 30.0        | 18.6        | 12.6        | 12.2        | 9.8             | 10.4       |
| Thames Valley      | 26.8        | 11.8        | 12.6        | 11.9        | -1.8            | -0.4       |
| Warwickshire       | 6.2         | 11.3        | 12.6        | 12.0        | -0.7            | -0.3       |
| <b>West Mercia</b> | <b>16.9</b> | <b>13.8</b> | <b>12.6</b> | <b>12.2</b> | <b>1.6 ^</b>    | <b>2.0</b> |
| West Midlands      | 30.1        | 11.0        | 12.6        | 13.5        | -4.3            | -6.8       |
| West Yorkshire     | 26.1        | 11.7        | 12.6        | 12.7        | -1.9            | -2.1       |
| Wiltshire          | 8.3         | 12.1        | 12.6        | 12.7        | -0.3            | -0.4       |
| City of London     | 2.5         | 7.8         | 12.4        | 7.8         | -1.5            | 0.0        |
| Metropolitan       | 161.1       | 19.7        | 12.7        | 13.5        | 56.8            | 50.2       |

\* Net cost of the difference in spend to the average per head of all/MSG forces.

### 3.10. Investigative support - External Forensic Costs

|                    | £m           | £/head       | Averages   |            | Difference*, £m |              |
|--------------------|--------------|--------------|------------|------------|-----------------|--------------|
|                    |              |              | All        | MSG        | All             | MSG          |
| Avon & Somerset    | 2.2          | 1.4          | 1.5        | 1.3        | -0.2            | 0.0          |
| Bedfordshire       | 0.7          | 1.1          | 1.5        | 1.5        | -0.2            | -0.2         |
| Cambridgeshire     | 0.8          | 1.0          | 1.5        | 1.3        | -0.4            | -0.3         |
| Cheshire           | 0.8          | 0.8          | 1.5        | 1.3        | -0.7            | -0.5         |
| Cleveland          | 0.7          | 1.2          | 1.5        | 1.8        | -0.2            | -0.3         |
| Cumbria            | 0.6          | 1.2          | 1.5        | 1.5        | -0.1            | -0.2         |
| Derbyshire         | 1.2          | 1.2          | 1.5        | 1.4        | -0.3            | -0.2         |
| Devon & Cornwall   | 1.7          | 1.0          | 1.5        | 1.4        | -0.8            | -0.6         |
| Dorset             | 1.0          | 1.4          | 1.5        | 1.3        | -0.1            | 0.1 ^        |
| Durham             | 1.0          | 1.6          | 1.5        | 1.7        | 0.1             | -0.1         |
| Dyfed-Powys        | 1.0          | 1.9          | 1.5        | 1.4        | 0.2             | 0.2          |
| Essex              | 2.2          | 1.3          | 1.5        | 1.2        | -0.4            | 0.1          |
| Gloucestershire    | 0.6          | 0.9          | 1.5        | 1.1        | -0.3            | -0.1         |
| Greater Manchester | 5.2          | 1.9          | 1.5        | 1.8        | 1.2             | 0.3          |
| Gwent              | 0.9          | 1.6          | 1.5        | 1.7        | 0.1             | -0.1         |
| Hampshire          | 2.7          | 1.4          | 1.5        | 1.3        | -0.1            | 0.2          |
| Hertfordshire      | 1.2          | 1.0          | 1.5        | 1.3        | -0.5            | -0.3         |
| Humberside         | 1.6          | 1.7          | 1.5        | 1.7        | 0.2             | 0.0          |
| Kent               | 2.8          | 1.6          | 1.5        | 1.5        | 0.3             | 0.3          |
| Lancashire         | 2.6          | 1.8          | 1.5        | 1.8        | 0.4             | -0.1         |
| Leicestershire     | 0.9          | 0.8          | 1.5        | 1.4        | -0.7            | -0.6         |
| Lincolnshire       | 0.8          | 1.1          | 1.5        | 1.4        | -0.3            | -0.2         |
| Merseyside         | 4.1          | 2.9          | 1.5        | 1.8        | 2.0             | 1.6          |
| Norfolk            | 1.3          | 1.5          | 1.5        | 1.4        | 0.1             | 0.1 ^        |
| North Wales        | 1.6          | 2.3          | 1.5        | 1.4        | 0.5             | 0.6          |
| North Yorkshire    | 0.7          | 0.9          | 1.5        | 1.3        | -0.5            | -0.3         |
| Northamptonshire   | 1.1          | 1.5          | 1.5        | 1.5        | 0.0 ^           | 0.0          |
| Northumbria        | 1.7          | 1.2          | 1.5        | 1.7        | -0.4            | -0.7         |
| Nottinghamshire    | 2.7          | 2.5          | 1.5        | 1.5        | 1.1             | 1.0          |
| South Wales        | 2.7          | 2.1          | 1.5        | 1.8        | 0.8             | 0.3          |
| South Yorkshire    | 3.0          | 2.2          | 1.5        | 1.8        | 1.0             | 0.6          |
| Staffordshire      | 1.6          | 1.5          | 1.5        | 1.3        | 0.0 ^           | 0.2          |
| Suffolk            | 1.1          | 1.5          | 1.5        | 1.4        | 0.0 ^           | 0.1 ^        |
| Surrey             | 1.9          | 1.7          | 1.5        | 1.5        | 0.2             | 0.2          |
| Sussex             | 2.0          | 1.2          | 1.5        | 1.3        | -0.4            | -0.1         |
| Thames Valley      | 4.4          | 1.9          | 1.5        | 1.3        | 1.0             | 1.5          |
| Warwickshire       | 0.5          | 0.9          | 1.5        | 1.3        | -0.3            | -0.2         |
| <b>West Mercia</b> | <b>1.5 ^</b> | <b>1.2 ^</b> | <b>1.5</b> | <b>1.2</b> | <b>-0.3 ^</b>   | <b>0.0 ^</b> |
| West Midlands      | 4.0          | 1.4          | 1.5        | 2.0        | -0.1            | -1.5         |
| West Yorkshire     | 3.7          | 1.7          | 1.5        | 1.9        | 0.4             | -0.4         |
| Wiltshire          | 1.2          | 1.7          | 1.5        | 1.4        | 0.2             | 0.2          |
| City of London     | 0.0          | 0.0          | 1.5        | 0.0        | -0.5            | 0.0          |
| Metropolitan       | 17.0         | 2.1          | 1.5        | 1.8        | 4.7             | 2.4          |

\* Net cost of the difference in spend to the average per head of all/MSG forces.

### 3.11. Total investigative support

|                    | £m         | £/head     | Averages   |            | Difference*, £m |               |
|--------------------|------------|------------|------------|------------|-----------------|---------------|
|                    |            |            | All        | MSG        | All             | MSG           |
| Avon & Somerset    | 7.9        | 4.9        | 4.9        | 4.5        | 0.1             | 0.6           |
| Bedfordshire       | 4.0        | 6.5        | 4.9        | 4.8        | 1.0             | 1.1           |
| Cambridgeshire     | 3.4        | 4.2        | 4.9        | 4.5        | -0.5            | -0.3          |
| Cheshire           | 4.8        | 4.6        | 4.9        | 4.6        | -0.2            | 0.1           |
| Cleveland          | 3.3        | 5.9        | 4.9        | 5.7        | 0.6             | 0.1           |
| Cumbria            | 2.5        | 4.9        | 4.9        | 4.6        | 0.0 ^           | 0.1           |
| Derbyshire         | 4.3        | 4.2        | 4.9        | 4.7        | -0.6            | -0.4          |
| Devon & Cornwall   | 7.0        | 4.2        | 4.9        | 4.3        | -1.2            | -0.2 ^        |
| Dorset             | 3.6        | 4.8        | 4.9        | 4.3        | -0.1            | 0.3           |
| Durham             | 3.0        | 4.9        | 4.9        | 5.9        | 0.0 ^           | -0.6          |
| Dyfed-Powys        | 2.6        | 5.0        | 4.9        | 4.3        | 0.1             | 0.4           |
| Essex              | 7.6        | 4.4        | 4.9        | 4.4        | -0.8            | 0.0           |
| Gloucestershire    | 2.9        | 4.9        | 4.9        | 4.2        | 0.0 ^           | 0.4           |
| Greater Manchester | 16.6       | 6.2        | 4.9        | 5.5        | 3.5             | 1.9           |
| Gwent              | 4.0        | 7.0        | 4.9        | 5.4        | 1.2             | 0.9           |
| Hampshire          | 9.3        | 4.9        | 4.9        | 4.4        | 0.0 ^           | 0.9           |
| Hertfordshire      | 4.4        | 3.9        | 4.9        | 4.4        | -1.0            | -0.6          |
| Humberside         | 6.2        | 6.8        | 4.9        | 5.5        | 1.8             | 1.2           |
| Kent               | 8.3        | 4.8        | 4.9        | 4.7        | -0.1            | 0.2           |
| Lancashire         | 8.2        | 5.6        | 4.9        | 5.3        | 1.1             | 0.6           |
| Leicestershire     | 3.8        | 3.7        | 4.9        | 4.6        | -1.2            | -0.9          |
| Lincolnshire       | 2.4        | 3.4        | 4.9        | 4.3        | -1.1            | -0.7          |
| Merseyside         | 9.5        | 6.9        | 4.9        | 5.4        | 2.8             | 2.0           |
| Norfolk            | 3.3        | 3.8        | 4.9        | 4.3        | -0.9            | -0.4          |
| North Wales        | 4.4        | 6.4        | 4.9        | 4.3        | 1.0             | 1.4           |
| North Yorkshire    | 3.1        | 3.9        | 4.9        | 4.3        | -0.8            | -0.3          |
| Northamptonshire   | 3.3        | 4.8        | 4.9        | 4.8        | -0.1            | 0.0           |
| Northumbria        | 4.5        | 3.2        | 4.9        | 5.6        | -2.4            | -3.5          |
| Nottinghamshire    | 5.4        | 5.0        | 4.9        | 4.9        | 0.1             | 0.0           |
| South Wales        | 7.5        | 5.8        | 4.9        | 5.5        | 1.2             | 0.4           |
| South Yorkshire    | 7.2        | 5.3        | 4.9        | 5.2        | 0.6             | 0.2           |
| Staffordshire      | 5.8        | 5.2        | 4.9        | 4.6        | 0.4             | 0.7           |
| Suffolk            | 2.9        | 4.0        | 4.9        | 4.3        | -0.7            | -0.2          |
| Surrey             | 5.2        | 4.6        | 4.9        | 4.6        | -0.3            | 0.1           |
| Sussex             | 6.2        | 3.8        | 4.9        | 4.4        | -1.7            | -1.0          |
| Thames Valley      | 10.5       | 4.6        | 4.9        | 4.3        | -0.6            | 0.6           |
| Warwickshire       | 2.0        | 3.7        | 4.9        | 4.5        | -0.6            | -0.4          |
| <b>West Mercia</b> | <b>4.9</b> | <b>4.0</b> | <b>4.9</b> | <b>4.1</b> | <b>-1.1 ^</b>   | <b>-0.2 ^</b> |
| West Midlands      | 13.7       | 5.0        | 4.9        | 5.9        | 0.4             | -2.4          |
| West Yorkshire     | 12.2       | 5.5        | 4.9        | 5.2        | 1.3             | 0.6           |
| Wiltshire          | 3.1        | 4.5        | 4.9        | 4.4        | -0.3            | 0.0 ^         |
| City of London     | 1.5        | 4.7        | 4.9        | 4.7        | -0.1            | 0.0           |
| Metropolitan       | 75.2       | 9.2        | 5.0        | 6.5        | 34.4            | 22.3          |

\* Net cost of the difference in spend to the average per head of all/MSG forces.

#### 4. Wiltshire Police

*The forces that have Wiltshire in their MSG are Cambridgeshire, Cheshire, Derbyshire, Devon and Cornwall, Gloucestershire, Norfolk, North Wales, Suffolk, Warwickshire and West Mercia.*

The tables below summarises the amendments Wiltshire Police made to their POA data submission after the deadline, but before the VfM profiles were published:

| POA category   | Amended NRE (£000s) | Change (£000s) |
|--|---------------------|----------------|
| Cost of Police and Crime Commissioner                                      | 89                  | -477           |
| <b>Total Police and Crime Commissioner</b>                                 | <b>819</b>          | <b>-477</b>    |
| Specialist Community Liaison   | 1,727               | +477           |
| <b>Total local policing (excl local investigation/prisoner processing)</b> | <b>29,418</b>       | <b>+477</b>    |
| <b>Total local policing (incl local investigation/prisoner processing)</b> | <b>41,352</b>       | <b>+477</b>    |

Total non-staff costs and earned income are also affected:

| Non-staff costs (excluding national policing functions) | Amended costs (£000s) | Change (£000s) |
|---|-----------------------|----------------|
| Total supplies and services                             | 11,108                | -477           |
| Third party payments - excluding collaboration          | 885                   | +477           |

| Earned income (excluding national policing functions)            | Amended income (£000s) | Change (£000s) |
|--|------------------------|----------------|
| Total reimbursed income - collaboration with other police forces | 128                    | -91            |
| Total partnership income   | 91                     | +91            |

Updated values for all forces are given on the following pages. Values are hatted (^) where the change following the updated data differs from that published by at least 10%. Please note that, because of rounding, even hatted values may not appear to have changed.

## 4.1. Cost of Police and Crime Commissioner

|                    | £m            | £/head        | Averages      |               | Difference*, £m |                |
|--------------------|---------------|---------------|---------------|---------------|-----------------|----------------|
|                    |               |               | All           | MSG           | All             | MSG            |
| Avon & Somerset    | 0.13          | 0.08          | 0.15 ^        | 0.11          | -0.10 ^         | -0.05          |
| Bedfordshire       | 0.16          | 0.26          | 0.15 ^        | 0.14          | 0.07 ^          | 0.08           |
| Cambridgeshire     | 0.15          | 0.19          | 0.15 ^        | 0.13 ^        | 0.03 ^          | 0.05 ^         |
| Cheshire           | 0.10          | 0.10          | 0.15 ^        | 0.13 ^        | -0.05 ^         | -0.03 ^        |
| Cleveland          | 0.06          | 0.11          | 0.15 ^        | 0.10          | -0.02 ^         | 0.00           |
| Cumbria            | 0.12          | 0.24          | 0.15 ^        | 0.21          | 0.05 ^          | 0.02           |
| Derbyshire         | 0.18          | 0.18          | 0.15 ^        | 0.10 ^        | 0.03 ^          | 0.08 ^         |
| Devon & Cornwall   | 0.23          | 0.14          | 0.15 ^        | 0.18 ^        | -0.01 ^         | -0.07 ^        |
| Dorset             | 0.09          | 0.12          | 0.15 ^        | 0.13          | -0.02 ^         | -0.01          |
| Durham             | 0.11          | 0.17          | 0.15 ^        | 0.19          | 0.02 ^          | -0.01          |
| Dyfed-Powys        | 0.08          | 0.15          | 0.15 ^        | 0.17          | 0.00 ^          | -0.01          |
| Essex              | 0.17          | 0.10          | 0.15 ^        | 0.12          | -0.08 ^         | -0.04          |
| Gloucestershire    | 0.09          | 0.14          | 0.15 ^        | 0.16 ^        | 0.00 ^          | -0.01 ^        |
| Greater Manchester | 0.15          | 0.06          | 0.15 ^        | 0.11          | -0.24 ^         | -0.14          |
| Gwent              | 0.16          | 0.27          | 0.15 ^        | 0.17          | 0.07 ^          | 0.06           |
| Hampshire          | 0.17          | 0.09          | 0.15 ^        | 0.11          | -0.10 ^         | -0.04          |
| Hertfordshire      | 0.28          | 0.25          | 0.15 ^        | 0.11          | 0.11 ^          | 0.15           |
| Humberside         | 0.17          | 0.19          | 0.15 ^        | 0.17          | 0.04 ^          | 0.01           |
| Kent               | 0.00          | 0.00          | 0.15 ^        | 0.12          | -0.25 ^         | -0.21          |
| Lancashire         | 0.25          | 0.17          | 0.15 ^        | 0.14          | 0.04 ^          | 0.05           |
| Leicestershire     | 0.09          | 0.09          | 0.15 ^        | 0.14          | -0.06 ^         | -0.05          |
| Lincolnshire       | 0.08          | 0.11          | 0.15 ^        | 0.19          | -0.02 ^         | -0.06          |
| Merseyside         | 0.04          | 0.03          | 0.15 ^        | 0.10          | -0.16 ^         | -0.09          |
| Norfolk            | 0.16          | 0.19          | 0.15 ^        | 0.18 ^        | 0.04 ^          | 0.01 ^         |
| North Wales        | 0.20          | 0.28          | 0.15 ^        | 0.18 ^        | 0.10 ^          | 0.07 ^         |
| North Yorkshire    | 0.19          | 0.23          | 0.15 ^        | 0.18          | 0.07 ^          | 0.04           |
| Northamptonshire   | 0.07          | 0.10          | 0.15 ^        | 0.10          | -0.03 ^         | 0.00           |
| Northumbria        | 0.20          | 0.14          | 0.15 ^        | 0.16          | -0.01 ^         | -0.03          |
| Nottinghamshire    | 0.21          | 0.19          | 0.15 ^        | 0.15          | 0.05 ^          | 0.05           |
| South Wales        | 0.26          | 0.20          | 0.15 ^        | 0.17          | 0.07 ^          | 0.04           |
| South Yorkshire    | 0.16          | 0.12          | 0.15 ^        | 0.15          | -0.03 ^         | -0.04          |
| Staffordshire      | 0.10          | 0.09          | 0.15 ^        | 0.12          | -0.06 ^         | -0.03          |
| Suffolk            | 0.15          | 0.21          | 0.15 ^        | 0.18 ^        | 0.04 ^          | 0.02 ^         |
| Surrey             | 0.17          | 0.15          | 0.15 ^        | 0.14          | 0.01 ^          | 0.02           |
| Sussex             | 0.17          | 0.10          | 0.15 ^        | 0.11          | -0.07 ^         | -0.01          |
| Thames Valley      | 0.19          | 0.08          | 0.15 ^        | 0.12          | -0.14 ^         | -0.09          |
| Warwickshire       | 0.08          | 0.15          | 0.15 ^        | 0.17 ^        | 0.00 ^          | -0.01 ^        |
| West Mercia        | 0.16          | 0.13          | 0.15 ^        | 0.16 ^        | -0.02 ^         | -0.04 ^        |
| West Midlands      | 0.32          | 0.11          | 0.15 ^        | 0.07          | -0.08 ^         | 0.11           |
| West Yorkshire     | 0.22          | 0.10          | 0.15 ^        | 0.14          | -0.10 ^         | -0.08          |
| <b>Wiltshire</b>   | <b>0.09 ^</b> | <b>0.13 ^</b> | <b>0.15 ^</b> | <b>0.16 ^</b> | <b>-0.01 ^</b>  | <b>-0.02 ^</b> |
| City of London     | 0.00          | 0.00          | 0.14 ^        | 0.00          | -0.04 ^         | 0.00           |
| Metropolitan       | 0.34          | 0.04          | 0.14 ^        | 0.08          | -0.82 ^         | -0.30          |

\* Net cost of the difference in spend to the average per head of all/MSG forces.

## 4.2. Total cost of Police and Crime Commissioner

|                    | £m            | £/head        | Averages    |             | Difference*, £m |                |
|--------------------|---------------|---------------|-------------|-------------|-----------------|----------------|
|                    |               |               | All         | MSG         | All             | MSG            |
| Avon & Somerset    | 1.45          | 0.91          | 1.25        | 1.15        | -0.54           | -0.39          |
| Bedfordshire       | 0.89          | 1.43          | 1.25        | 1.32        | 0.12            | 0.07           |
| Cambridgeshire     | 0.86          | 1.07          | 1.25        | 1.14        | -0.14           | -0.06 ^        |
| Cheshire           | 1.04          | 1.01          | 1.25        | 1.20        | -0.24           | -0.20 ^        |
| Cleveland          | 0.94          | 1.68          | 1.25        | 1.15        | 0.24            | 0.30           |
| Cumbria            | 0.88          | 1.77          | 1.25        | 1.44        | 0.26            | 0.17           |
| Derbyshire         | 0.97          | 0.95          | 1.25        | 1.18        | -0.30           | -0.23 ^        |
| Devon & Cornwall   | 1.52          | 0.91          | 1.25        | 1.29        | -0.56           | -0.63 ^        |
| Dorset             | 0.87          | 1.17          | 1.25        | 1.21        | -0.05 ^         | -0.03          |
| Durham             | 0.82          | 1.33          | 1.25        | 1.52        | 0.05 ^          | -0.12          |
| Dyfed-Powys        | 0.79          | 1.54          | 1.25        | 1.51        | 0.15            | 0.02           |
| Essex              | 2.16          | 1.25          | 1.25        | 1.17        | 0.01 ^          | 0.14           |
| Gloucestershire    | 0.67          | 1.12          | 1.25        | 1.23        | -0.07 ^         | -0.06 ^        |
| Greater Manchester | 2.95          | 1.10          | 1.25        | 1.09        | -0.40 ^         | 0.01           |
| Gwent              | 0.99          | 1.71          | 1.25        | 1.40        | 0.27            | 0.18           |
| Hampshire          | 4.79          | 2.52          | 1.25        | 1.18        | 2.42            | 2.55           |
| Hertfordshire      | 1.08          | 0.96          | 1.25        | 1.18        | -0.32           | -0.24          |
| Humberside         | 1.24          | 1.35          | 1.25        | 1.21        | 0.10 ^          | 0.13           |
| Kent               | 1.46          | 0.84          | 1.25        | 1.15        | -0.70           | -0.54          |
| Lancashire         | 1.53          | 1.04          | 1.25        | 1.07        | -0.29           | -0.04          |
| Leicestershire     | 1.05          | 1.03          | 1.25        | 1.22        | -0.22           | -0.19          |
| Lincolnshire       | 0.95          | 1.33          | 1.25        | 1.30        | 0.06 ^          | 0.02           |
| Merseyside         | 1.41          | 1.02          | 1.25        | 1.10        | -0.31           | -0.12          |
| Norfolk            | 1.21          | 1.41          | 1.25        | 1.23        | 0.14 ^          | 0.16 ^         |
| North Wales        | 0.85          | 1.24          | 1.25        | 1.29        | -0.01 ^         | -0.03 ^        |
| North Yorkshire    | 0.96          | 1.20          | 1.25        | 1.22        | -0.03 ^         | -0.01          |
| Northamptonshire   | 1.51          | 2.18          | 1.25        | 1.16        | 0.65            | 0.71           |
| Northumbria        | 1.56          | 1.09          | 1.25        | 1.26        | -0.21 ^         | -0.23          |
| Nottinghamshire    | 1.14          | 1.05          | 1.25        | 1.13        | -0.22           | -0.09          |
| South Wales        | 1.32          | 1.03          | 1.25        | 1.18        | -0.28           | -0.19          |
| South Yorkshire    | 1.96          | 1.46          | 1.25        | 1.08        | 0.29            | 0.51           |
| Staffordshire      | 1.18          | 1.07          | 1.25        | 1.36        | -0.19           | -0.31          |
| Suffolk            | 1.01          | 1.38          | 1.25        | 1.29        | 0.10 ^          | 0.07 ^         |
| Surrey             | 1.90          | 1.67          | 1.25        | 1.23        | 0.49            | 0.50           |
| Sussex             | 1.06          | 0.66          | 1.25        | 1.18        | -0.94           | -0.84          |
| Thames Valley      | 2.32          | 1.02          | 1.25        | 1.18        | -0.51           | -0.36          |
| Warwickshire       | 1.00          | 1.82          | 1.25        | 1.24        | 0.32            | 0.32 ^         |
| West Mercia        | 1.40          | 1.14          | 1.25        | 1.27        | -0.13 ^         | -0.16 ^        |
| West Midlands      | 1.88          | 0.69          | 1.25        | 0.87        | -1.53           | -0.50          |
| West Yorkshire     | 1.51          | 0.68          | 1.25        | 1.02        | -1.26           | -0.75          |
| <b>Wiltshire</b>   | <b>0.82 ^</b> | <b>1.20 ^</b> | <b>1.25</b> | <b>1.26</b> | <b>-0.03 ^</b>  | <b>-0.05 ^</b> |
| City of London     | 0.00          | 0.00          | 1.22        | 0.00        | -0.38           | 0.00           |
| Metropolitan       | 9.75          | 1.19          | 1.24        | 0.91        | -0.45 ^         | 2.26           |

\* Net cost of the difference in spend to the average per head of all/MSG forces.

### 4.3. Local policing - Specialist community liaison

|                    | £m           | £/head       | Averages   |            | Difference*, £m |               |
|--------------------|--------------|--------------|------------|------------|-----------------|---------------|
|                    |              |              | All        | MSG        | All             | MSG           |
| Avon & Somerset    | 6.2          | 3.9          | 4.5        | 4.7        | -1.0            | -1.3          |
| Bedfordshire       | 3.5          | 5.6          | 4.5        | 5.0        | 0.7             | 0.4           |
| Cambridgeshire     | 3.1          | 3.9          | 4.5        | 4.4        | -0.5            | -0.4 ^        |
| Cheshire           | 5.0          | 4.8          | 4.5        | 4.6        | 0.3             | 0.2 ^         |
| Cleveland          | 3.7          | 6.7          | 4.5        | 4.7        | 1.2             | 1.1           |
| Cumbria            | 1.5          | 3.0          | 4.5        | 3.7        | -0.8            | -0.4          |
| Derbyshire         | 4.6          | 4.5          | 4.5        | 4.5        | 0.0 ^           | 0.0 ^         |
| Devon & Cornwall   | 9.2          | 5.5          | 4.5        | 3.3        | 1.7             | 3.7           |
| Dorset             | 1.9          | 2.5          | 4.5        | 3.2        | -1.5            | -0.5          |
| Durham             | 3.4          | 5.5          | 4.5        | 4.7        | 0.6             | 0.5           |
| Dyfed-Powys        | 3.1          | 6.1          | 4.5        | 4.3        | 0.8             | 0.9           |
| Essex              | 5.9          | 3.4          | 4.5        | 4.5        | -1.9            | -1.8          |
| Gloucestershire    | 3.2          | 5.3          | 4.5        | 3.4        | 0.5             | 1.2           |
| Greater Manchester | 15.2         | 5.7          | 4.5        | 6.0        | 3.1             | -0.9          |
| Gwent              | 2.8          | 4.9          | 4.5        | 5.1        | 0.2             | -0.1          |
| Hampshire          | 8.7          | 4.5          | 4.5        | 4.4        | 0.1 ^           | 0.3           |
| Hertfordshire      | 5.4          | 4.8          | 4.5        | 4.4        | 0.3             | 0.4           |
| Humberside         | 2.4          | 2.6          | 4.5        | 5.0        | -1.7            | -2.2          |
| Kent               | 9.4          | 5.4          | 4.5        | 4.8        | 1.6             | 1.1           |
| Lancashire         | 9.1          | 6.2          | 4.5        | 5.0        | 2.5             | 1.7           |
| Leicestershire     | 3.8          | 3.8          | 4.5        | 4.3        | -0.8            | -0.6          |
| Lincolnshire       | 2.5          | 3.5          | 4.5        | 3.6        | -0.7            | -0.1          |
| Merseyside         | 8.5          | 6.2          | 4.5        | 5.9        | 2.3             | 0.4           |
| Norfolk            | 3.8          | 4.4          | 4.5        | 3.6        | -0.1 ^          | 0.8           |
| North Wales        | 2.8          | 4.0          | 4.5        | 3.3        | -0.4            | 0.5 ^         |
| North Yorkshire    | 1.4          | 1.7          | 4.5        | 3.9        | -2.2            | -1.7          |
| Northamptonshire   | 2.3          | 3.3          | 4.5        | 4.8        | -0.8            | -1.0          |
| Northumbria        | 5.3          | 3.7          | 4.5        | 5.2        | -1.1            | -2.1          |
| Nottinghamshire    | 5.2          | 4.8          | 4.5        | 5.2        | 0.3             | -0.4          |
| South Wales        | 9.0          | 7.0          | 4.5        | 4.9        | 3.2             | 2.7           |
| South Yorkshire    | 9.8          | 7.3          | 4.5        | 5.4        | 3.7             | 2.5           |
| Staffordshire      | 9.2          | 8.4          | 4.5        | 4.7        | 4.2             | 4.0           |
| Suffolk            | 3.0          | 4.1          | 4.5        | 3.3        | -0.3            | 0.6           |
| Surrey             | 3.8          | 3.3          | 4.5        | 3.5        | -1.4            | -0.2          |
| Sussex             | 3.9          | 2.4          | 4.5        | 4.4        | -3.4            | -3.2          |
| Thames Valley      | 9.3          | 4.1          | 4.5        | 3.8        | -1.0            | 0.6           |
| Warwickshire       | 0.8          | 1.4          | 4.5        | 3.7        | -1.7            | -1.2          |
| West Mercia        | 3.2          | 2.6          | 4.5        | 3.5        | -2.3            | -1.0 ^        |
| West Midlands      | 23.0         | 8.4          | 4.5        | 5.8        | 10.6            | 7.0           |
| West Yorkshire     | 6.9          | 3.1          | 4.5        | 5.8        | -3.1            | -5.9          |
| <b>Wiltshire</b>   | <b>1.7 ^</b> | <b>2.5 ^</b> | <b>4.5</b> | <b>3.7</b> | <b>-1.4 ^</b>   | <b>-0.8 ^</b> |
| City of London     | 0.2          | 0.7          | 4.4        | 0.7        | -1.2            | 0.0           |
| Metropolitan       | 97.6         | 11.9         | 4.7        | 7.3        | 59.2            | 38.0          |

\* Net cost of the difference in spend to the average per head of all/MSG forces.

#### 4.4. Total local policing (excluding local investigation/prisoner processing)

|                    | £m          | £/head      | Averages    |             | Difference*, £m |             |
|--------------------|-------------|-------------|-------------|-------------|-----------------|-------------|
|                    |             |             | All         | MSG         | All             | MSG         |
| Avon & Somerset    | 90.3        | 56.4        | 62.0        | 55.6        | -9.0            | 1.2         |
| Bedfordshire       | 26.7        | 43.3        | 62.0        | 58.1        | -11.5           | -9.1        |
| Cambridgeshire     | 45.4        | 56.3        | 62.0        | 55.3        | -4.6            | 0.8         |
| Cheshire           | 64.1        | 62.3        | 62.0        | 54.7        | 0.4             | 7.9         |
| Cleveland          | 45.9        | 82.4        | 62.0        | 77.2        | 11.4            | 2.9         |
| Cumbria            | 37.9        | 75.7        | 62.0        | 63.1        | 6.9             | 6.3         |
| Derbyshire         | 58.3        | 57.2        | 62.0        | 56.9        | -4.9            | 0.2 ^       |
| Devon & Cornwall   | 82.8        | 49.5        | 62.0        | 55.3        | -20.8           | -9.7        |
| Dorset             | 39.8        | 53.3        | 62.0        | 56.2        | -6.4            | -2.1        |
| Durham             | 37.0        | 59.8        | 62.0        | 65.0        | -1.3            | -3.2        |
| Dyfed-Powys        | 39.4        | 76.6        | 62.0        | 64.7        | 7.5             | 6.1         |
| Essex              | 95.5        | 55.2        | 62.0        | 56.3        | -11.6           | -1.8        |
| Gloucestershire    | 39.4        | 65.8        | 62.0        | 54.3        | 2.3             | 6.9         |
| Greater Manchester | 239.2       | 89.1        | 62.0        | 76.9        | 72.7            | 32.7        |
| Gwent              | 44.3        | 76.8        | 62.0        | 69.1        | 8.6             | 4.4         |
| Hampshire          | 97.1        | 51.1        | 62.0        | 56.6        | -20.8           | -10.6       |
| Hertfordshire      | 59.5        | 53.1        | 62.0        | 56.6        | -9.9            | -3.9        |
| Humberside         | 51.8        | 56.4        | 62.0        | 69.8        | -5.1            | -12.3       |
| Kent               | 105.7       | 61.0        | 62.0        | 58.6        | -1.6            | 4.1         |
| Lancashire         | 95.6        | 65.4        | 62.0        | 68.6        | 5.1             | -4.6        |
| Leicestershire     | 67.7        | 66.5        | 62.0        | 55.9        | 4.6             | 10.8        |
| Lincolnshire       | 33.3        | 46.6        | 62.0        | 58.8        | -11.0           | -8.7        |
| Merseyside         | 105.3       | 76.3        | 62.0        | 77.6        | 19.8            | -1.8        |
| Norfolk            | 51.5        | 60.0        | 62.0        | 54.7        | -1.7            | 4.5         |
| North Wales        | 48.3        | 70.2        | 62.0        | 55.3        | 5.6             | 10.2        |
| North Yorkshire    | 44.6        | 55.8        | 62.0        | 57.6        | -4.9            | -1.4        |
| Northamptonshire   | 41.9        | 60.3        | 62.0        | 59.8        | -1.2            | 0.4         |
| Northumbria        | 133.0       | 93.7        | 62.0        | 72.6        | 45.0            | 29.9        |
| Nottinghamshire    | 71.8        | 65.8        | 62.0        | 59.9        | 4.2             | 6.4         |
| South Wales        | 92.0        | 71.7        | 62.0        | 70.5        | 12.4            | 1.5         |
| South Yorkshire    | 92.8        | 69.1        | 62.0        | 66.9        | 9.6             | 2.9         |
| Staffordshire      | 66.0        | 60.1        | 62.0        | 57.0        | -2.1            | 3.4         |
| Suffolk            | 35.4        | 48.5        | 62.0        | 55.3        | -9.8            | -5.0        |
| Surrey             | 54.0        | 47.5        | 62.0        | 54.2        | -16.4           | -7.6        |
| Sussex             | 82.0        | 51.0        | 62.0        | 56.6        | -17.7           | -9.1        |
| Thames Valley      | 135.9       | 59.7        | 62.0        | 56.2        | -5.1            | 8.1         |
| Warwickshire       | 28.2        | 51.5        | 62.0        | 56.1        | -5.7            | -2.5        |
| West Mercia        | 78.6        | 64.2        | 62.0        | 54.8        | 2.7             | 11.5        |
| West Midlands      | 184.9       | 67.5        | 62.0        | 74.6        | 15.1            | -19.4       |
| West Yorkshire     | 145.6       | 65.4        | 62.0        | 73.4        | 7.6             | -18.0       |
| <b>Wiltshire</b>   | <b>29.4</b> | <b>43.0</b> | <b>62.0</b> | <b>56.2</b> | <b>-13.0</b>    | <b>-9.0</b> |
| City of London     | 13.9        | 44.0        | 61.6        | 44.0        | -5.6            | 0.0         |
| Metropolitan       | 686.4       | 83.7        | 62.5        | 76.4        | 174.1           | 60.0        |

\* Net cost of the difference in spend to the average per head of all/MSG forces.

## 4.5. Total local policing (including local investigation/prisoner processing)

|                    | £m          | £/head      | Averages    |             | Difference*, £m |             |
|--------------------|-------------|-------------|-------------|-------------|-----------------|-------------|
|                    |             |             | All         | MSG         | All             | MSG         |
| Avon & Somerset    | 112.6       | 70.3        | 75.1        | 69.7        | -7.7            | 0.9         |
| Bedfordshire       | 35.4        | 57.4        | 75.1        | 72.0        | -10.9           | -9.0        |
| Cambridgeshire     | 45.4        | 56.3        | 75.1        | 67.3        | -15.2           | -8.8        |
| Cheshire           | 72.6        | 70.6        | 75.1        | 69.2        | -4.6            | 1.5         |
| Cleveland          | 57.6        | 103.4       | 75.1        | 91.4        | 15.7            | 6.7         |
| Cumbria            | 42.2        | 84.4        | 75.1        | 74.4        | 4.6             | 5.0         |
| Derbyshire         | 72.5        | 71.1        | 75.1        | 70.1        | -4.1            | 1.0         |
| Devon & Cornwall   | 118.3       | 70.8        | 75.1        | 68.5        | -7.3            | 3.7         |
| Dorset             | 47.1        | 63.1        | 75.1        | 66.9        | -8.9            | -2.8        |
| Durham             | 47.0        | 76.0        | 75.1        | 79.4        | 0.5             | -2.1        |
| Dyfed-Powys        | 45.8        | 88.9        | 75.1        | 76.6        | 7.1             | 6.4         |
| Essex              | 118.6       | 68.6        | 75.1        | 69.8        | -11.3           | -2.1        |
| Gloucestershire    | 45.4        | 75.8        | 75.1        | 66.0        | 0.4             | 5.9         |
| Greater Manchester | 264.9       | 98.6        | 75.1        | 91.4        | 63.1            | 19.3        |
| Gwent              | 49.2        | 85.3        | 75.1        | 82.6        | 5.9             | 1.6         |
| Hampshire          | 133.4       | 70.2        | 75.1        | 70.1        | -9.4            | 0.1         |
| Hertfordshire      | 79.4        | 70.9        | 75.1        | 70.1        | -4.7            | 0.9         |
| Humberside         | 69.2        | 75.4        | 75.1        | 83.6        | 0.3             | -7.5        |
| Kent               | 127.4       | 73.6        | 75.1        | 72.2        | -2.7            | 2.3         |
| Lancashire         | 117.5       | 80.4        | 75.1        | 82.2        | 7.7             | -2.6        |
| Leicestershire     | 75.1        | 73.8        | 75.1        | 69.3        | -1.4            | 4.5         |
| Lincolnshire       | 43.4        | 60.7        | 75.1        | 71.5        | -10.3           | -7.7        |
| Merseyside         | 122.1       | 88.4        | 75.1        | 92.5        | 18.4            | -5.7        |
| Norfolk            | 62.2        | 72.4        | 75.1        | 68.5        | -2.4            | 3.3         |
| North Wales        | 55.2        | 80.1        | 75.1        | 68.5        | 3.4             | 8.0         |
| North Yorkshire    | 51.8        | 64.9        | 75.1        | 70.4        | -8.2            | -4.5        |
| Northamptonshire   | 53.1        | 76.6        | 75.1        | 72.2        | 1.0             | 3.0         |
| Northumbria        | 139.0       | 97.9        | 75.1        | 87.0        | 32.3            | 15.5        |
| Nottinghamshire    | 83.8        | 76.8        | 75.1        | 73.3        | 1.9             | 3.8         |
| South Wales        | 107.5       | 83.8        | 75.1        | 83.7        | 11.1            | 0.1         |
| South Yorkshire    | 114.3       | 85.1        | 75.1        | 80.0        | 13.4            | 6.9         |
| Staffordshire      | 76.8        | 69.9        | 75.1        | 71.0        | -5.7            | -1.2        |
| Suffolk            | 46.6        | 63.8        | 75.1        | 68.5        | -8.3            | -3.5        |
| Surrey             | 76.2        | 67.1        | 75.1        | 65.1        | -9.1            | 2.3         |
| Sussex             | 102.1       | 63.4        | 75.1        | 70.1        | -18.8           | -10.7       |
| Thames Valley      | 167.8       | 73.8        | 75.1        | 68.4        | -3.1            | 12.2        |
| Warwickshire       | 33.2        | 60.8        | 75.1        | 67.9        | -7.8            | -3.9        |
| West Mercia        | 91.8        | 75.0        | 75.1        | 68.0        | -0.1 ^          | 8.6         |
| West Midlands      | 245.8       | 89.7        | 75.1        | 90.3        | 39.9            | -1.8        |
| West Yorkshire     | 188.5       | 84.6        | 75.1        | 87.1        | 21.2            | -5.6        |
| <b>Wiltshire</b>   | <b>41.4</b> | <b>60.5</b> | <b>75.1</b> | <b>69.2</b> | <b>-10.0</b>    | <b>-6.0</b> |
| City of London     | 16.5        | 52.3        | 74.6        | 52.3        | -7.1            | 0.0         |
| Metropolitan       | 892.6       | 108.9       | 75.9        | 95.5        | 270.2           | 110.1       |

\* Net cost of the difference in spend to the average per head of all/MSG forces.

## 4.6. Reimbursed Income - Collaboration with other police forces (excluding national policing functions)

|                    | £m           | £/head       | Averages   |            | Difference*, £m |               |
|--------------------|--------------|--------------|------------|------------|-----------------|---------------|
|                    |              |              | All        | MSG        | All             | MSG           |
| Avon & Somerset    | 0.0          | 0.0          | 1.2        | 0.6        | -2.0            | -0.9          |
| Bedfordshire       | 2.9          | 4.8          | 1.2        | 2.9        | 2.2             | 1.2           |
| Cambridgeshire     | 0.2          | 0.3          | 1.2        | 0.9        | -0.8            | -0.5          |
| Cheshire           | 0.0          | 0.0          | 1.2        | 0.5        | -1.3            | -0.5          |
| Cleveland          | 0.8          | 1.4          | 1.2        | 1.6        | 0.1             | -0.1          |
| Cumbria            | 0.3          | 0.7          | 1.2        | 0.5        | -0.3            | 0.1           |
| Derbyshire         | 0.0          | 0.0          | 1.2        | 0.1 ^      | -1.3            | -0.1 ^        |
| Devon & Cornwall   | 1.2          | 0.7          | 1.2        | 0.7        | -0.8            | 0.1 ^         |
| Dorset             | 0.0          | 0.0          | 1.2        | 1.4        | -0.9            | -1.0          |
| Durham             | 0.0          | 0.0          | 1.2        | 0.9        | -0.8            | -0.6          |
| Dyfed-Powys        | 0.0          | 0.1          | 1.2        | 0.4        | -0.6            | -0.2          |
| Essex              | 0.5          | 0.3          | 1.2        | 1.8        | -1.6            | -2.6          |
| Gloucestershire    | 0.0          | 0.0          | 1.2        | 0.6        | -0.7            | -0.4          |
| Greater Manchester | 2.6          | 1.0          | 1.2        | 1.5        | -0.8            | -1.5          |
| Gwent              | 0.0          | 0.0          | 1.2        | 1.2        | -0.7            | -0.7          |
| Hampshire          | 2.6          | 1.4          | 1.2        | 2.6        | 0.2             | -2.3          |
| Hertfordshire      | 0.1          | 0.1          | 1.2        | 2.6        | -1.3            | -2.8          |
| Humber side        | 3.3          | 3.6          | 1.2        | 1.2        | 2.2             | 2.2           |
| Kent               | 0.9          | 0.5          | 1.2        | 0.2        | -1.2            | 0.6           |
| Lancashire         | 0.1          | 0.0          | 1.2        | 1.3        | -1.8            | -1.9          |
| Leicestershire     | 10.6         | 10.4         | 1.2        | 2.5        | 9.3             | 8.0           |
| Lincolnshire       | 0.0          | 0.0          | 1.2        | 0.8        | -0.9            | -0.5          |
| Merseyside         | 5.3          | 3.9          | 1.2        | 1.6        | 3.6             | 3.1           |
| Norfolk            | 0.7          | 0.8          | 1.2        | 0.7        | -0.4            | 0.1 ^         |
| North Wales        | 0.3          | 0.4          | 1.2        | 0.7        | -0.6            | -0.2          |
| North Yorkshire    | 0.0          | 0.0          | 1.2        | 0.7        | -1.0            | -0.5          |
| Northamptonshire   | 0.0          | 0.0          | 1.2        | 0.2        | -0.9            | -0.1          |
| Northumbria        | 0.0          | 0.0          | 1.2        | 1.4        | -1.8            | -1.9          |
| Nottinghamshire    | 0.6          | 0.6          | 1.2        | 2.7        | -0.7            | -2.3          |
| South Wales        | 1.2          | 1.0          | 1.2        | 1.3        | -0.4            | -0.4          |
| South Yorkshire    | 6.6          | 4.9          | 1.2        | 1.5        | 5.0             | 4.7           |
| Staffordshire      | 0.0          | 0.0          | 1.2        | 0.2        | -1.4            | -0.2          |
| Suffolk            | 2.3          | 3.1          | 1.2        | 0.7        | 1.4             | 1.8           |
| Surrey             | 2.1          | 1.9          | 1.2        | 2.1        | 0.7             | -0.2          |
| Sussex             | 3.7          | 2.3          | 1.2        | 2.6        | 1.7             | -0.5          |
| Thames Valley      | 13.8         | 6.1          | 1.2        | 2.6        | 11.0            | 7.9           |
| Warwickshire       | 0.0          | 0.0          | 1.2        | 0.6        | -0.7            | -0.3          |
| West Mercia        | 0.3          | 0.3          | 1.2        | 0.6        | -1.2            | -0.4          |
| West Midlands      | 0.3          | 0.1          | 1.2        | 1.2        | -3.1            | -3.1          |
| West Yorkshire     | 0.0          | 0.0          | 1.2        | 0.9        | -2.8            | -2.1          |
| <b>Wiltshire</b>   | <b>0.1 ^</b> | <b>0.2 ^</b> | <b>1.2</b> | <b>0.7</b> | <b>-0.7 ^</b>   | <b>-0.3 ^</b> |
| City of London     | 0.0          | 0.0          | 1.2        | 0.0        | -0.4            | 0.0           |
| Metropolitan       | 0.0          | 0.0          | 1.2        | 0.3        | -9.9            | -2.2          |

\* Net cost of the difference in spend to the average per head of all/MSG forces.

## 4.7. Partnership income (excluding national policing functions)

|                    | £m         | £/head     | Averages   |            | Difference*, £m |               |
|--------------------|------------|------------|------------|------------|-----------------|---------------|
|                    |            |            | All        | MSG        | All             | MSG           |
| Avon & Somerset    | 0.6        | 0.4        | 1.0        | 0.6        | -0.9            | -0.3          |
| Bedfordshire       | 0.4        | 0.7        | 1.0        | 1.3        | -0.2            | -0.3          |
| Cambridgeshire     | 0.0        | 0.0        | 1.0        | 0.5        | -0.7            | -0.4          |
| Cheshire           | 2.2        | 2.1        | 1.0        | 0.7        | 1.2             | 1.5           |
| Cleveland          | 0.1        | 0.1        | 1.0        | 1.2        | -0.5            | -0.6          |
| Cumbria            | 0.4        | 0.7        | 1.0        | 1.4        | -0.1            | -0.3          |
| Derbyshire         | 0.3        | 0.3        | 1.0        | 0.5        | -0.7            | -0.3          |
| Devon & Cornwall   | 0.8        | 0.5        | 1.0        | 0.8        | -0.8            | -0.6          |
| Dorset             | 1.0        | 1.4        | 1.0        | 0.7        | 0.3             | 0.5           |
| Durham             | 0.1        | 0.2        | 1.0        | 0.4        | -0.5            | -0.1          |
| Dyfed-Powys        | 0.3        | 0.5        | 1.0        | 0.8        | -0.2            | -0.2          |
| Essex              | 0.0        | 0.0        | 1.0        | 0.8        | -1.7            | -1.4          |
| Gloucestershire    | 0.0        | 0.0        | 1.0        | 0.5        | -0.6            | -0.3          |
| Greater Manchester | 1.7        | 0.6        | 1.0        | 1.2        | -0.9            | -1.6          |
| Gwent              | 1.0        | 1.7        | 1.0        | 0.9        | 0.5             | 0.5           |
| Hampshire          | 0.1        | 0.1        | 1.0        | 0.9        | -1.7            | -1.6          |
| Hertfordshire      | 2.3        | 2.1        | 1.0        | 0.9        | 1.3             | 1.3           |
| Humberside         | 0.0        | 0.0        | 1.0        | 1.4        | -0.9            | -1.3          |
| Kent               | 0.0        | 0.0        | 1.0        | 1.0        | -1.7            | -1.6          |
| Lancashire         | 2.6        | 1.8        | 1.0        | 1.6        | 1.2             | 0.2           |
| Leicestershire     | 1.8        | 1.8        | 1.0        | 1.1        | 0.9             | 0.7           |
| Lincolnshire       | 1.5        | 2.1        | 1.0        | 1.1        | 0.8             | 0.7           |
| Merseyside         | 1.5        | 1.1        | 1.0        | 1.4        | 0.2             | -0.4          |
| Norfolk            | 0.0        | 0.0        | 1.0        | 1.0        | -0.8            | -0.9          |
| North Wales        | 1.8        | 2.6        | 1.0        | 0.8        | 1.1             | 1.2           |
| North Yorkshire    | 0.7        | 0.9        | 1.0        | 1.0        | 0.0             | 0.0           |
| Northamptonshire   | 0.0        | 0.0        | 1.0        | 1.0        | -0.7            | -0.7          |
| Northumbria        | 2.5        | 1.7        | 1.0        | 1.4        | 1.1             | 0.5           |
| Nottinghamshire    | 3.9        | 3.5        | 1.0        | 1.5        | 2.8             | 2.3           |
| South Wales        | 0.0        | 0.0        | 1.0        | 1.8        | -1.2            | -2.3          |
| South Yorkshire    | 2.6        | 1.9        | 1.0        | 1.7        | 1.3             | 0.3           |
| Staffordshire      | 1.4        | 1.3        | 1.0        | 0.8        | 0.4             | 0.6           |
| Suffolk            | 0.5        | 0.7        | 1.0        | 0.8        | -0.2            | -0.1 ^        |
| Surrey             | 0.9        | 0.8        | 1.0        | 0.8        | -0.2            | 0.0           |
| Sussex             | 1.0        | 0.6        | 1.0        | 0.9        | -0.5            | -0.4          |
| Thames Valley      | 1.9        | 0.9        | 1.0        | 0.7        | -0.2            | 0.3           |
| Warwickshire       | 0.4        | 0.8        | 1.0        | 0.7        | -0.1            | 0.0 ^         |
| West Mercia        | 1.1        | 0.9        | 1.0        | 0.5        | 0.0 ^           | 0.5           |
| West Midlands      | 1.2        | 0.4        | 1.0        | 1.5        | -1.5            | -2.9          |
| West Yorkshire     | 8.5        | 3.8        | 1.0        | 1.7        | 6.4             | 4.7           |
| <b>Wiltshire</b>   | <b>0.1</b> | <b>0.1</b> | <b>1.0</b> | <b>1.0</b> | <b>-0.6 ^</b>   | <b>-0.6 ^</b> |
| City of London     | 5.6        | 17.6       | 1.4        | 17.6       | 5.1             | 0.0           |
| Metropolitan       | 37.1       | 4.5        | 1.0        | 2.4        | 28.5            | 17.8          |

\* Net cost of the difference in spend to the average per head of all/MSG forces.

## 4.8. Total supplies and services (including third party payments excluding collaboration and excluding national policing functions)

|                    | £m          | % workforce  | Averages     |              | Difference*, £m |               |
|--------------------|-------------|--------------|--------------|--------------|-----------------|---------------|
|                    |             |              | All          | MSG          | All             | MSG           |
| Avon & Somerset    | 42.0        | 19.5%        | 14.1%        | 13.4%        | 11.5            | 13.0          |
| Bedfordshire       | 12.5        | 14.7%        | 14.1%        | 11.8%        | 0.5             | 2.5           |
| Cambridgeshire     | 15.0        | 14.8%        | 14.1%        | 16.0%        | 0.7             | -1.2          |
| Cheshire           | 17.9        | 11.9%        | 14.1%        | 13.8%        | -3.4            | -2.9          |
| Cleveland          | 30.0        | 35.2%        | 14.1%        | 15.1%        | 18.0            | 17.2          |
| Cumbria            | 11.0        | 13.4%        | 14.1%        | 20.5%        | -0.6            | -5.8          |
| Derbyshire         | 16.3        | 12.0%        | 14.1%        | 13.1%        | -2.9            | -1.5          |
| Devon & Cornwall   | 32.3        | 14.0%        | 14.1%        | 13.3%        | -0.2 ^          | 1.7           |
| Dorset             | 10.1        | 10.3%        | 14.1%        | 14.7%        | -3.7            | -4.3          |
| Durham             | 11.4        | 11.7%        | 14.1%        | 11.6%        | -2.3            | 0.1           |
| Dyfed-Powys        | 10.4        | 12.5%        | 14.1%        | 20.3%        | -1.4            | -6.5          |
| Essex              | 25.9        | 10.9%        | 14.1%        | 13.7%        | -7.8            | -6.8          |
| Gloucestershire    | 14.0        | 16.9%        | 14.1%        | 14.2%        | 2.3             | 2.2           |
| Greater Manchester | 54.3        | 11.2%        | 14.1%        | 14.5%        | -14.4           | -16.3         |
| Gwent              | 12.2        | 12.0%        | 14.1%        | 11.3%        | -2.2            | 0.7           |
| Hampshire          | 23.3        | 9.2%         | 14.1%        | 14.3%        | -12.5           | -12.8         |
| Hertfordshire      | 21.7        | 13.5%        | 14.1%        | 14.3%        | -1.0            | -1.2          |
| Humberside         | 14.8        | 10.1%        | 14.1%        | 11.4%        | -5.9            | -1.9          |
| Kent               | 25.0        | 10.1%        | 14.1%        | 13.0%        | -9.9            | -7.1          |
| Lancashire         | 24.9        | 11.0%        | 14.1%        | 11.1%        | -7.2            | -0.4          |
| Leicestershire     | 19.0        | 12.1%        | 14.1%        | 12.5%        | -3.2            | -0.6          |
| Lincolnshire       | 31.7        | 44.4%        | 14.1%        | 16.6%        | 21.6            | 19.8          |
| Merseyside         | 32.8        | 12.1%        | 14.1%        | 14.8%        | -5.4            | -7.3          |
| Norfolk            | 13.4        | 11.0%        | 14.1%        | 16.6%        | -3.9            | -6.9          |
| North Wales        | 14.8        | 13.1%        | 14.1%        | 13.3%        | -1.2            | -0.2 ^        |
| North Yorkshire    | 15.0        | 13.4%        | 14.1%        | 17.0%        | -0.8            | -4.0          |
| Northamptonshire   | 11.5        | 11.6%        | 14.1%        | 12.8%        | -2.5            | -1.2          |
| Northumbria        | 23.3        | 9.7%         | 14.1%        | 14.3%        | -10.8           | -11.3         |
| Nottinghamshire    | 18.7        | 11.7%        | 14.1%        | 12.0%        | -3.9            | -0.5          |
| South Wales        | 28.0        | 12.6%        | 14.1%        | 11.4%        | -3.4            | 2.8           |
| South Yorkshire    | 26.0        | 12.0%        | 14.1%        | 11.7%        | -4.7            | 0.5           |
| Staffordshire      | 21.2        | 14.7%        | 14.1%        | 12.9%        | 0.8             | 2.6           |
| Suffolk            | 12.7        | 13.2%        | 14.1%        | 13.3%        | -0.9            | -0.1 ^        |
| Surrey             | 23.6        | 13.8%        | 14.1%        | 13.9%        | -0.6            | -0.1          |
| Sussex             | 38.9        | 17.8%        | 14.1%        | 14.3%        | 7.9             | 7.6           |
| Thames Valley      | 52.1        | 16.5%        | 14.1%        | 14.3%        | 7.4             | 7.0           |
| Warwickshire       | 12.1        | 17.6%        | 14.1%        | 14.2%        | 2.4             | 2.3           |
| <b>West Mercia</b> | <b>17.4</b> | <b>10.1%</b> | <b>14.1%</b> | <b>13.8%</b> | <b>-6.9 ^</b>   | <b>-6.3 ^</b> |
| West Midlands      | 55.4        | 11.4%        | 14.1%        | 11.7%        | -13.2           | -1.4          |
| West Yorkshire     | 42.9        | 12.1%        | 14.1%        | 11.4%        | -7.3            | 2.3           |
| <b>Wiltshire</b>   | <b>12.0</b> | <b>13.9%</b> | <b>14.1%</b> | <b>13.1%</b> | <b>-0.2</b>     | <b>0.7</b>    |
| City of London     | 11.2        | 19.9%        | 14.3%        | 19.9%        | 3.2             | 0.0           |
| Metropolitan       | 334.0       | 14.9%        | 14.1%        | 12.4%        | 16.2            | 55.8          |

\*Net cost of the difference in spend to the average percentage of all/MSG forces

## 4.9. Total transport related expenses (excluding national policing functions)

|                    | £m         | % workforce | Averages    |             | Difference*, £m |               |
|--------------------|------------|-------------|-------------|-------------|-----------------|---------------|
|                    |            |             | All         | MSG         | All             | MSG           |
| Avon & Somerset    | 6.5        | 3.0%        | 3.1%        | 3.0%        | -0.2            | 0.1           |
| Bedfordshire       | 2.2        | 2.6%        | 3.1%        | 2.9%        | -0.4            | -0.2          |
| Cambridgeshire     | 2.3        | 2.3%        | 3.1%        | 3.6%        | -0.8            | -1.3          |
| Cheshire           | 4.1        | 2.8%        | 3.1%        | 3.0%        | -0.5            | -0.4          |
| Cleveland          | 2.0        | 2.4%        | 3.1%        | 2.8%        | -0.6            | -0.4          |
| Cumbria            | 2.9        | 3.5%        | 3.1%        | 3.6%        | 0.3             | -0.1          |
| Derbyshire         | 4.6        | 3.3%        | 3.1%        | 3.1%        | 0.3             | 0.3           |
| Devon & Cornwall   | 6.6        | 2.9%        | 3.1%        | 3.6%        | -0.6            | -1.6          |
| Dorset             | 3.2        | 3.2%        | 3.1%        | 3.4%        | 0.1             | -0.2 ^        |
| Durham             | 2.7        | 2.8%        | 3.1%        | 3.1%        | -0.3            | -0.3          |
| Dyfed-Powys        | 3.2        | 3.8%        | 3.1%        | 3.5%        | 0.6             | 0.3           |
| Essex              | 7.2        | 3.0%        | 3.1%        | 2.9%        | -0.2            | 0.3           |
| Gloucestershire    | 2.6        | 3.1%        | 3.1%        | 3.3%        | 0.0 ^           | -0.1 ^        |
| Greater Manchester | 11.6       | 2.4%        | 3.1%        | 2.7%        | -3.5            | -1.6          |
| Gwent              | 3.6        | 3.5%        | 3.1%        | 3.1%        | 0.4             | 0.4           |
| Hampshire          | 8.9        | 3.5%        | 3.1%        | 3.1%        | 1.1             | 1.0           |
| Hertfordshire      | 3.2        | 2.0%        | 3.1%        | 3.1%        | -1.7            | -1.8          |
| Humberside         | 5.0        | 3.4%        | 3.1%        | 3.1%        | 0.5             | 0.5           |
| Kent               | 7.2        | 2.9%        | 3.1%        | 2.9%        | -0.5            | 0.0           |
| Lancashire         | 7.0        | 3.1%        | 3.1%        | 3.1%        | -0.1            | -0.1          |
| Leicestershire     | 3.7        | 2.3%        | 3.1%        | 2.8%        | -1.2            | -0.7          |
| Lincolnshire       | 2.2        | 3.1%        | 3.1%        | 3.2%        | 0.0 ^           | -0.1 ^        |
| Merseyside         | 8.6        | 3.2%        | 3.1%        | 2.6%        | 0.2             | 1.4           |
| Norfolk            | 4.1        | 3.3%        | 3.1%        | 3.3%        | 0.3             | 0.0 ^         |
| North Wales        | 5.0        | 4.5%        | 3.1%        | 3.6%        | 1.5             | 1.0           |
| North Yorkshire    | 3.7        | 3.3%        | 3.1%        | 3.2%        | 0.2             | 0.1 ^         |
| Northamptonshire   | 2.4        | 2.4%        | 3.1%        | 3.0%        | -0.7            | -0.6          |
| Northumbria        | 6.6        | 2.7%        | 3.1%        | 3.0%        | -0.9            | -0.8          |
| Nottinghamshire    | 5.3        | 3.3%        | 3.1%        | 2.8%        | 0.3             | 0.8           |
| South Wales        | 7.6        | 3.4%        | 3.1%        | 3.2%        | 0.7             | 0.6           |
| South Yorkshire    | 6.9        | 3.2%        | 3.1%        | 3.0%        | 0.1             | 0.4           |
| Staffordshire      | 4.9        | 3.4%        | 3.1%        | 2.9%        | 0.4             | 0.7           |
| Suffolk            | 2.2        | 2.3%        | 3.1%        | 3.6%        | -0.7            | -1.2          |
| Surrey             | 4.9        | 2.8%        | 3.1%        | 3.4%        | -0.5            | -0.9          |
| Sussex             | 5.5        | 2.5%        | 3.1%        | 3.1%        | -1.3            | -1.3          |
| Thames Valley      | 16.2       | 5.1%        | 3.1%        | 3.0%        | 6.4             | 6.7           |
| Warwickshire       | 3.5        | 5.0%        | 3.1%        | 3.4%        | 1.3             | 1.1           |
| <b>West Mercia</b> | <b>5.1</b> | <b>3.0%</b> | <b>3.1%</b> | <b>3.4%</b> | <b>-0.2 ^</b>   | <b>-0.7 ^</b> |
| West Midlands      | 9.0        | 1.9%        | 3.1%        | 2.5%        | -6.0            | -3.2          |
| West Yorkshire     | 9.6        | 2.7%        | 3.1%        | 2.8%        | -1.5            | -0.5          |
| Wiltshire          | 3.6        | 4.2%        | 3.1%        | 3.5%        | 0.9             | 0.6           |
| City of London     | 2.4        | 4.3%        | 3.1%        | 4.3%        | 0.7             | 0.0           |
| Metropolitan       | 52.4       | 2.3%        | 3.1%        | 2.3%        | -17.0           | 0.3           |

\*Net cost of the difference in spend to the average percentage of all/MSG forces

## 4.10. Total premises related expenses (excluding national policing functions)

|                    | £m         | % workforce | Averages    |             | Difference*, £m |               |
|--------------------|------------|-------------|-------------|-------------|-----------------|---------------|
|                    |            |             | All         | MSG         | All             | MSG           |
| Avon & Somerset    | 10.2       | 4.7%        | 5.1%        | 5.3%        | -0.8            | -1.1          |
| Bedfordshire       | 2.5        | 2.9%        | 5.1%        | 4.5%        | -1.9            | -1.3          |
| Cambridgeshire     | 3.9        | 3.8%        | 5.1%        | 5.3%        | -1.3            | -1.5          |
| Cheshire           | 8.3        | 5.5%        | 5.1%        | 5.0%        | 0.6             | 0.8           |
| Cleveland          | 9.2        | 10.7%       | 5.1%        | 6.0%        | 4.8             | 4.0           |
| Cumbria            | 3.7        | 4.5%        | 5.1%        | 5.4%        | -0.4            | -0.7          |
| Derbyshire         | 8.5        | 6.3%        | 5.1%        | 5.3%        | 1.6             | 1.4           |
| Devon & Cornwall   | 11.7       | 5.1%        | 5.1%        | 5.5%        | 0.0 ^           | -0.9 ^        |
| Dorset             | 7.1        | 7.3%        | 5.1%        | 5.6%        | 2.1             | 1.7           |
| Durham             | 4.9        | 5.1%        | 5.1%        | 4.2%        | 0.0 ^           | 0.8           |
| Dyfed-Powys        | 3.2        | 3.9%        | 5.1%        | 4.9%        | -1.0            | -0.9          |
| Essex              | 8.6        | 3.6%        | 5.1%        | 4.7%        | -3.5            | -2.5          |
| Gloucestershire    | 4.8        | 5.8%        | 5.1%        | 5.1%        | 0.6             | 0.6           |
| Greater Manchester | 30.7       | 6.3%        | 5.1%        | 5.5%        | 6.0             | 3.8           |
| Gwent              | 4.7        | 4.6%        | 5.1%        | 4.2%        | -0.5            | 0.4           |
| Hampshire          | 12.1       | 4.8%        | 5.1%        | 4.8%        | -0.8            | 0.0           |
| Hertfordshire      | 8.2        | 5.1%        | 5.1%        | 4.8%        | 0.0 ^           | 0.5           |
| Humberside         | 5.6        | 3.8%        | 5.1%        | 4.5%        | -1.9            | -0.9          |
| Kent               | 20.7       | 8.4%        | 5.1%        | 4.9%        | 8.1             | 8.5           |
| Lancashire         | 9.3        | 4.1%        | 5.1%        | 4.8%        | -2.3            | -1.6          |
| Leicestershire     | 5.9        | 3.8%        | 5.1%        | 4.7%        | -2.1            | -1.5          |
| Lincolnshire       | 2.7        | 3.8%        | 5.1%        | 5.1%        | -0.9            | -0.9          |
| Merseyside         | 12.6       | 4.6%        | 5.1%        | 5.8%        | -1.2            | -3.0          |
| Norfolk            | 9.2        | 7.5%        | 5.1%        | 5.2%        | 2.9             | 2.7           |
| North Wales        | 6.3        | 5.6%        | 5.1%        | 5.5%        | 0.6             | 0.1 ^         |
| North Yorkshire    | 5.2        | 4.6%        | 5.1%        | 5.2%        | -0.5            | -0.7          |
| Northamptonshire   | 3.8        | 3.8%        | 5.1%        | 5.0%        | -1.3            | -1.2          |
| Northumbria        | 11.4       | 4.7%        | 5.1%        | 5.2%        | -0.9            | -1.1          |
| Nottinghamshire    | 6.1        | 3.8%        | 5.1%        | 4.4%        | -2.0            | -0.9          |
| South Wales        | 8.6        | 3.9%        | 5.1%        | 4.3%        | -2.7            | -0.9          |
| South Yorkshire    | 7.5        | 3.5%        | 5.1%        | 4.7%        | -3.5            | -2.6          |
| Staffordshire      | 5.4        | 3.8%        | 5.1%        | 4.7%        | -1.9            | -1.3          |
| Suffolk            | 4.4        | 4.6%        | 5.1%        | 5.5%        | -0.4            | -0.8          |
| Surrey             | 8.2        | 4.8%        | 5.1%        | 5.7%        | -0.6            | -1.6          |
| Sussex             | 11.9       | 5.4%        | 5.1%        | 4.8%        | 0.7             | 1.4           |
| Thames Valley      | 22.1       | 7.0%        | 5.1%        | 4.8%        | 6.0             | 7.0           |
| Warwickshire       | 4.1        | 5.9%        | 5.1%        | 5.2%        | 0.6             | 0.5           |
| <b>West Mercia</b> | <b>8.1</b> | <b>4.7%</b> | <b>5.1%</b> | <b>5.5%</b> | <b>-0.7 ^</b>   | <b>-1.5 ^</b> |
| West Midlands      | 22.0       | 4.5%        | 5.1%        | 5.4%        | -2.7            | -4.1          |
| West Yorkshire     | 21.3       | 6.0%        | 5.1%        | 4.6%        | 3.2             | 5.0           |
| Wiltshire          | 5.2        | 6.0%        | 5.1%        | 5.6%        | 0.8             | 0.3 ^         |
| City of London     | 4.4        | 7.7%        | 5.2%        | 7.7%        | 1.5             | 0.0           |
| Metropolitan       | 190.4      | 8.5%        | 5.2%        | 6.3%        | 74.2            | 48.1          |

\*Net cost of the difference in spend to the average percentage of all/MSG forces